

**Notice of the
2026 Annual General Meeting of Shareholders
The One Enterprise Public Company Limited
Monday, 27 April 2026, at 2.00 p.m.**

The meeting through electronic media according to the
Emergency Decree on Electronic Meeting B.E. 2563 (2020)



The ONE Enterprise Public Company Limited

The One Enterprise Public Company Limited
Registration No. 0107564000146

-Translation-

27 March 2026

Subject : Invitation to the 2026 Annual General Meeting of Shareholders through electronic meeting (E-AGM)

To : The shareholders of The One Enterprise Public Company Limited

Enclosures

1. Objectives and rationale of the Board of Directors' opinions to facilitate shareholders' considerations
2. Financial Summary from the annual registration statement /the 2025 Annual Report (Form 56-1 One Report)
3. Profiles of the nominated candidates to replace directors who retired by rotation and the qualification of the Company's independent director (3.1 – 3.5)
4. Details of the independent directors proposed as proxy holders (in the event that an independent director is appointed as a proxy holder)
5. The Company's Articles of Association concerning the Shareholders' Meeting
6. Form for Submitting Question in Advance for the 2026 AGM via Electronic Media (E-AGM)
7. QR Code Downloading Procedures for the annual registration statement / the 2025 Annual Report (Form 56-1 One Report)
8. Three types of Proxy Forms (Form A, B, and C), according to the announcement of Department of Business Development Re: Form of Proxy (No. 5) B.E. 2550 and as amended and P.O. Box Envelope (in case of returning the form by post)
9. Documents and evidence that attendees have to identity proofing before joining the 2026 AGM through Electronic Media (E-AGM) and procedure for proxy granting, registration and voting.
10. Manual to Attend the Annual General Meeting of Shareholders for year 2026 and voting through Electronic means (E-AGM) by IR PLUS AGM Application

The Board of Directors (“the Board”) of The One Enterprise Public Company Limited (“the Company”) has resolved to invite all shareholders to attend the 2026 Annual General Meeting of Shareholders (“the Meeting”) which will be convened on **Monday 27 April 2026, at 2.00 p.m., through electronic media (E-Meeting / e-AGM) only**, in compliance with the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and other related laws and regulations, to consider the following agenda items:

Agenda 1 To acknowledge the declaration of the 2025 operational results and the Company's Annual Report

The Board's opinion: The Board was deemed appropriate to report the Company's operational results and submit the 2025 Annual Report to the Meeting for acknowledgement.

Agenda 2 To approve the Statements of Financial Position and the Comprehensive Income Statements for the fiscal year ending 31 December 2025.

The Board's opinion: The Board proposed to the Meeting to approve the Company's Statement of Financial Position and the Comprehensive Income Statement for the fiscal year ended 31 December 2025, which were reviewed by the Board and the Audit Committee, and were duly audited and certified by the certified public accountant.

Agenda 3 To approve the allocation of net profit and the annual dividend payment for the year 2025.

The Board's opinion: The Board proposed to the Meeting to approve the appropriation of net profit as statutory reserve fund at the rate of 5 percent of the net profit the year 2025 ending 31 December 2025 of separate financial statements, the company had a total net profit of Baht 637,429,960. Therefore, the Company must statutory reserve of net profit the total amount of legal reserve is Baht 31,871,498. In order to comply with the Clause 51 of the Company's Articles of Association and Section 116 of the Public Limited Companies Act B.E.2535 (and its amendment).

The Board agreed to propose to the Meeting to approve the dividend payment for the 2025 operational results at the rate of 0.18 Baht per share to the shareholders of 2,381,250,000 shares or totaling Baht 428,625,000, equivalent to 95.47% of the Consolidate' s net profit from operating activities, ending 31 December 2025. Since, the Company already paid interim dividend at the rate of 0.05 Baht per share, totaling approximately 119,062,500 Baht to shareholders on 5 September 2025. Therefore, the remaining dividends that the Company must be paid additionally at the rate of 0.13 baht per share or approximately 309,562,500 Baht. The Record Date to entitle rightful shareholders who may receive the dividend will be on 6 May 2026 and the payment of the dividend will be made on 20 May 2026.

The dividend paid at the rate of 0.13 baht per share will be paid from net profit (after tax) for the last six months of 2025 years (from 1 July 2025 – 31 December 2025) according to the separate financial statements which is net profit and profit from dividends which was paid from subsidiaries divided according to the financial statements of the specific business that have been subject to corporate income tax at the rate of 20 percent, in which individual shareholders will receive a tax credit in calculating dividend tax in accordance with Section 47 bis of the Revenue CodeCode

Agenda 4 **To approve the appointment of directors in place of those who are due to retire by rotation for the year 2026.**

The Board's opinion: The Board (except those retired directors who have conflicts of interest in this agenda) has been carefully scrutinized, cautious to the appropriateness. This is to ensure that the persons nominated for this time are qualified for the Company's business operation. According to the opinion of the Nomination and Remuneration Committee, therefore resolved to proposed to the Meeting to endorse the appointment of directors who are due to retire by rotation namely

(1) Mr. Kanchit Bunajinda, (2) Mr. Kittisak Chuang-a-roon (3) Mr. Takonkiet Viravan and (4) Ms. Ingfah Damrongchaitham as the Company's directors for another term (Profiles of those 4 candidates and the qualification of the Company's independent director are described in Enclosure 3.1 – 3.5).

Agenda 5 **To approve the remunerations of the Board of Directors and subcommittees for the year 2026.**

The Board's opinion: The Board proposed that the Meeting approve the Board of Director and subcommittee's remuneration for the year 2026 consist of (1) monthly remuneration (paid to the Board of Directors and the Audit Committee for a monthly basis at the specified rate), (2) Meeting Allowance per meeting (paid to directors and sub-committees, according to the actual attendance per meeting basis at the specified rate) and (3) the annual bonus for the year 2026 which is paid to company directors in the amount not exceeding baht 10,000,000 (allocated according to the criteria and details specified).

Agenda 6 **To approve the appointment of the auditors and the determination of the audit fee for the year 2026.**

The Board's opinion: The Board proposed that the Meeting appoint EY Office Limited as the Company's auditor for the fiscal year ended 31 December 2026 and that any one of the individuals below be responsible for reviewing or audit and provide an opinion on the financial statements of the Company, namely (1) Ms. Yuchira Tuaton CPA No.10725 or (2) Mr.Kitti Teachakasembundit CPA No. 9151 or (3) Ms. Sineenart Jirachaikhuan Khan CPA No. 6287 Or (4) Mrs. Poonnard Paucharoen CPA No.5238 In addition, the Meeting is proposed to approve the audit fee of the Company for the year 2026 at the amount of not exceeding 1,400,000 Baht, which increased as a result of mergers, or the expansion/change of the Group's business operations.

Agenda 7 **Other matters. (if any)**

The Board's opinion: The Board deemed it appropriate to include this agenda so as to comply with the section 105 of the Public Limited Companies Act B.E.2535 (as amended) specifying that shareholders holding shares amounting not less than one-third of the total number of paid-up shares are qualified to ask the Meeting to consider any matter other than those set out in the invitation letter. Additionally, this agenda is also set for shareholders who wish to ask any further questions or provide any other opinions (if any). However, according to the Principles of Corporate Governance of Listed Company issued by Thai

Institute of Directors (IOD) and AGM Checklist of Thai Investors Association, it is not recommended to add any other agendas that are not specified in the invitation letter to the Meeting to approve or vote.

In this regard, the Company specifies the names of shareholders for the rights to attend and vote at the 2026 AGM shall be recorded on 20 March 2026 (Record Date). The company would like to invite the shareholders to attend the meeting. via electronic media at the aforementioned date and time at the same time.

In the event that shareholders are unable to attend the meeting , able to grant a proxy to the Company's independent directors (Enclosure 4.) instead of attending the Meeting in person to vote on Shareholders' behalf according to the proxy form by sending a proxy that shows the desire to vote (Recommend to use the Proxy Form B (Enclosure 8)). To do so, please complete the Proxy Form B and give all vote instructions, and submit it along with accompanying documents for proxy appointment in the envelope enclosed with the Notice (No stamp needed) to the Company by 23 April 2026. **(Please study the details of documents and evidence that attendees have to identity proofing before joining the 2026 AGM through Electronic Media (E-AGM) and procedure for proxy granting, registration and voting (Enclosure 9)).**

If any shareholder wishes to grant a proxy to another person instead of attending the Meeting in person to vote on shareholders' behalf. Please fill in the details and sign the Proxy Form A or Form B either. (Enclosure 8) to be complete , foreign shareholders which appoints a custodian in Thailand to be a stock depository and keeper, please use one of the Proxy Form A or Form B or Form C (Custodian). (Enclosure 8) with a 20 baht stamp duty attached.

If shareholder wish to attend the meeting by yourself or appoint a proxy and to vote through electronic means (E-AGM), please study the Manual to Attend the Annual General Meeting of Shareholders for year 2026 and Voting through Electronic Means (E-AGM) by IR PLUS AGM Application in the enclosed document (Enclosure 10)

For preparation in advance of the meeting, the Company will activate the E-AGM system to allow the shareholders or their proxies to verify their identity as from 9.00 hrs. on 3 April 2026 until 17.00 hrs. on 27 April 2026. The shareholders or their proxies may log-in IR Plus AGM Application to attend the meeting on April 27,2026 as from 13.00 hrs. onwards.

The Company recommends Shareholders and/or Proxy holder to study the conditions and methods of registration procedure to attend the Annual General Meeting of Shareholders for the year 2026 via electronic media (E-AGM) and submit all relevant documents that require to identity proofing for receiving individual as detailed in enclosure 9).The system access manual, together with study vote casting procedure as detail in enclosure 10).

For shareholders to receive the greatest benefit at the Meeting and fully protect the rights as a shareholder, should you have any queries that you would like the Company to clarify on any agenda, you can send the questions prior to the Meeting, please sending Form for Submitting Question in Advance for the 2026 AGM via Electronic Media (E-AGM) to the company secretary via email: cs@onee.one by 24 April 2026, as detailed in Enclosure 6.

To provide the shareholders' convenience in accessing the above information, the entire set of documents related to the Invitation of the 2026 Annual General Meeting of Shareholders via Electronic

Media (E-AGM), together with the proxy forms and all related documents, including document download on the Company's website (www.theoneenterprise.com), both in Thai and English, 26 March 2026 onwards, The 2025 Annual Report (Form 56-1 One report) shall be publicized on the Company's website prior to the meeting date, not less than 28 days.

Please be informed accordingly.

Yours Faithfully,

A handwritten signature in black ink, appearing to read "P. Damrongchaitham", enclosed in a light gray rectangular box.

(Mr. Paiboon Damrongchaitham)

Chairman of the Board

By resolution of the Board

For information regarding the Shareholders' Meeting, please contact:
Company Secretary Tel. (+662) 669 9712 or (+662) 669 9304 Email: cs@onee.one



Privacy Notice

For the 2026 Annual General Meeting of Shareholders of The One Enterprises Public Company Limited via Electronic Media (“E-AGM”), The One Enterprises Plc. (“the Company”) recognizes the importance of personal data of shareholders and/or proxy holders (“you”). In compliance with the Personal Data Protection Act B.E. 2562 (2019), the Company provides the following information for your awareness:

Data Controller information: The One Enterprises Public Company Limited. The Contacting details are as provided in the Company’s e-AGM invitation documents.

1. Personal Data:

The Company is required to collect and retain your personal data for the purpose of managing the e-AGM and facilitating your participation in the e-AGM as follows:

1.1. General Personal Data:

Including your full name, age, address, phone number, national ID number, bank account number, email address, fax number, shareholder ID, and occupation.

In addition, the Company will record **photographs and video footage of the e-AGM**.

2. Purposes and Legal Bases for Processing Personal Data:

The Company processes your personal data in accordance with the following purposes and legal bases:

2.1 Legal Basis for Performing Duties

The Company collects and uses your information as specified in Clause 1.1 for the purpose of convening, arranging, and managing the **e-AGM meeting**, including verifying your identity, sending relevant documents, and carrying out any actions necessary to comply with the resolutions passed at the e-AGM meeting and with applicable laws. This also includes any other actions required to comply with the law and with orders issued by competent government authorities.

Such actions are carried out in accordance with the **Public Limited Companies Act B.E. 2535 (1992)**, the **Civil and Commercial Code**, the **Emergency Decree on Electronic Meetings B.E. 2563 (2020)**, the **Notification of the Ministry of Digital Economy and Society on Security Standards for Electronic Meetings B.E. 2563 (2020)**, and other relevant laws or regulations.

2.2 Legal Basis of Legitimate Interest

The Company collects and uses your information as specified in Clause 1.1 for the purpose of preparing and recording the minutes of the e-AGM meeting, and as evidence of your participation in the meeting. This also includes any necessary actions related to the legitimate interests of the Company and other persons, provided that such actions do not exceed the scope that you may reasonably expect.

The Company records photographs and video footage of the e-AGM meeting for reporting purposes and for publicizing the e-AGM through electronic media and printed media. The photographs and video recordings of the e-AGM may include images of you as a meeting participant; however, no personal identification details of the participants will be disclosed.

3. Source of Personal Data:

The Company obtains your personal data directly from you and from **Thailand Securities Depository Co., Ltd.**

4. Retention of Personal Data:

The Company will retain your personal data for as long as necessary to fulfill the purposes described above. The Company anticipates retaining the personal data specified in Clause 1.1 for a period of **10 years** from the date the Company receives your information, in order to achieve the purposes mentioned above. Once this period has expired, the Company will either destroy the personal data or render it anonymous so that it can no longer be used to identify you.

5. Rights of Data Subjects:

Data subjects have the right to request access to and obtain a copy of their personal data, the right to object to the collection, use, or disclosure of their data, the right to request correction of their personal data, the right to request deletion of their personal data within the retention period, the right to request suspension of the use of their personal data, the right to request the transfer of personal data to another party, and the right to file a complaint.

If you wish to exercise your rights, please contact the Company, and the Company will review your request as promptly as possible. The Company will contact you without delay. If the Company fails to comply with the applicable personal data protection laws, you have the right to file a complaint with the **Personal Data Protection Committee Office**.



Objectives and rationale of the Board of Directors’ opinions to facilitate shareholders’ considerations

Agenda 1 To acknowledge the declaration of the 2025 operational results and the Company’s Annual Report

The report by the Board and management with respect to the Company’s business performance for the year 2025 ended 31 December 2025, has been produced portraying the operational results of the Company during 2025. The Board, having considered and deemed it correct and sufficient, hereby proposes that the Meeting acknowledge the Company’s business performance during 2025 and as contained in the 2025 Annual Report (Form 56-1 One Report). The shareholders can download from the QR Code appearing on the “Form of the Meeting notification with QR code for downloading meeting documents, which was delivered to the shareholders together with this Invitation Letter.

Required Resolution:

This agenda does not require any vote, as this is to inform the Meeting for acknowledgment.

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Agenda 2 To approve the Statements of Financial Position and the Comprehensive Income Statements for the fiscal year ending 31 December 2025

In accordance with Section 112 of the Public Limited Companies Act B.E.2535 (and as amended), the Company has to prepare the latest Statement of Financial Position and the Income Statement as at the end of the Company’s fiscal year, to be presented and approved at the Annual General Meeting. The Company’s Statement of Financial Position and the Comprehensive Income Statement for the year as of 31 December 2025 had been reviewed by the Board and the Audit and Corporate Governance Committee, having considered and deemed them correct, complete and sufficient pursuant to the generally accepted accounting standards, and was duly audited and certified by auditors from EY Office Limited, who is the auditor of the Company. Details from the Statement of Financial Position and the Comprehensive Income Statement as of 31 December 2025 appears in the 2025 Annual Report (Form 56-1 One Report), and a printed summary of key financial information from the 2025 Annual Report is also attached to this Invitation Letter (Enclosure 2)

Required Resolution:

According to the Company’s Articles of Association, a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

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Agenda 3 To approve the allocation of net profit and the annual dividend payment for the year 2025

According to Section 116 of the Public Limited Companies Act B.E.2535 (and as amended) and the Company’s Articles of Association, Clause 51 which stated that “The Company must appropriate part of its annual net profits to a reserve fund in an amount of not less than five (5) percent of the annual net profits with the deduction therefrom the amount representing the accumulated loss carried forwards (if any) until this reserve fund reaches the amount of not less than ten (10) percent of the registered capital. In addition to such reserve fund, the board of directors may propose that the shareholders’ meeting pass a resolution to allocate other reserve funds as it is deemed to be advantage in the operation of the Company.”

At present the Company has net profit for the year 2025 ending 31 December 2025 in the separate financial statements in the amount of Baht 637,429,960. Therefore, in order to comply with the law and the Company’s Articles of Association, above, the Board of Director propose the Meeting to approve the

appropriation of net profit as statutory reserve fund at the rate of 5 percent of the net profit the year 2025 ending 31 December 2025 of separate financial statements, totaling Baht 31,871,498.

The Company has a policy paying the dividends to shareholders at a rate of not less than 40% of the Company's net profit from normal operation from the Company's consolidated financial statements (after taxes and reserves, as required by applicable laws and as determined by the Company) However, it must not exceed the retained earnings of the Company. that appear in the separate financial statements. However, it must not exceed the retained earnings of the Company, that appear in the separate financial statements. According to Section 115 of the Public Act and the Company's Articles of Association Clause 49 which stated that "Dividends shall not be paid out of any type of funds other than out of profit. In case the Company still has accumulated loss, no dividends shall be paid."

In addition, The Bord of Directors agreed that the ordinary shareholder meeting should acknowledge the Board of Directors Meeting No. 3/2025, which was held on 8 August 2025, resolved to approve the payment of the interim dividend from the unappropriated retained earnings pursuant to the separate financial statement as at 30 June 2025 to the shareholders of the Company, at the rate of Baht 0.05 per share, totaling approximately Baht 119,062,500. The said dividend was paid to shareholders on 5 September 2025.

According to the Company's performance in 2025, the company has the Net profit after income tax expenses, ending 31 December 2025 of separate financial statements in the amount Baht 637,429,960. The Board of Director agreed to propose the ordinary shareholder meeting to consider and approve the dividend payment for the 2025 operational results at the rate of 0.18 Baht per share to the shareholders of 2,381,250,000 shares or totaling Baht 428,625,000 equivalent to 95.47% of the Consolidate' s net profit from operating activities, ending 31 December 2025. The rate of dividend payment for this year is higher than the rate as prescribed in dividend policy of company.

Furthermore, the Company has already paid interim dividend at the rate of 0.05 Baht per share on 5 September 2025. Therefore, the remaining dividends that the Company must be paid additionally at the rate of 0.13 baht per share to the shareholders of 2,381,250,000 shares or approximately Baht 309,562,500. The Board of Director agreed to propose the ordinary shareholder meeting to consider and approve the record date to entitle rightful shareholders who may receive the dividend will be on 6 May 2026 and the payment of the dividend will be made on 20 May 2026.

Comparison of dividend payment in past two years are shown as follows:

Details of dividend payment		
Separate financial statements	2025 (Proposed)	2024
Net Profits/(Loss): Million Baht	637.43	529.71
Retained Earnings/(Deficit)* : Million Baht	592.50	320.32
Earnings/(Loss) per Share : Baht	0.27	0.22
Consolidated financial statement	2025 (Proposed)	2024
Net Profits/(Loss): Million Baht	448.95	426.23
Retained Earnings/(Deficit)* : Million Baht	(543.37)	(628.60)
Earnings/(Loss) per Share : Baht	0.19	0.18



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Dividend Payment (Baht per Share)	2025 (Proposed)	2024
Interim Dividends-1st	0.05	0.08
Final Dividends (Proposed)	0.13	0.09
Total Dividends Payment (Baht per Share)	0.18	0.17
Number of Shares (Million Share)	2,381.25	2,381.25
Total Dividend Payouts (Million Baht)	428.63	404.81
Dividend Payout Ratio (%)		
Divident Payout per Consolidated financial statement net operating profit (%)	95.47	94.98
Remark : *Retained Earnings/Deficits after tax and legal reserved.		

The dividend paid at the rate of 0.13 baht per share will be paid from net profit (after tax) for the last six months of 2025 years (From 1 July 2025 – 31 December 2025) according to the separate financial statements which is net profit and profit from dividends which was paid from subsidiaries divided

The dividend at the rate of 0.13 Baht per share which was paid from profit to receive the dividend from subsidiaries. The said dividend has already paid the corporate income tax at rate of 20% wherein individual shareholders shall be entitled to a Dividend Tax Credit under Section 47 Bis of the Revenue Code and

Required Resolution:

According to the Company’s Articles of Association, a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

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Agenda 4 To approve the appointment of directors in place of those who are due to retire by rotation for the year 2026

Pursuant to the Public Act and Clause 21 of the Company’s Articles of Association, which stated that; “At every annual general meeting, one-third (1/3) of directors at that time shall retire. If the number of directors is not a multiple of three, then the number of directors nearest to one-third (1/3) shall be retired. The directors to retire in the first and second years after the registration of the Company shall be selected by drawing lots. In subsequent years, the directors having held longest shall retire. The directors retiring from office may be re-elected.

At this 2026 Annual General Meeting of Shareholders, there are 4 directors to retire by rotation, namely:

Name	Position in the Board	Position in the Sub-Committees
1. Mr. Kanchit Bunajinda	Independent Director	-None-
2. Mr. Kittisak Chuang-a-roon	Director (Non-Executive Director)	-None-



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Name	Position in the Board	Position in the Sub-Committees
3. Mr. Takonkiet Viravan	Director (Executive Director)	Chairman of the Executive Director
4. Ms. Ingfah Damrongchaitham	Director (Non-Executive Director)	-None-

With respect to the Company's Good Corporate Governance Policy, the shareholders were given the opportunity to nominate the names of qualified persons for being considered to be elected as directors in advance for the 2026 Annual General Meeting of Shareholders via the Company's website www.theoneenterprise.com, from 1 October 2025 to 31 December 2025. However, no shareholder nominated the qualified persons to the Company.

The Nomination and Remuneration Committee (the "NRC") at the Meeting No.1/2026 held on 19 February 2026 had deliberately considered, taking into account the individual directors' qualifications in various aspects based on the best interest of the Company under the policy, criteria and nomination process of the Company (Details appear in the 2025 Annual Report (Form 56-1 One report) under the heading "7.3 Information about the subcommittees > 2. Nomination and Remuneration Committee > Scope of duties and responsibilities of the Nomination and Remuneration Committee Recruitment > 1. Nomination" and found that all the 4 retired directors, namely (1) Mr. Kanchit Bunajinda, (2) Mr. Kittisak Chuang-a-roon (3) Mr. Takonkiet Viravan and (4) Ms. Ingfah Damrongchaitham are fit to work for the Company as the directors for another term because of their qualifications that meets the requirements of the Public Act, have qualifications suitable for the business of the company, their knowledge, abilities, experience, vision, and working performance including their devotion and support to the Company's business operation in the past years.

The Board of Directors has considered proposing to Directors No. (1) Mrs. Kanchit Bunajinda, to be independent directors. Due to the qualifications consistent with the independent director definition of the Securities and Exchange Commission, and the Stock Exchange of Thailand and the Company, and both of them will be able to express their opinions independently. as an independent director and Mrs.Duangjai Lorlertwit as an audit committee throughout the past tenure have performed their duties with responsibility caution and honesty, including compliance with the law relevant rules, objectives and regulations of the Company, Board resolution as well as the resolutions of the shareholders' meeting, in accordance with the relevant details of the definition of independent directors of the Company are set out in Enclosure 3.5.

Therefore, the Board (except those 4 retired directors who have conflicts of interest in this agenda), considered and scrutinized the suitability of the person who was nominated for this time have qualifications suitable for the business of the company. In accordance with the opinion of the NRC above and agreed with the NRC to propose the Meeting to endorse the appointment of the 4 afore mentioned candidates as the Company's directors. Their profiles and other supporting information and the qualification of the Company's independent directors who retired by rotation and the qualification of the Company's independent director in Enclosure 3.1 - 3.5.

Required Resolution:

A resolution for electing directors can be passed according to the method and procedure as stated in Clause 20 of the Company's Articles of Association (Enclosure 5) and a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

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Agenda 5 To approve the remunerations of the Board of Directors and subcommittees for the year 2026

Pursuant to the Clause 33 of the Company’s Articles of Association which stated that: “The directors shall be entitled to receive remuneration from the Company in the form of award, meeting allowance, gratuity, bonus or benefits of other nature as considered and approved by the shareholders meeting by a vote of not less than two-third (2/3) of the total votes of shareholders attending the meeting. The remuneration may be fixed in a certain amount, or be specified from time to time, or be in effect until a change by a resolution of the shareholders meeting. The directors shall also be entitled to receive per diem allowances and other fringe benefits in accordance with the Company’s regulations, the provision shall not prejudice the rights of the staff or employees of the Company, who have been appointed as directors, to receive the remuneration or benefits as a staff or an employee of the Company.”

For the 2026 Annual General Meeting of Shareholders, the NRC and the Board considered the Board’s remuneration and the Sub-Committees’ remuneration for the year 2026 according to the Company’s the guidelines and procedures by considering various factors in support of their determination, including the scope of responsibilities, contributions, the work performance of the Company’s directors, business expansion, a comparison with other companies in the same industry and similar nature of the business, as well as the report of the 2024 Survey on Directors’ Remuneration of Listed Companies in the Stock Exchange of Thailand conducted by Thai Institution of Directors (IOD). It was apparent that the Company’s Board of Directors’ and Audit Committee’s remuneration was not different from the overall market average rate.

Therefore, it was deemed appropriate to propose to the Meeting to approve the Board of Directors and Subcommittee’s remuneration for the year 2026 as follows as the followings:

- **Remuneration of the Company's Directors and committees for the year 2026** will consist of: (using the same criteria as last year).
 1. The monthly remuneration (paid to the Board of Directors and the Audit and Corporate Governance Committee (Formerly named: Audit Committee) for a monthly basis at the specified rate)
 2. The Meeting Allowance per meeting (paid to directors and sub-committees, according to the actual attendance per meeting basis at the specified rate)
 3. The annual bonus for the year 2026 which is paid to company directors in the amount not exceeding baht 10,000,000 (allocated according to the criteria and details specified)

Detail of the Board of Directors and Subcommittee’s remuneration for the year 2025 as follows as the followings:

Committee / Position	2024		2025		2026 (Proposed)	
	Monthly Remuneration	Meeting Allowance	Monthly Remuneration	Meeting Allowance	Monthly Remuneration	Meeting Allowance
	(Baht / person / month)	(Baht / person / time)	(Baht / person / month)	(Baht / person / time)	(Baht / person / month)	(Baht / person / time)
The Board of Directors						
Chairman of the Board	30,000	20,000	30,000	20,000	30,000	20,000
Non-Executive Director	20,000	20,000	20,000	20,000	20,000	20,000
Executive Director	- None -	20,000	- None -	20,000	- None -	20,000
The Sub-Committees’						



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The Audit and Corporate Governance Committee (Formerly named: The Audit Committee)						
Chairman	10,000	20,000	10,000	20,000	10,000	20,000
Member	5,000	20,000	5,000	20,000	5,000	20,000
The Nomination and Remuneration Committee						
Chairman	- None -	15,000	- None -	15,000	- None -	15,000
Member	- None -	15,000	- None -	15,000	- None -	15,000
The Executive Committee						
Chairman	- None -	10,000	- None -	10,000	- None -	10,000
Member (non-Executive)	- None -	10,000	- None -	10,000	- None -	10,000
Member(Executive)	- None -	- None -	- None -	- None -	- None -	- None -
The Sustainability Development and Risk Management Committee (Formerly named: The Risk Management, Corporate Governance and Sustianability Committee)						
Chairman	-	-	- None -	15,000	- None -	15,000
Member (non-Executive)	-	-	- None -	15,000	- None -	15,000
Member(Executive)	-	-	- None -	- None -	- None -	- None -

- **2026 Annual Bonus**

It is deemed appropriate to set the limit for the allocation of the 2026 annual bonus will be paid not exceeding Baht 10,000,000, In this regard, the criteria and conditions for the allocation of the annual bonus for the year 2026 are as follows: (using the same criteria as last year).

1. Assign the Nomination and Remuneration Committee to consider the allocation of the 2026 annual bonus and submitted to the Board of Directors for approval
2. The annual bonus payment is not exceeding 0.15% of the total income according to the annual financial statements 2026 and must not exceed the limit of 10 million baht.
3. The operating results of The One Enterprise Public Company Limited group must be profitable.
4. Determine the payment of bonuses to the Board of Directors only. The allocation of the annual bonus will be allocated according to the number of meetings of the Board of Directors only. The Chairman of the Board will receive 1.5 times of his attendance. Other Director will receive 1 time of their attendance.

- **Non-Monetary Remuneration / Other Benefits:** Directors and Officers Liability Insurance : D&O limited of Baht 200 million covering all directors and officers of the Company and its subsidiaries.

Details of the remuneration of Board of Directors and Subcommittee's remuneration for the year 2025 by individual are shown on annual information report/ the annual report year 2025 (form 56-1 one report)

Required Resolution:

According to the Company’s Articles of Association, a resolution under this agenda can be passed with a vote of not less than two-thirds (2/3) of the total votes of the shareholders attending the meeting.

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Agenda 6 To approve the appointment of the auditors and the determination of the audit fee for the year 2026

Pursuant to the Public Act and the Company’s Articles of Association Clause 57, shareholders are responsible for the appointment of the Company’s auditors and its annual audit fee. Under the Notice of the Capital Market Board No. Tor Chor. 75/2561 (No.14) Re: Rules, conditions, and procedures for information disclosure relating to the financial condition and operating results of issuing companies on “Auditor Rotation” whose key points can be summarized as follows: “Listed companies must ensure the rotation of its auditor. In case the auditor has reviewed and/or audited and commented on the financial statements of the Company for seven consecutive accounting periods, whether consecutive or not, the company will be able to appoint the above auditor at least after the end of the next five accounting periods.”

For the 2026 Annual General Meeting of Shareholders, after due consideration by the Board, with a consent from the Audit and Corporate Governance Committee (Formerly named: Audit Committee), it was deemed appropriate to re-elect **EY Office Limited (“EY”)** which is certified by the Office of Securities and Exchange Commission, as the auditor of the Company for the fiscal year ending 31 December 2026. That was because of their excellent working standard, independence and satisfied performance during the past years. The Meeting was proposed to appoint any one of the individuals below to be responsible for reviewing, audit, and provide an opinion on the financial statements of the Company:

Name of The Company’s Auditors:	CPA No.	As the Company’s Auditors	
		Year	Period (years)
1. Ms. Yuchira Tuaton ⁽¹⁾ or,	10725	2025	1
2. Mr. Kitti Teachakasembundit ⁽³⁾ or	9151	2025	1
3. Ms. Sineenart Jirachaikhuan Khan ⁽²⁾ or	6287	2024	2
4. Mrs. Poonnard Paچارoen ⁽³⁾	5238	2025	1

Remarks: (1) certified in the Company’s financial statements in 2025
 (2) certified in the Company’s financial statements in 2024
 (3) never certify in the Company’s financial statements

In the event that the aforementioned auditors are unable to perform their duties, EY will replace the person with another auditor from its firm to conduct the audit works and give an opinion on the financial statements of the Company. The auditors who certify the financial statements have no relationship in any circumstances and have neither conflict of interest with the Company and its subsidiaries nor the management, major shareholders or any related persons of the aforementioned.

In addition, the following auditors of EY are the auditors of the Company’s subsidiaries:

The Company’s subsidiaries’ Auditors:

- 1. Ms. Yuchira Tuaton CPA No. 10725 or,
- 2. Mr. Kitti Teachakasembundit CPA No. 9151 or,
- 3. Ms. Sineenart Jirachaikhuan Khan CPA No. 6287 or,
- 4. Mrs. Poonnard Paچارoen CPA No. 5238



The ONE Enterprise Public Company Limited

The Audit Fee

The Board with the consent from the Audit and Corporate Governance Committee (Formerly named: Audit Committee), considered and deemed it appropriate to propose to the Meeting to approve audit fees for the year 2026 of The One Enterprise Plc. At the amount of Baht 1,400,000 (Baht one million four hundred thousand), which is approximately THB 50,000 (fifty thousand baht) higher than the audit fee of the previous year, representing an increase of approximately 9.64%, due to business consolidation or expansion/changes in the Group’s operations.(This amount excludes additional audit fees which may incur from future business restructuring the merger or expansion / change of the company's business in the future or the effect of special audit (Change policy / accounting standards)) The Board opined that the amount was appropriate and competitive to those of other audit firms proposed to the Company.

Comparison of the audit fee of the Company between year 2024 - 2026 could be summarized as follows:

(Unit: Baht)

Company	2026 Audit fee (Proposed)	% Change	2025 Audit fee	2024 Audit fee
The One Enterprise Plc.	1,400,000	9.64%	1,350,000	1,350,000
Non-audit service fee	- None -	-	- None -	- None -

Required Resolution:

According to the Company’s Articles of Association, a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

.....

Agenda 7 Other matters (If any)

The Board deemed it appropriate to include this agenda to be in accordance with Section 105 of the Public Act stating that shareholders holding not less than one-third of the total number of shares sold, may request the meeting to consider any matter other than those specified in the meeting notice, and also for shareholders to ask any questions or provide any opinions (if any) and/or so that the Board shall answer or give an explanation to shareholders. Also, in case there were shareholders sent their inquiries or comments in advance.

However, according to the Principles of Corporate Governance of Listed Company issued by Thai Institute of Directors (IOD) and AGM Checklist of Thai Investors Association, it is not recommended to add any other agendas that are not specified in the invitation letter to the Meeting for approval or vote casting.

.....

Additional Facts on the Meeting Agenda

In order to comply with the Company’s Good Corporate Governance Policy, the Company has invited all shareholders to propose agenda for the 2026 Annual General Meeting of Shareholders via the Company’s website at www.theoneenterprise.com from 1 October 2025 to 31 December 2025. However, there was no shareholder propose any agenda to the Company. The Board, therefore, deemed it appropriate to set the agendas for the 2026 Annual General Meeting of Shareholders as appears in this Invitation Letter.



The ONE Enterprise Public Company Limited

Financial Summary

from the 2025 Annual Report

The One Enterprise Public Company Limited

The ONE Enterprise Public Company Limited and
its subsidiaries
Report and consolidated and separate financial statements
31 December 2025

Independent Auditor's Report

To the Shareholders of The ONE Enterprise Public Company Limited

Opinion

I have audited the accompanying consolidated financial statements of The ONE Enterprise Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2025, and the related consolidated statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to consolidated financial statements, including material accounting policy information, and have also audited the separate financial statements of The ONE Enterprise Public Company Limited (the Company) for the same period (collectively "the financial statements").

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The ONE Enterprise Public Company Limited and its subsidiaries, and of The ONE Enterprise Public Company Limited as at 31 December 2025, and their financial performance and cash flows for the year then ended, in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Group in accordance with the *Code of Ethics for Professional Accountants including Independence Standards* issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.



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I have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matter below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond for each matter are described below.

Revenue recognition

The Group's revenue is significant to the financial statements and directly affects its operating results, to which users of financial statements pay attention. The Group has numerous types of revenue and it is derived through various channels, under agreements with a large number of customers that contain a variety of conditions, pertaining to matters such as sales promotions and discounts. In addition, changes in consumer behavior and industry trends have directly affected the competitive environment in media and entertainment industry. There are therefore risks with respect to the amount and timing of revenue recognition.

I have examined the revenue recognition of the Group by

- Assessing and testing the Group's IT system and its internal controls with respect to the revenue cycle by making enquiry of responsible executives, gaining an understanding of the controls and selecting representative samples to test the operation of the designed controls.
- Applying a sampling method to select sales and service agreements to assess whether revenue recognition was consistent with the conditions of the relevant agreement, and whether it was in compliance with the Group's policy.
- On a sampling basis, examining supporting documents for sales and service transactions occurring during the year and near the end of the accounting period.
- Reviewing credit notes that the Group issued after the period-end.
- Performing analytical procedures on disaggregated data to detect possible irregularities in revenues transactions throughout the period, including accounting entries made through journal vouchers.



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Goodwill and intangible assets with indefinite useful lives

I have focused my audit on the consideration of the impairment of goodwill and intangible assets with indefinite useful lives, as discussed in Notes 16 to the consolidated financial statements, because the assessment of impairment of goodwill and intangible assets with indefinite useful lives are a significant accounting estimate requiring management to exercise a high degree of judgment in identifying the cash generating units, estimating the cash inflows that are expected to be generated from that group of assets in the future, and setting an appropriate discount rate and long-term growth rate. There are thus risks with respect to the amount of goodwill and intangible assets with indefinite useful lives.

I assessed the identification of cash generating units and the financial models selected by management by gaining an understanding of management's decision-making process and assessing whether the decisions made were consistent with how assets are utilised. In addition, I tested the significant assumptions applied by management in preparing estimates of the cash flows expected to be realised from the assets, by comparing those assumptions with information from both internal and external sources and comparing past cash flow projections to actual operating results in order to evaluate the exercise of management judgment in estimating the cash flow projections. I also evaluated the discount rate applied by management through analysis of the average costs of the Company and of the industry, tested the calculation of the realisable values of the assets using the selected financial model and considered the impact of changes in key assumptions on those realisable values, especially changes in the discount rate. Moreover, I reviewed the disclosures made with respect to the impairment assessment for goodwill and intangible assets with indefinite useful lives.

Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon. The annual report of the Group is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.



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When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. I am responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.



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From the matters communicated with those charged with governance, I determine these matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

I am responsible for the audit resulting in this independent auditor's report.

Yuchira Tuaton.

Yuchira Tuaton

Certified Public Accountant (Thailand) No. 10725

EY Office Limited

Bangkok: 23 February 2026

The ONE Enterprise Public Company Limited and its subsidiaries

Statement of financial position

As at 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024	2025	2024
Assets					
Current assets					
Cash and cash equivalents	7	1,070,850,466	1,693,305,320	251,975,718	954,024,018
Investments in open-end funds					
- debt securities	10	880,709,062	-	880,709,062	-
Trade and other receivables	8	1,440,864,087	1,274,213,211	353,742,091	499,053,677
Inventories	9	800,425,449	755,964,467	-	-
Advance payments		134,630,741	108,573,747	-	-
Other current financial assets	10	355,000,000	155,000,000	355,000,000	155,000,000
Other current assets	11	109,817,541	117,463,104	5,818,278	9,265,444
Total current assets		4,792,297,346	4,104,519,849	1,847,245,149	1,617,343,139
Non-current assets					
Long-term loan to joint venture	6	20,000,000	-	-	-
Long-term loans to subsidiaries	6	-	-	1,220,500,000	1,148,500,000
Investments in subsidiaries	12	-	-	5,215,783,185	5,214,337,374
Investment in joint venture	13	44,136,207	45,545,752	-	-
Investment in associate	13	-	7,233,789	-	1,499,900
Property, plant and equipment	14	812,260,011	754,986,340	34,202,775	14,294,955
Cost of spectrum license	15	448,560,922	584,025,768	-	-
Goodwill	16	1,516,129,563	1,536,142,732	-	-
Intangible assets	17	1,520,453,457	1,510,353,647	46,570,247	45,356,282
Deferred tax assets	26	144,066,854	128,857,214	8,276,793	14,269,970
Other non-current assets	18	677,397,087	564,171,521	24,397,600	30,186,941
Total non-current assets		5,183,004,101	5,131,316,763	6,549,730,600	6,468,445,422
Total assets		9,975,301,447	9,235,836,612	8,396,975,749	8,085,788,561

The accompanying notes are an integral part of the financial statements.

The ONE Enterprise Public Company Limited and its subsidiaries

Statement of financial position (continued)

As at 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024	2025	2024
Liabilities and shareholders' equity					
Current liabilities					
Trade and other payables	19	1,612,941,156	1,322,125,841	33,225,642	28,620,556
Unearned income		550,003,573	302,502,229	-	3,560,000
Current portion of lease liabilities	21	80,547,085	45,461,551	6,330,934	2,433,284
Income tax payable		10,087	9,405,777	-	-
Other current liabilities	20	182,594,076	181,501,119	12,821,384	28,515,257
Total current liabilities		2,426,095,977	1,860,996,517	52,377,960	63,129,097
Non-current liabilities					
Lease liabilities, net of current portion	21	103,465,129	51,117,567	9,468,194	-
Non-current provision for employee benefits	22	236,598,036	227,781,981	40,939,172	32,524,963
Deferred tax liabilities	26	51,434,771	54,212,120	-	-
Total non-current liabilities		391,497,936	333,111,668	50,407,366	32,524,963
Total liabilities		2,817,593,913	2,194,108,185	102,785,326	95,654,060
Shareholders' equity					
Share capital					
Registered					
2,381,250,000 ordinary shares of Baht 2 each		4,762,500,000	4,762,500,000	4,762,500,000	4,762,500,000
Issued and fully paid					
2,381,250,000 ordinary shares of Baht 2 each		4,762,500,000	4,762,500,000	4,762,500,000	4,762,500,000
Ordinary share premium		2,817,115,250	2,817,115,250	2,817,115,250	2,817,115,250
Retain earnings					
Appropriated - statutory reserve	23	122,072,610	90,201,112	122,072,610	90,201,112
Unappropriated (deficit)		(543,371,306)	(628,598,003)	592,502,563	320,318,139
Equity attributable to owners of the Company		7,158,316,554	7,041,218,359	8,294,190,423	7,990,134,501
Non-controlling interests of the subsidiaries		(609,020)	510,068	-	-
Total shareholders' equity		7,157,707,534	7,041,728,427	8,294,190,423	7,990,134,501
Total liabilities and shareholders' equity		9,975,301,447	9,235,836,612	8,396,975,749	8,085,788,561

The accompanying notes are an integral part of the financial statements.

Directors

The ONE Enterprise Public Company Limited and its subsidiaries

Statement of comprehensive income

For the year ended 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024	2025	2024
Profit or loss:					
Revenues					
Sales of goods	24	879,497,714	422,547,243	-	-
Service income	24	5,498,385,078	5,137,166,641	302,838,106	294,530,889
Revenues from copyrights	24	890,043,696	1,089,298,574	15,191,592	21,272,837
Dividend income	6, 12	-	-	579,077,128	470,160,333
Other income		48,893,550	20,236,344	11,255,571	145,076
Total revenues		7,316,820,038	6,669,248,802	908,362,397	786,109,135
Expenses					
Cost of sales		382,156,314	171,850,103	-	-
Cost of services		4,335,782,186	3,868,516,897	2,528,183	10,569,212
Selling and servicing expenses		381,036,171	423,973,126	2,417,366	4,761,509
Administrative expenses	16	1,740,545,762	1,695,283,586	267,200,655	264,230,790
Total expenses		6,839,520,433	6,159,623,712	272,146,204	279,561,511
Profit from operations		477,299,605	509,625,090	636,216,193	506,547,624
Share of loss from investments in joint ventures and associate	13	(3,682,411)	(7,749,970)	-	-
Finance income		14,498,116	31,708,913	19,903,580	34,849,233
Finance cost		(8,558,464)	(3,701,033)	(542,906)	(306,293)
Profit before income tax expenses		479,556,846	529,883,000	655,576,867	541,090,564
Income tax expenses	26	(30,609,052)	(103,654,565)	(18,146,907)	(11,383,971)
Profit for the year		448,947,794	426,228,435	637,429,960	529,706,593
Other comprehensive income:					
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent periods</i>					
Remeasurement loss on defined benefit plans - net of income tax		-	(18,595,000)	-	(7,907,295)
Share of other comprehensive income from investments in joint ventures and associate		-	(13,714)	-	-
Other comprehensive income for the year		-	(18,608,714)	-	(7,907,295)
Total comprehensive income for the year		448,947,794	407,619,721	637,429,960	521,799,298
Profit attributable to:					
Equity holders of the Company		450,472,233	421,017,067	637,429,960	529,706,593
Non-controlling interests of the subsidiaries		(1,524,439)	5,211,368	-	-
		448,947,794	426,228,435		
Total comprehensive income attributable to:					
Equity holders of the Company		450,472,233	402,411,787	637,429,960	521,799,298
Non-controlling interests of the subsidiaries		(1,524,439)	5,207,934	-	-
		448,947,794	407,619,721		
Basic earnings per share					
Profit attributable to equity holders of the Company	27	0.19	0.18	0.27	0.22

The accompanying notes are an integral part of the financial statements.

The ONE Enterprise Public Company Limited and its subsidiaries

Statement of changes in shareholders' equity

For the year ended 31 December 2025

(Unit: Baht)

	Consolidated financial statements						
	Equity attributable to owners of the Company				Equity attributable to non-controlling interests of the subsidiaries		
	Issued and paid-up share capital	Share premium	Retained earnings	Total equity attributable to owners of the Company	Total equity attributable to owners of the Company	Equity attributable to non-controlling interests of the subsidiaries	Total shareholders' equity
			Appropriated - statutory reserve	Unappropriated (deficit)			
Balance as at 1 January 2024	4,762,500,000	2,817,115,250	63,715,783	(504,463,515)	7,138,867,518	(4,390,765)	7,134,476,753
Profit for the year	-	-	-	421,017,067	421,017,067	5,211,368	426,228,435
Other comprehensive income for the year	-	-	-	(18,605,280)	(18,605,280)	(3,434)	(18,608,714)
Total comprehensive income for the year	-	-	-	402,411,787	402,411,787	5,207,934	407,619,721
Setting aside to statutory reserve (Note 23)	-	-	26,485,329	(26,485,329)	-	-	-
Dividend payment (Note 30)	-	-	-	(500,060,946)	(500,060,946)	-	(500,060,946)
Dividend paid to non-controlling interest	-	-	-	-	-	(191,101)	(191,101)
Changes in non-controlling interest of subsidiaries	-	-	-	-	-	(116,000)	(116,000)
Balance as at 31 December 2024	4,762,500,000	2,817,115,250	90,201,112	(628,598,003)	7,041,218,359	510,068	7,041,728,427
Balance as at 1 January 2025	4,762,500,000	2,817,115,250	90,201,112	(628,598,003)	7,041,218,359	510,068	7,041,728,427
Profit for the year	-	-	-	450,472,233	450,472,233	(1,524,439)	448,947,794
Other comprehensive income for the year	-	-	-	-	-	-	-
Total comprehensive income for the year	-	-	-	450,472,233	450,472,233	(1,524,439)	448,947,794
Setting aside to statutory reserve (Note 23)	-	-	31,871,498	(31,871,498)	-	-	-
Dividend payment (Note 30)	-	-	-	(333,374,038)	(333,374,038)	-	(333,374,038)
Dividend paid to non-controlling interest	-	-	-	-	-	(85,049)	(85,049)
Increase in non-controlling interest of subsidiaries arising from the establishment of a new subsidiary	-	-	-	-	-	490,400	490,400
Balance as at 31 December 2025	4,762,500,000	2,817,115,250	122,072,610	(543,371,306)	7,158,316,554	(609,020)	7,157,707,534

The accompanying notes are an integral part of the financial statements.

The ONE Enterprise Public Company Limited and its subsidiaries

Statement of changes in shareholders' equity (continued)

For the year ended 31 December 2025

	Separate financial statements					(Unit: Baht)
	Issued and paid-up share capital	Share premium	Retained earnings		Total shareholders' equity	
			Appropriated - statutory reserve	Unappropriated (deficit)		
Balance as at 1 January 2024	4,762,500,000	2,817,115,250	63,715,783	325,065,116	7,968,396,149	
Profit for the year	-	-	-	529,706,593	529,706,593	
Other comprehensive income for the year	-	-	-	(7,907,295)	(7,907,295)	
Total comprehensive income for the year	-	-	-	521,799,298	521,799,298	
Setting aside to statutory reserve (Note 23)	-	-	26,485,329	(26,485,329)	-	
Dividend payment (Note 30)	-	-	-	(500,060,946)	(500,060,946)	
Balance as at 31 December 2024	4,762,500,000	2,817,115,250	90,201,112	320,318,139	7,990,134,501	
Balance as at 1 January 2025	4,762,500,000	2,817,115,250	90,201,112	320,318,139	7,990,134,501	
Profit for the year	-	-	-	637,429,960	637,429,960	
Other comprehensive income for the year	-	-	-	-	-	
Total comprehensive income for the year	-	-	-	637,429,960	637,429,960	
Setting aside to statutory reserve (Note 23)	-	-	31,871,498	(31,871,498)	-	
Dividend payment (Note 30)	-	-	-	(333,374,038)	(333,374,038)	
Balance as at 31 December 2025	4,762,500,000	2,817,115,250	122,072,610	592,502,563	8,294,190,423	

The accompanying notes are an integral part of the financial statements.

The ONE Enterprise Public Company Limited and its subsidiaries

Cash flow statement

For the year ended 31 December 2025

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024
Cash flows from operating activities				
Profit before tax	479,556,846	529,883,000	655,576,867	541,090,564
Adjustments to reconcile profit before tax to net cash provided by (paid from) operating activities:				
Depreciation	170,062,134	181,907,795	13,305,248	13,834,933
Amortisation	1,134,332,007	1,144,397,688	7,126,035	6,329,597
Amortisation of cost of spectrum license	135,464,846	135,814,327	-	-
Amortisation of prepayment for marketing agent	8,040,000	8,040,000	-	-
Allowance on expected credit losses (Reversal)	(5,036,353)	45,565,704	-	-
Impairment loss on Investment in subsidiary	-	-	553,990	4,638,881
Impairment loss on investment in joint venture	553,990	-	-	-
Impairment loss on goodwill	20,013,169	-	-	-
Gain from change in fair value of financial assets	(10,089,062)	-	(10,089,062)	-
Reversal of reduction of cost of inventory to net realisable value	8,375,542	-	-	-
Loss on write-off inventory	13,710,528	-	-	-
Loss from lease agreement cancellation	-	232,634	-	-
Losses (gains) on disposal and write-off equipments and intangible assets	8,269,310	1,851,976	486,503	(9,386)
Loss on disposal investment in associate	2,406,933	-	499,900	-
Gain on disposal investment in joint ventures	(5)	-	-	-
Share of loss from investments in joint ventures and associate	3,682,411	7,749,970	-	-
Loss on write-off withholding tax	28,638	1,809,704	-	-
Long-term employee benefits expenses	35,915,508	25,090,985	8,414,209	2,692,333
Dividend income	-	-	(579,077,128)	(470,160,333)
Finance income	(14,498,116)	(31,708,913)	(19,903,580)	(34,849,233)
Finance cost	8,558,464	3,701,033	542,906	306,293
Profit from operating activities before changes in operating assets and liabilities	1,999,346,790	2,054,335,903	77,435,888	63,873,649
Operating assets (increase) decrease				
Trade and other receivables	(161,561,682)	370,196,713	245,444,190	28,788,033
Inventories	(1,156,854,597)	(1,292,852,575)	-	-
Advance payments	(26,056,994)	(8,402,014)	-	5,420,000
Other current assets	7,675,506	63,445,094	3,447,166	329,380
Other non-current assets	(15,083,215)	(11,280,321)	(386,064)	(7,771)
Operating liabilities increase (decrease)				
Trade and other payables	299,260,091	(9,409,304)	4,402,259	(25,178,607)
Unearned income	247,501,344	(157,755,209)	(3,560,000)	-
Other current liabilities	1,092,957	(16,925,634)	(15,693,873)	(1,223,893)
Long-term employee benefits paid	(27,099,453)	(17,188,341)	-	(3,222,234)
Cash flows from operating activities	1,168,220,747	974,164,312	311,089,566	68,778,557
Interest paid	(8,558,464)	(3,701,033)	(542,906)	(306,293)
Income tax paid	(192,446,491)	(181,341,580)	(16,634,198)	(10,655,872)
Cash received from tax refund	28,243,720	57,940,757	10,655,872	16,727,682
Net cash from operating activities	995,459,512	847,062,456	304,568,334	74,544,074

The accompanying notes are an integral part of the financial statements.

The ONE Enterprise Public Company Limited and its subsidiaries

Cash flow statement (continued)

For the year ended 31 December 2025

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2025	2024	2025	2024
Cash flows from investing activities				
Cash paid for acquisition of building and equipment	(73,916,603)	(113,911,121)	(13,731,899)	(2,718,613)
Cash paid for acquisition of intangible assets	(58,287,540)	(69,740,762)	(8,340,000)	(20,907,300)
Increase in long-term loans to subsidiaries	-	-	(72,000,000)	(188,000,000)
Increase in long-term loans to joint venture	(20,000,000)	-	-	-
Cash paid for investment in subsidiaries	-	-	(1,999,800)	-
Net cash paid for investment in joint ventures	-	(12,900,000)	-	-
Cash received from the return of investment in joint venture	1,000,000	-	-	-
Cash received from sale of investment in associate	1,000,000	-	1,000,000	-
Cash received from sale of investment in joint venture	5	-	-	-
Cash paid for acquisition of investments in mutual funds	(870,620,000)	-	(870,620,000)	-
Proceeds from sales of equipment and intangible asset	273,096	580,864	18,784	42,543
Cash paid to invest in fixed deposits	(200,000,000)	-	(200,000,000)	-
Decrease in other current financial assets	-	6,988,184	-	-
Interest received	14,445,276	31,708,913	19,914,966	34,574,654
Dividend received	-	-	478,933,139	610,284,319
Net cash from (used in) investing activities	(1,206,105,766)	(157,273,922)	(666,824,810)	433,275,603
Cash flows from financing activities				
Repayment of long-term loan	-	(892,543)	-	-
Payment of principal portion of lease liabilities	(78,839,913)	(84,820,574)	(6,417,786)	(6,949,520)
Dividend paid	(333,374,038)	(500,060,946)	(333,374,038)	(500,060,946)
Dividend payment from subsidiaries to non-controlling interest	(85,049)	(191,101)	-	-
Cash paid to non-controlling interest to acquire investment in subsidiary	-	(116,000)	-	-
Proceeds from non-controlling interest from investing in subsidiary	490,400	-	-	-
Net cash used in financing activities	(411,808,600)	(586,081,164)	(339,791,824)	(507,010,466)
Net increase (decrease) in cash and cash equivalents	(622,454,854)	103,707,370	(702,048,300)	809,211
Cash and cash equivalents at beginning of year	1,693,305,320	1,589,597,950	954,024,018	953,214,807
Cash and cash equivalents at end of year	1,070,850,466	1,693,305,320	251,975,718	954,024,018
Supplemental cash flows information:				
Non-cash transactions:				
Increase (decrease) in payables for purchase of equipment	(8,760,961)	4,164,156	202,827	(192,212)
Increase (decrease) in payables for purchase of intangible assets	316,185	(10,305,313)	-	(7,062,000)
Increase in right-of-use assets and lease liabilities	166,243,117	76,374,392	19,783,629	-
Inventories were transferred to intangible assets	1,090,307,545	1,179,802,934	-	-
Reclassify short-term loans to subsidiaries to long-term loans to subsidiaries	-	-	-	1,148,500,000
Decrease (Increase) in dividend receivables	-	-	(100,143,989)	140,123,986

The accompanying notes are an integral part of the financial statements.

The ONE Enterprise Public Company Limited and its subsidiaries

Notes to financial statements

For the year ended 31 December 2025

1. General information

1.1 Corporate information

The ONE Enterprise Public Company Limited (“the Company”) is a public company incorporated and domiciled in Thailand. The Company and its subsidiaries (collectively as “the Group”) are principally engaged in digital TV, radio, production of content, production of advertising media, rent advertising space, streaming services, sublease television station, artist management, studio rental service, sale of merchandise and investment in other businesses. The registered office of the Company is at 50 Sukhumvit 21 (Asoke), Klongtoey Nua, Wattana, Bangkok.

1.2 Digital TV Business

One 31 Company Limited (“One 31”), a subsidiary, has received a license to use the spectrum to provide terrestrial digital television service in the type of national commercial service (“License agreement”) for General (Variety) high-definition category from the National Broadcasting and Telecommunications Commission (“NBTC”). License agreement allowed a period of 15 years commencing on 25 April 2014 to 24 April 2029. One 31 was required to make payments for the license under the conditions specified by the NBTC and by the Order of the Head of the National Council for Peace and Order No. 4/2562 on the measure to relieve the unfavorable business environment of the broadcasting and telecommunication operators. Furthermore, according to the notification of the NBTC and related laws, One 31 has a duty to pay license and other fees, and annual fee to the Broadcasting and Telecommunications Research and Development Fund for Public Interest.

1.3 Radio Business

On 31 March 2022, GMM Media Public Company Limited (“GMM Media”), a subsidiary, has received a license to use the spectrum to provide radio service in the type of regional commercial service (“License agreement”) from the National Broadcasting and Telecommunications Commission (“NBTC”). License agreement allowed a period of 7 years commencing on 4 April 2022 to 3 April 2029. GMM Media fully paid the license under the conditions specified by the NBTC on 22 March 2022. Furthermore, according to the notification of the NBTC, GMM Media has a duty to pay license, and annual fee to the Broadcasting and Telecommunications Research and Development Fund for Public Interest.

Company's name	Nature of business	Country of incorporation	Percentage of shareholding	
			2025 (%)	2024 (%)
<u>Subsidiaries held by GMM Channel Holding Company Limited</u>				
GMM Media Public Company Limited	Production of radio programmes	Thailand	99.8	99.8
GMM TV Company Limited	Production of television programmes, marketing management, sales of goods and management of channels to distribute advertisements in television programmes	Thailand	100	100
Change 2561 Company Limited	Production of television and dramatics programmes broadcast on digital TV and online channels	Thailand	100	100
GMM Studios International Company Limited	Production of television and dramatics programmes broadcast on digital TV and online channels	Thailand	100	100
<u>Subsidiary held by GMM Media Public Company Limited</u>				
A-Time Media Company Limited	Co-production of radio programmes and provision of services relating to marketing activities	Thailand	100	100
<u>Subsidiary held by GMM TV Company Limited</u>				
Parbdee Thaveesuk Company Limited	Production of television and dramatics programmes broadcast on digital TV and online channels	Thailand	51	51
Gemmistry Studio Company Limited	Production of television programmes broadcast on digital TV and online channels	Thailand	100	-
Gemmistry Flow D Company Limited	Operating an academic school offering dance, vocal, and music training	Thailand	51	-
<u>Subsidiary held by Change2561 Company Limited</u>				
Steam Studio Company Limited	Production of television programmes broadcast on digital TV and online channels	Thailand	100	-

Company's name	Nature of business	Country of incorporation	Percentage of shareholding	
			2025	2024
			(%)	(%)
<u>Subsidiary held by ONE 31 Company Limited</u>				
Nata Studios Company Limited	Production of television programmes broadcast on digital TV and online channels	Thailand	100	-

- b) The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- c) Subsidiaries are fully consolidated, being the date on which the Company obtain control, and continue to be consolidated until the date when such control ceases.
- d) The financial statements of the subsidiaries are prepared using the same significant accounting policies as the Company.
- e) Material balances and transactions between the Company and its subsidiaries have been eliminated from the consolidated financial statements.
- f) Non-controlling interests represent the portion of profit or loss and net assets of the subsidiaries that are not held by the Company and are presented separately in the consolidated profit or loss and within equity in the consolidated statement of financial position.

2.3 The separate financial statements present investments in subsidiaries, associate and joint ventures under the cost method.

3. New financial reporting standards

3.1 Financial reporting standards that became effective in the current year

During the year, the Group has adopted the revised financial reporting standards which are effective for fiscal years beginning on or after 1 January 2025. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements.

3.2 Financial reporting standards that will become effective for fiscal years beginning on or after 1 January 2026

The Federation of Accounting Professions issued a revised financial reporting standard, which is effective for fiscal years beginning on or after 1 January 2026. This financial reporting standard was aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The management of the Group believes that adoption of these amendments will not have any significant impact on the Group's financial statements

4. Accounting policies

4.1 Revenue and expense recognition

Sales of goods

Revenue from sale of goods is recognised at the point in time when control of the asset is transferred to the customer, generally upon delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax, of goods supplied after deducting returns, discounts, allowances and price promotions to customers.

Service income

a) Service income from advertising and promotion

Service income from advertising and promotion are recognised as income when services have been rendered and programmes broadcast. Service income from advertising and promotion are stated on the basis of an invoiced value for the services rendered after deducting discount and are reduced from the consideration payable to a customer.

b) Revenues from production and service

Revenue from production for the contract, which has the content that the ownership of work is vested in the customer since the entity starts the production and the entity has an enforceable right to payment for the performance completed to date, is recognised over time when services have been rendered taking into account the stage of completion.

Revenue from production for the contract with content other than the above conditions is recognised at point in time when the production is completed and transfer the content.

Revenue of service is recognised at a point in time upon completion of the service.

c) Revenue from sublease of television station

Revenue from sublease of television station is recognised over the period of the sublease.

d) Revenue from artist management

Revenue from artist management is recognised at a point in time upon completion of the service.

e) Revenue from production of radio programmes

Revenue from production of radio programmes represents the service income from advertising and promotion of radio programmes and is stated at an invoiced value for the services rendered after deducting consideration payable to a customer. Service income from advertising and promotion is recognised when services or programmes have been rendered or broadcasted.

f) Revenue from studio rental service

Studio rental service income is recognised at a point in time upon completion of the service.

g) Revenue from management

Revenue from management is recognised over the management period.

h) Revenue from production of concerts and event organiser

Revenue from production of concerts and event organiser are recognised when concerts or event have taken place.

The recognised revenue which is not yet due per the contracts has been presented under the caption of "Accrued income" in the statement of financial position. The amounts are reclassified to trade receivables when the Group issues the invoices.

The obligation to services to a customer for which the Group has received consideration or an amount of consideration is due from the customer is presented under the caption of "Unearned income" in the statement of financial position. Unearned income is recognised as revenue when the Group performs under the contract.

Revenues from copyrights

Revenues from copyrights are recognised when the right to receive payment is established, and reasonable estimates of such amount can be made.

Dividend income

Dividend income is recognised when the right to receive the dividends is established.

Finance income

Finance income is calculated using the effective interest method and recognised on an accrual basis. The effective interest rate is applied to the gross carrying amount of a financial assets.

Finance cost

Interest expense from financial liabilities at amortised cost is calculated using the effective interest method and recognised on an accrual basis.

4.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

4.3 Inventories

Finished goods are valued at the lower of cost (moving average method) or net realisable value.

Television programmes are valued at the lower of the accumulated production costs in progress and those which are completed and ready for broadcasting and net realisable value. The costs, which consist of expenses directly associated with programme production, are charged to profit or loss when the programmes are broadcasted.

Television programmes of drama series will be transferred to program rights when the programmes are broadcasted.

4.4 Investments in subsidiaries, joint venture and associate

Investment in joint venture and associate are accounted for in the consolidated financial statements using the equity method.

Investments in subsidiaries, joint ventures and associate are accounted for in the separate financial statements using the cost method.

4.5 Property, plant and equipment/Depreciation

Land is stated at cost. Buildings and equipment are stated at cost less accumulated depreciation and allowance for impairment loss on assets (if any).

Depreciation of plant and equipment is calculated by reference to their costs on the straight-line basis over the following estimated useful lives:

	<u>Useful lives</u>
Buildings and buildings improvement	3 - 50 years
Operating equipment	3 - 7 years
Furniture, fixtures and office equipment	3 - 5 years
Computer and equipment	3 - 7 years
Motor vehicles	5 years

Depreciation is included in determining income.

No depreciation is provided on land and construction in process.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is included in profit or loss when the asset is derecognised.

4.6 Cost of spectrum license and amortisation

Cost of spectrum license is carried at cost less accumulated amortisation and allowance for impairment loss (if any), and for the cost of spectrum license was measured at the cash equivalent price based on the present value of the installments. The difference between the total payment to be made and the cash equivalent price is recognised as a finance cost over the license fee payment period. The cost of obtaining the spectrum license will be recorded as an asset and liability under the license when the license period begins.

Cost of spectrum license is amortised on a straight-line basis over the license period, 7 years for radio license and 15 years for digital TV license. The amortisation expense is charged to profit or loss.

4.7 Intangible assets

Intangible assets acquired through business combination are initially recognised at their fair value on the date of business acquisition while intangible assets acquired in other cases are recognised at cost. Following the initial recognition, the intangible assets are carried at cost less accumulated amortisation and allowance for impairment loss (if any).

Intangible assets with finite lives are amortised on the straight-line basis over the economic useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method of such intangible assets are reviewed at least at each financial year end. The amortisation expense is charged to profit or loss.

A summary of the intangible assets with finite useful lives is as follows:

- a) Program rights are carried at cost less accumulated amortisation and allowance for impairment loss (if any).

Program rights are recognised as the assets under the license contracts when the license contracts period whereby, the cost of rights are known, and rights are under control of the Group. Program rights are amortised on a straight-line basis over the license contract periods.

In respect of program rights of drama series, which were transferred from inventories, the Group amortised their program rights at a rate of 60 % of the costs in the first broadcasting. The remaining book value will be amortised on a straight-line basis over a period of 5 years.

- b) Computer software is carried at cost less accumulated amortisation and allowance for impairment loss (if any). It is amortised on a straight-line basis which has useful lives 3 - 10 years.
- c) Intangible asset arising from the acquisition of subsidiaries are as follows:

	Useful lives
Trademark-Chill	10 years
Customer contracts	2.1 years
Customer relationships	15 years
Artist contracts	0.4 and 3.5 years

Intangible assets with indefinite useful lives are trademark Green Wave and EFM arising from the acquisition of subsidiaries.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually either individually or at the cash-generating unit level. The assessment of indefinite useful lives of the intangible assets is reviewed annually.

4.8 Goodwill

Goodwill is initially recorded at cost, which equals to the excess of cost of business combination over the fair value of the net assets acquired. If the fair value of the net assets acquired exceeds the cost of business combination, the excess is immediately recognised as gain in profit or loss.

Goodwill is carried at cost less any accumulated impairment losses. Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the Group's cash generating units (or group of cash-generating units) that are expected to benefit from the synergies of the combination. The Group estimates the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in profit or loss. Impairment losses relating to goodwill cannot be reversed in future periods.

4.9 Related party transactions

Related parties comprise enterprises and individuals that control, or are controlled by, the Group, whether directly or indirectly, or which are under common control with the Group.

They also include associated companies and individuals which directly or indirectly own a voting interest in the Group that gives them significant influence over the Group, key management personnel, directors, and officers with authority in the planning and direction of the Group's operations.

4.10 Leases

At inception of contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

The Group applied a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. At the commencement date of the lease (i.e. the date the underlying asset is available for use), the Group recognises right-of-use assets representing the right to use underlying assets and lease liabilities based on lease payments.

Right-of-use assets

Right-of-use assets are measured at cost, less accumulated depreciation, any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities initially recognised, initial direct costs incurred, and lease payments made at or before the commencement date of the lease less any lease incentives received.

Depreciation of right-of-use assets are calculated by reference to their costs on the straight-line basis over the shorter of their estimated useful lives and the lease term.

Buildings and buildings improvement	3 - 6	years
Motor vehicles	3 - 5	years
Computer and other equipment	3 - 7	years

If ownership of the leased asset is transferred to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Right-of-use assets are presented as part of property, plant and equipment in the statement of financial position.

Lease liabilities

Lease liabilities are measured at the present value of the lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be payable under residual value guarantees. Moreover, the lease payments include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The Group discounted the present value of the lease payments by the interest rate implicit in the lease or the Group's incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

A lease that has a lease term less than or equal to 12 months from commencement date or a lease of low-value assets is recognised as expenses in profit or loss on a straight-line basis over the lease term.

The Group as a lessor

A lease that transfers substantially all the risks and rewards incidental to ownership of an underlying asset to a lessee is classified as finance leases. As at the commencement date, an asset held under a finance lease is recognised as a receivable at an amount equal to the net investment in the lease or the present value of the lease payments receivable and any unguaranteed residual value. Subsequently, finance income is recognised over the lease term to reflect a constant periodic rate of return on the net investment in the lease.

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset to a lessee. Lease receivables from operating leases is recognised as income in profit or loss on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying assets and recognised as an expense over the lease term on the same basis as the lease income.

4.11 Foreign currencies

The consolidated and separate financial statements are presented in Baht, which is also the Group's functional currency.

Transactions in foreign currencies are translated into Baht at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Baht at the exchange rate ruling at the end of reporting period.

Gains and losses on exchange are included in determining income.

4.12 Impairment of non-financial assets

At the end of each reporting period, the Group performs impairment reviews in respect of the property, plant and equipment, right-of-use assets and other intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

In determining value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by a valuation model that, based on information available, reflects the amount that the Group could obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the costs of disposal.

An impairment loss is recognised in profit or loss.

In the assessment of asset impairment (except for goodwill), if there is any indication that previously recognised impairment losses may no longer exist or may have decreased, the Group estimates the asset's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The increased carrying amount of the asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss.

4.13 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

Post-employment benefits

Defined contribution plans

The Group and its employees have jointly established a provident fund. The fund is monthly contributed by employees and by the Group. The fund's assets are held in a separate trust fund and the Group's contributions are recognised as expenses when incurred.

Defined benefit plans

The Group have obligations in respect of the severance payments it must make to employees upon retirement under labor law. The Group treat these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is determined by a professionally qualified independent actuary based on actuarial techniques, using the projected unit credit method.

Actuarial gains and losses arising from defined benefit plans benefits are recognised immediately in other comprehensive income.

4.14 Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

4.15 Income Tax

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Group recognises deferred tax liabilities for all taxable temporary differences while its recognise deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilised.

At each reporting date, the Group reviews and reduces the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

The Group records deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

4.16 Financial instruments

The Group initially measures financial assets at its fair value plus, in the case of financial assets that are not measured at fair value through profit or loss, transaction costs. However, trade receivables, that do not contain a significant financing component, are measured at the transaction price as disclosed in the accounting policy relating to revenue recognition.

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortised cost or fair value through profit or loss (“FVTPL”). The classification of financial assets at initial recognition is driven by the Group’s business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Financial assets at amortised cost

The Group measures financial assets at amortised cost if the financial asset is held in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate (“EIR”) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets at FVTPL

Financial assets measured at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

Classification and measurement of financial liabilities

Except for derivative liabilities, at initial recognition the Group’s financial liabilities are recognised at fair value net of transaction costs and classified as liabilities to be subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. In determining amortised cost, the Group takes into account any fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in profit or loss.

Regular way purchases and sales of financial assets

Regular way purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace are recognised on the trade date, i.e., the date on which the Group commits to purchase or sell the asset.

Derecognition of financial instruments

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired or have been transferred and either the Group has transferred substantially all the risks and rewards of the asset, or the Group has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVTPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate.

For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure (a lifetime ECL).

The Group considers a significant increase in credit risk to have occurred when contractual payments are more than 30 days past due and considers a financial asset as credit impaired or default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to have a significant increase in credit risk and to be in default using other internal or external information, such as credit rating of issuers.

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. ECLs are calculated based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

4.17 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group applies a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measures fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1 - Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 - Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 - Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

5. Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgements and estimates are as follows:

Goodwill and intangible assets

The initial recognition and measurement of goodwill and intangible assets, and subsequent impairment testing, require management to make estimates of cash flows to be generated by the asset or the cash-generating units and to choose a suitable discount rate in order to calculate the present value of those cash flows.

6. Related party transactions

During the years, the Group had significant business transactions with related parties. Such transactions, which are summarised below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Group and those related parties.

(Unit: Million Baht)

	Consolidated		Separate		Pricing policy*
	financial statements		financial statements		
	2025	2024	2025	2024	
<u>Transactions with the major shareholders</u>					
Service income	80	64	-	-	(2)/(4)/(5)
Cost of services	82	67	-	-	(3)
Selling and administrative expenses	17	19	-	-	(4)/(5)
Management fee expenses	19	22	19	22	(4)/(5)
Dividend payment	117	145	117	145	(7)
<u>Transactions with subsidiaries</u>					
(eliminated from the consolidated financial statements)					
Service income	-	-	303	295	(2)/(4)/(5)
Revenues from copyrights	-	-	14	19	(4)/(5)
Finance income	-	-	9	8	(6)
Dividend income	-	-	579	470	(7)
Selling and administrative expenses	-	-	-	2	(4)/(5)
<u>Transactions with joint venture</u>					
Service income	32	14	-	-	(2)/(4)/(5)
Cost of service	-	2	-	-	(3)
Selling and administrative expenses	2	2	-	-	(4)/(5)
<u>Transactions with related companies</u>					
Service income	353	263	-	-	(2)/(4)/(5)
Revenue from copyrights	29	32	-	-	(4)/(5)
Other income	2	23	-	-	(2)/(4)/(5)
Cost of services	286	236	-	-	(3)
Selling and administrative expenses	81	76	3	2	(4)/(5)
Rental and other service expenses	162	152	13	7	(1)/(4)/(5)

*Pricing policies explanations

- (1) Contract price with the rental rate as appraised by independent valuer
- (2) With reference to prices charged to third parties depending on when the sales were made and the agreement
- (3) Cost plus margin
- (4) Mutually agreed price
- (5) Contract price
- (6) At the rate not lower than the maximum rate of fixed deposit or the rate of Minimum Loan Rate (MLR) plus the rate (not more than) 0.15% per annum based on case by case
- (7) As declaration

As at 31 December 2025 and 2024, the balances of the accounts between the Group and those related parties are as follows:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Trade and other current receivables (Note 8)				
Major shareholders	2,517	37,959	55	58
Subsidiaries	-	-	352,000	496,392
Joint ventures	8,353	9,128	-	-
Related companies (related by common shareholders)	46,757	24,174	-	-
Related companies (related by common directors)	149	344	149	344
Total	57,776	71,605	352,204	496,794
Less: Allowance for expected credit losses	(179)	(220)	(3)	(3)
Net	<u>57,597</u>	<u>71,385</u>	<u>352,201</u>	<u>496,791</u>
Deposits (Note 18)				
Related companies (related by common shareholders)	4,000	2,000	-	-
Related companies (related by common directors)	45,607	45,929	3,702	3,665
Total	<u>49,607</u>	<u>47,929</u>	<u>3,702</u>	<u>3,665</u>
Prepayment for marketing agent (Note 18)				
Related companies (related by common shareholders)	26,800	34,840	-	-
Total	<u>26,800</u>	<u>34,840</u>	<u>-</u>	<u>-</u>
Trade and other current payable (Note 19)				
Major shareholders	10,180	46,001	5,871	1,341
Subsidiaries	-	-	4,070	5,482
Joint venture	134	311	-	-
Related companies (related by common shareholders)	22,426	32,685	2	20
Related companies (related by common directors)	2,930	3,462	121	282
Total	<u>35,670</u>	<u>82,459</u>	<u>10,064</u>	<u>7,125</u>
Unearned income				
Joint venture	263	-	-	-
Related companies (related by common shareholder)	100	1,038	-	-
Total	<u>363</u>	<u>1,038</u>	<u>-</u>	<u>-</u>

Long-term loans to

As at 31 December 2025 and 2024, the balances of long-term loans and the movement are as follows:

(Unit: Thousand Baht)

	Consolidated financial statements			
	31 December 2024	Increase	Decrease	31 December 2025
Joint venture	-	20,000	-	20,000
Total	-	20,000	-	20,000

(Unit: Thousand Baht)

	Separate financial statements			
	31 December 2024	Increase	Decrease	31 December 2025
Subsidiaries	1,148,500	332,000	(260,000)	1,220,500
Total	1,148,500	332,000	(260,000)	1,220,500

Minimum interest rate charged on loans to subsidiaries and joint venture is charged at the rate not lower than the rate of fixed deposit or the rate of minimum loan rate (MLR) plus (not more than) 0.15% per annum.

Directors and management's benefits

During the years ended 31 December 2025 and 2024, the Group had employee benefit expenses of their directors and management as below.

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Short-term benefits	225,140	210,322	88,846	87,145
Post-employment benefits	7,974	2,323	5,077	865
Total	233,114	212,645	93,923	88,010

7. Cash and cash equivalents

As at 31 December 2025, bank deposits in saving accounts of the Group and the Company carried interests between 0.20 - 1.30% per annum (2024: 0.25 - 4.00% per annum).

8. Trade and other receivables

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
<u>Trade receivables - related parties</u>				
Aged on the basis of due dates				
Not yet due	32,570	61,087	28,414	311,188
Past due				
Up to 3 months	18,711	8,654	47,696	2,296
3 - 6 months	-	16	-	-
6 - 12 months	45	225	-	-
Total	51,326	69,982	76,110	313,484
Less: Allowance for expected credit losses	(179)	(220)	(3)	(3)
Total trade receivables - related parties - net	51,147	69,762	76,107	313,481
<u>Trade receivables - unrelated parties</u>				
Aged on the basis of due dates				
Not yet due	456,692	471,384	-	1
Past due				
Up to 3 months	240,157	289,531	-	2
3 - 6 months	37,503	55,048	-	-
6 - 12 months	35,524	39,703	-	-
Over 12 months	70,587	64,456	-	-
Total	840,463	920,122	-	3
Less: Allowance for expected credit losses	(92,202)	(100,299)	-	-
Total trade receivables - unrelated parties - net	748,261	819,823	-	3
Total trade receivables - net	799,408	889,585	76,107	313,484
<u>Other current receivables</u>				
Other current receivables - related parties	53	-	754	765
Other current receivables - unrelated parties	6,894	15,916	1,541	2,260
Accrued income - related parties	6,397	1,623	340	7,689
Accrued income - unrelated parties	634,263	376,316	-	-
Accrued dividend - related parties	-	-	275,000	174,856
Total	647,607	393,855	277,635	185,570
Less: Allowance for expected credit losses	(6,151)	(9,227)	-	-
Total other current receivables - net	641,456	384,628	277,635	185,570
Total trade and other receivables - net	1,440,864	1,274,213	353,742	499,054

The Group expects the balances of accrued income as at 31 December 2025 and 2024 to be classified as trade receivables in the following periods:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
<u>Accrued income - related parties</u>				
Within 1 year	6,397	1,623	340	7,689
Total accrued income - related parties	6,397	1,623	340	7,689
<u>Accrued income - unrelated parties</u>				
Within 1 year	634,263	376,316	-	-
Total accrued income - unrelated parties	634,263	376,316	-	-
Less: Allowance for expected credit losses	(6,151)	(9,227)	-	-
Total accrued income - unrelated parties - net	628,112	367,089	-	-
Total accrued income - net	634,509	368,712	340	7,689

Set out below is the movement in the allowance for expected credit losses of trade and other receivables.

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Beginning balance	109,746	64,180	3	3
Allowance for expected credit losses (reversal)	(5,036)	45,566	-	-
Write-off	(6,178)	-	-	-
Ending balance	98,532	109,746	3	3

9. Inventories

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Finished goods	63,697	40,861	-	-
Television programmes	766,446	736,445	5,004	5,004
Total	830,143	777,306	5,004	5,004
Less: Reduce cost to net realisable value	(29,718)	(21,342)	(5,004)	(5,004)
Total inventories - net	800,425	755,964	-	-

During the year 2025, the Group reduced cost of inventories by Baht 8 million to reflect the net realisable value. (the Company only and 2024: Nil). This was included in cost of sales.

10. Financial assets

	(Unit: Thousand Baht)	
	Consolidated and separate financial statements	
	31 December 2025	31 December 2024
<u>Debt instruments at amortised cost</u>		
Fixed deposits with a maturity of more than 3 months but not more than 1 year	355,000	155,000
<u>Financial assets measured at fair value through profit or loss</u>		
Investments in open-end funds - debt securities	880,709	-
Total other current financial assets	<u>1,235,709</u>	<u>155,000</u>

11. Other current assets

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Input tax refundable	67,385	79,452	490	226
Prepaid expenses	40,039	27,379	5,326	7,524
Withholding tax	-	2,295	-	-
Bank deposit for customer projects	-	4,830	-	-
Others	2,394	3,507	2	1,515
Total other current assets	<u>109,818</u>	<u>117,463</u>	<u>5,818</u>	<u>9,265</u>

12. Investments in subsidiaries

Details of investments in subsidiaries as presented in the separate financial statements are as follows:

(Unit: Thousand Baht)

Company's name	Paid-up capital		Shareholding		Cost		Dividend income recognised	
			percentage				during the year	
	2025	2024	2025	2024	2025	2024	2025	2024
			(%)	(%)				
One 31 Company Limited	1,431,900	1,431,900	100	100	2,580,000	2,580,000	-	102,942
EXACT SCENARIO Company Limited	1,000	1,000	100	100	784	784	14,077	19,618
Acts Studio Company Limited	405,000	405,000	100	100	405,000	405,000	-	-
GMM Channel Holding Company Limited	500,000	500,000	100	100	2,200,000	2,200,000	565,000	347,600
ONE SANOOK Company Limited	40,000	40,000	100	100	40,000	40,000	-	-
TIFA Studios Company Limited	2,000	2,000	100	100	2,000	2,000	-	-
ONE D Streaming Company Limited	2,000	-	100	-	2,000	-	-	-
					5,229,784	5,227,784	579,077	470,160
Less: Allowance for impairment					(14,001)	(13,447)	-	-
Total investments in subsidiaries - net					5,215,783	5,214,337	579,077	470,160

On 31 July 2025, the Company invested in common shares of ONE D Streaming Company Limited which was registered with the Department of Business Development according to the resolution of the Board of Directors' meeting of the Company to operate a media service business on the platform. The investment consisted of 20,000 shares at a price of Baht 100 per share, totaling Baht 2 million, which represents 100% of the registered capital of this company.

During the current year, the Company determined impairment of investment in ONE SANOOK Company Limited since the subsidiary's recoverable amount was lower than the book value, and thus the Company recorded an allowance for impairment of the investment in the subsidiary amounting to Baht 0.6 million (2024: Baht 4.6 million) in the separate statement of comprehensive income.

13. Investment in joint ventures and associates

13.1 Details of investments in joint ventures

Investment in joint venture represents investment in entity which is jointly controlled by the subsidiaries and other companies. Details of the investment is as follows:

(Unit: Thousand Baht)

Joint venture	Nature of business	Country of incorporation	Consolidated financial statements					
			Shareholding percentage		Cost		Carrying amounts based on equity method	
			2025 (%)	2024 (%)	2025	2024	2025	2024
Joint venture motion pictures Congratulations My Ex	Production of motion pictures	Thailand	25.00	25.00	11,235	11,235	18,926	19,034
GOOD THINGS HAPPEN Company Limited	Media Service	Thailand	51.00	51.00	15,612	15,612	15,250	14,689
PEN 1 F&B Company Limited	Dissolved and under liquidation	Thailand	33.33	33.33	14,000	15,000	554	1,544
NEO ONE SUSTAINMENT Company Limited	Production of television programmes broadcast on digital TV and online channels	Thailand	-	50.00	-	1,500	-	277
GINGERX Company Limited	Production of television and dramatics programmes broadcast on digital TV and online channels	Thailand	70.00	70.00	1,400	1,400	-	-
GMM X ONE Company Limited	Operation of music label business to develop a group of artists with musical talent	Thailand	50.00	50.00	10,000	10,000	9,960	9,992
					52,247	54,747	44,690	45,546
<u>Less</u> Allowance for impairment of investment					(14,000)	(13,446)	(554)	-
Total Investment in joint venture - net					<u>38,247</u>	<u>41,301</u>	<u>44,136</u>	<u>45,546</u>

On 25 February 2025, PEN 1 F&B Company Limited repaid an investment in a joint venture amounting to Baht 1 million to ONE Sanook Company Limited, which is a subsidiary of the Company, as the joint venture has ceased operations and is in the process of liquidation. ONE Sanook Company Limited fully recognised a loss from the impairment of this investment in joint venture during the year.

On 26 March 2025, the Board of Directors meeting No. 3/2025 of ONE Sanook Company Limited approved a resolution for the sale of the entire investment in the joint venture of Neo One Sustainment Company Limited to the other joint investor.

13.2 Share of profit (loss) and dividend received

During the years, the subsidiaries recognised its share of profit (loss) from investments in the joint ventures in the consolidated financial statements as follows:

(Unit: Thousand Baht)

Joint ventures	Consolidated financial statements			
	Share of profit/loss from investments in joint ventures during the year		Share of other comprehensive income from investments in joint ventures during the year	
	2025	2024	2025	2024
Joint venture motion pictures Congratulations				
My Ex	(107)	(21)	-	-
GOOD THINGS HAPPEN Company Limited	560	1,889	-	(311)
PEN 1 F&B Company Limited	-	(4,639)	-	-
NEO ONE SUSTAINMENT Company Limited	(277)	(1,223)	-	-
GINGERX Company Limited	-	(1,400)	-	-
GMM X ONE Company Limited	(31)	(8)	-	-
Total	145	(5,402)	-	(311)

13.3 Details of investment in associate

On 10 November 2025, at the Board of Directors Meeting No. 4/2025 of the Company approved the resolution to dispose of the Company's entire investment in the associate, Meemiti Company Limited, to the other joint venture partner. However, during the year, the Company recognised its share of loss from associate in the amount of Baht 3.8 million.

14. Property, plant and equipment

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	As at 31 December		As at 31 December	
	2025	2024	2025	2024
Net book value:				
Property, plant and equipment	635,649	661,375	18,846	12,137
Right-of-use assets (Note 21)	176,611	93,611	15,357	2,158
Total	<u>812,260</u>	<u>754,986</u>	<u>34,203</u>	<u>14,295</u>

Movements of property, plant and equipment for the years ended 31 December 2025 and 2024 are summarised below.

(Unit: Thousand Baht)

	Consolidated financial statements							Total
	Land	Buildings and buildings improvement	Operating equipment	Furniture, fixtures and office equipment	Computer and equipment	Motor vehicles	Construction in process	
Cost:								
1 January 2024	147,016	782,484	276,347	31,380	245,582	11,629	12,411	1,506,849
Additions	-	10,088	38,334	6,117	36,890	1,860	24,786	118,075
Disposals/write-off	-	(12,567)	(15,896)	(4,905)	(29,870)	(1,830)	-	(65,068)
Transfers	-	33,841	-	-	-	-	(33,841)	-
31 December 2024	147,016	813,846	298,785	32,592	252,602	11,659	3,356	1,559,856
Additions	-	14,105	10,507	4,750	23,305	6,513	5,976	65,156
Disposals/write-off	-	(15,467)	(1,314)	(2,358)	(3,118)	-	-	(22,257)
Transfers	-	2,972	-	-	-	-	(2,972)	-
31 December 2025	147,016	815,456	307,978	34,984	272,789	18,172	6,360	1,602,755

(Unit: Thousand Baht)

Consolidated financial statements

	Land	Buildings and buildings improvement	Operating equipment	Furniture, fixtures and office equipment	Computer and equipment	Motor vehicles	Construction in process	Total
Accumulated depreciation:								
1 January 2024	-	436,108	207,238	22,186	184,001	11,347	-	860,880
Depreciation for the year	-	30,881	26,619	4,166	38,333	246	-	100,245
Depreciation on disposals/write-off	-	(11,351)	(14,986)	(4,660)	(29,817)	(1,830)	-	(62,644)
31 December 2024	-	455,638	218,871	21,692	192,517	9,763	-	898,481
Depreciation for the year	-	33,154	24,359	4,450	23,613	1,243	-	86,819
Depreciation on disposals/write-off	-	(12,066)	(1,308)	(1,978)	(2,842)	-	-	(18,194)
31 December 2025	-	476,726	241,922	24,164	213,288	11,006	-	967,106
Net book value:								
31 December 2024	147,016	358,208	79,914	10,900	60,085	1,896	3,356	661,375
31 December 2025	147,016	338,730	66,056	10,820	59,501	7,166	6,360	635,649
Depreciation for the year								
2024 (Baht 64 million included in cost of services, and the balance in selling and administrative expenses)								100,245
2025 (Baht 66 million included in cost of services, and the balance in selling and administrative expenses)								86,819

(Unit: Thousand Baht)

	Separate financial statement				
	Buildings and buildings improvement	Operating equipment	Furniture, fixtures and office equipment	Computer and equipment	Total
Cost:					
1 January 2024	28,446	35	3,917	17,694	50,092
Additions	1,021	-	210	1,295	2,526
Disposals/write-off	-	-	(10)	(229)	(239)
31 December 2024	29,467	35	4,117	18,760	52,379
Additions	4,408	-	790	8,737	13,935
Disposals/write-off	(2,712)	-	(156)	(102)	(2,970)
31 December 2025	31,163	35	4,751	27,395	63,344
Accumulated depreciation:					
1 January 2024	24,531	33	2,423	6,219	33,206
Depreciation for the year	1,874	-	476	4,892	7,242
Depreciation on disposals/write-off	-	-	(10)	(196)	(206)
31 December 2024	26,405	33	2,889	10,915	40,242
Depreciation for the year	1,608	1	551	4,560	6,720
Depreciation on disposals/write-off	(2,251)	-	(113)	(100)	(2,464)
31 December 2025	25,762	34	3,327	15,375	44,498
Net book value:					
31 December 2024	3,062	2	1,228	7,845	12,137
31 December 2025	5,401	1	1,424	12,020	18,846
Depreciation for the year					
2024 (all included in selling and administrative expenses)					7,242
2025 (all included in selling and administrative expenses)					6,720

15. Cost of spectrum license

The net book values of cost of spectrum license as at 31 December 2025 and 2024 are presented below.

	(Unit: Thousand Baht)	
	Consolidated financial statements	
	2025	2024
Cost	2,312,957	2,312,957
Less: Accumulated amortisation	(1,864,396)	(1,728,931)
Net book value	448,561	584,026

Reconciliations of the net book values of cost of spectrum license for the years 2025 and 2024 are presented below.

	(Unit: Thousand Baht)	
	Consolidated financial statements	
	2025	2024
Net book value at beginning of year	584,026	719,840
Amortisation	(135,465)	(135,814)
Net book value at end of year	448,561	584,026

As at 31 December 2025, net book value of cost of spectrum license to provide terrestrial digital television service in the type of national commercial service for General (Variety) high-definition category is Baht 423 million (2024: Baht 550 million).

As at 31 December 2025, net book value of cost of spectrum license to provide radio service in the type of regional commercial service is Baht 26 million (2024: Baht 34 million).

16. Goodwill and intangible assets with indefinite useful lives

Movements of goodwill for the years ended 31 December 2025 and 2024 are summarised below.

	(Unit: Thousand Baht)	
	Consolidated financial statements	
	2025	2024
Net book value as at 1 January	1,536,143	1,536,143
Impairment losses on goodwill	(20,013)	-
Net book value as at 31 December	1,516,130	1,536,143

The Company allocates goodwill acquired through business combination, net of allowance for impairment, together with the “Green Wave” and “EFM” trademarks with indefinite useful lives to an asset’s cash-generating unit for annual impairment testing as follows:

(Unit: Million Baht)

	CGU 1 (GMM TV Company Limited)	CGU 2 (GMM Media Public Company Limited)	CGU 3 (Change2561 Company Limited)	CGU 4 (GMM Studios International Company Limited)	CGU 5 (Parbdee Thaveesuk Company Limited)	Total
Goodwill	764	150	396	190	16	1,516
“Green Wave” trademark	-	91	-	-	-	91
“EFM” trademark	-	31	-	-	-	31

The Group has determined the recoverable amounts of its cash-generating units based on value in use using cash flow projections from financial estimation approved by management covering a 5-year period.

Key assumptions used in value in use calculations are as follows:

(Unit: percent per annum)

	2025	2024
Long-term growth rate	2.0	2.8
Discount rate	10.0	11.0 and 11.5

The management determined the budgeted gross profit margin and long-term growth rate based on past performance and its expectations of market development. The discount rate used reflects specific risks relating to the relevant segments.

The long-term growth rate used to extrapolate cash flow projections beyond the period covered by the most recent forecasts does not exceed the long-term average growth rate for the industry in which the CGU operates.

These assumptions are based on the Group management’s judgement. Changes in the information or new noticeable information may lead to the change in the assumptions and the discount rate for the estimation of the discounted future cash flows along with sensitivity of key assumptions effect to the recoverable amount.

During the year 2025, the revenue growth from the drama programmes production segment of GMM Studios International Company Limited was not aligned with the management's projection that had previously been anticipated. As a result, the Group's management reviewed and reflected this information in the financial forecasts and considered recognising an impairment loss on goodwill of CGU 4 amounting to Baht 20 million in the statement of comprehensive income to reduce the carrying amount of the assets to their recoverable amounts.

However, if the long-term growth rate was reduced or discount rate was increased, as presented in the table below, the expected recoverable amount of those cash-generating units would be equal to the carrying amount.

Unit: % per annum

As at 31 December 2025				
	CGU 1	CGU 2	CGU 3	CGU 5
	(GMM TV Company Limited)	(GMM Media Public Company Limited)	(Change2561 Company Limited)	(Parbdee Thaveesuk Company Limited)
Long-term growth rate				
decreases	More than (10.0)	More than (10.0)	(1.6)	More than (10.0)
Discount rate increases	More than 10.0	More than 10.0	1.1	More than 10.0

Unit: % per annum

As at 31 December 2024					
	CGU 1	CGU 2	CGU 3	CGU 4	CGU 5
	(GMM TV Company Limited)	(GMM Media Public Company Limited)	(Change2561 Company Limited)	(GMM Studios International Company Limited)	(Parbdee Thaveesuk Company Limited)
Long-term growth rate					
decreases	More than (10.0)	More than (10.0)	(0.6)	(0.2)	More than (10.0)
Discount rate increases	More than 10.0	More than 10.0	0.5	0.2	More than 10.0

17. Intangible assets

The net book values of intangible assets as at 31 December 2025 and 2024 are presented below.

	Consolidated financial statements						(Unit: Thousand Baht)
	Program rights	Computer software	Trademark	Customer contract	Customer relationship	Artist contract	
Cost							
1 January 2024	7,269,078	65,690	123,428	8,619	203,894	35,855	7,706,564
Additions	164	59,272	-	-	-	-	59,436
Transferred from inventories	1,179,803	-	-	-	-	-	1,179,803
Disposals/write-off	(23,605)	(4,432)	-	-	-	-	(28,037)
31 December 2024	8,425,440	120,530	123,428	8,619	203,894	35,855	8,917,766
Additions	19,765	38,838	-	-	-	-	58,603
Transferred from inventories	1,090,309	-	-	-	-	-	1,090,309
Disposals/write-off	(132,100)	(15,000)	-	-	-	-	(147,100)
31 December 2025	9,403,414	144,368	123,428	8,619	203,894	35,855	9,919,578

(Unit: Thousand Baht)

	Consolidated financial statements							Total
	Program rights	Computer software	Trademark	Customer contract	Customer relationship	Artist contract		
Accumulated amortisation								
1 January 2024	6,118,617	23,988	672	8,619	41,911	31,649	6,225,456	
Amortisation for the year	1,113,623	12,758	218	-	13,593	4,206	1,144,398	
Disposals/write-off	(23,605)	(4,423)	-	-	-	-	(28,028)	
31 December 2024	7,208,635	32,323	890	8,619	55,504	35,855	7,341,826	
Amortisation for the year	1,100,021	20,500	217	-	13,594	-	1,134,332	
Disposals/write-off	(132,098)	(10,521)	-	-	-	-	(142,619)	
31 December 2025	8,176,558	42,302	1,107	8,619	69,098	35,855	8,333,539	
Allowance for impairment loss								
1 January 2024	65,586	-	-	-	-	-	65,586	
31 December 2024	65,586	-	-	-	-	-	65,586	
31 December 2025	65,586	-	-	-	-	-	65,586	
Net book value								
31 December 2024	1,151,219	88,207	122,538	-	148,390	-	1,510,354	
31 December 2025	1,161,270	102,066	122,321	-	134,796	-	1,520,453	

(Unit: Thousand Baht)

	Separate financial statements		
	Program	Computer	Total
	rights	software	
Cost			
1 January 2024	31,870	26,365	58,235
Additions	-	13,845	13,845
31 December 2024	31,870	40,210	72,080
Additions	-	8,340	8,340
Disposal/Write-off	(982)	-	(982)
31 December 2025	30,888	48,550	79,438
Accumulated amortisation			
1 January 2024	19,797	597	20,394
Amortisation for the year	2,513	3,817	6,330
31 December 2024	22,310	4,414	26,724
Amortisation for the year	2,513	4,613	7,126
Disposal/Write-off	(982)	-	(982)
31 December 2025	23,841	9,027	32,868
Net book value			
31 December 2024	9,560	35,796	45,356
31 December 2025	7,047	39,523	46,570

18. Other non-current assets

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Deposits - related parties	49,607	47,929	3,702	3,665
Deposits - unrelated parties	30,588	18,946	974	625
Withholding tax	574,303	465,825	20,922	27,097
Prepayment for marketing agent				
- related party	26,800	34,840	-	-
Others	663	1,196	-	-
Total	681,961	568,736	25,598	31,387
Less: Allowance for impairment loss on				
withholding tax	(4,564)	(4,564)	(1,200)	(1,200)
Total other non-current assets - net	677,397	564,172	24,398	30,187

19. Trade and other current payables

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Trade payables - related parties	15,918	69,903	5,327	1,866
Trade payables - unrelated parties	408,437	256,190	4,413	2,226
Other current payables - related parties	3,007	3,075	121	162
Other current payables - unrelated parties	18,769	17,441	142	453
Accrued costs - related parties	5,796	6,609	-	1,055
Accrued costs - unrelated parties	856,079	698,586	2,276	1,980
Accrued expenses - related parties	10,949	2,872	4,616	4,042
Accrued expenses - unrelated parties	146,861	112,689	11,596	10,969
Accrued commission	147,118	154,658	4,735	5,868
Dividend payable	7	103	-	-
Total trade and other current payables	<u>1,612,941</u>	<u>1,322,126</u>	<u>33,226</u>	<u>28,621</u>

20. Other current liabilities

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Undue input vat	95,860	110,091	4,979	20,506
Revenues department payable	82,899	61,798	7,670	7,844
Advance received from customer project	-	4,821	-	-
Others	3,835	4,791	172	165
Total other current liabilities	<u>182,594</u>	<u>181,501</u>	<u>12,821</u>	<u>28,515</u>

21. Leases

The Group as a lessee

The Group has lease contracts for various items of buildings and buildings improvement, motor vehicles, computer and other equipment used in its operations. Leases generally have lease terms between 3 - 5 years.

a) Right-of-use assets

Movement of right-of-use assets for the years ended 31 December 2025 and 2024 are summarised below:

(Unit: Thousand Baht)

	Consolidated financial statement		
	Buildings and improvement	buildings Motor vehicles	Total
Net book value as at 1 January 2024	91,767	7,487	99,254
Additions	73,884	2,490	76,374
Depreciation for the year	(77,157)	(4,505)	(81,662)
Write-off - net book value	-	(355)	(355)
Net book value as at 31 December 2024	88,494	5,117	93,611
Additions	164,214	2,029	166,243
Depreciation for the year	(79,574)	(3,669)	(83,243)
Net book value as at 31 December 2025	173,134	3,477	176,611

(Unit: Thousand Baht)

	Separate financial statement		
	Buildings and improvement	buildings Motor vehicles	Total
Net book value as at 1 January 2024	8,751	-	8,751
Depreciation for the year	(6,593)	-	(6,593)
Net book value as at 31 December 2024	2,158	-	2,158
Additions	19,784	-	19,784
Depreciation for the year	(6,585)	-	(6,585)
Net book value as at 31 December 2025	15,357	-	15,357

b) Lease liabilities

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Lease payments	194,745	102,521	16,789	2,458
Less: Deferred interest expenses	(10,733)	(5,942)	(990)	(25)
Total	184,012	96,579	15,799	2,433
Less: Current portion	(80,547)	(45,461)	(6,331)	(2,433)
Lease liabilities - net of current portion	<u>103,465</u>	<u>51,118</u>	<u>9,468</u>	<u>-</u>

Movements of the lease liability account during the years ended 31 December 2025 and 2024 are summarised below:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Balance at beginning of year	96,579	105,148	2,433	9,383
Additions	166,273	76,375	19,784	-
Accretion of interest	8,357	3,495	543	306
Repayments	(87,197)	(88,316)	(6,961)	(7,256)
Cancellation of lease agreements	-	(123)	-	-
Balance at end of year	<u>184,012</u>	<u>96,579</u>	<u>15,799</u>	<u>2,433</u>

A maturity analysis of lease payments is disclosed in note to financial statements under the liquidity risk section.

c) Expenses relating to leases that are recognised in profit or loss

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Depreciation expense of right-of-use assets	83,243	81,662	6,585	6,593
Interest expense on lease liabilities	8,357	3,495	543	306
Expense relating to short-term leases	5,162	5,316	487	466

d) **Others**

The Group had total cash outflows for leases for the year ended 31 December 2025 of Baht 92 million (2024: Baht 94 million) (the Company only: Baht 7 million (2024: Baht 8 million)), including the cash outflow related to short-term lease and leases of low-value assets.

22. Non-current provision for employee benefits

Provision for employee benefits, which represents compensation payable to employees after they retire, was as follows:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements	financial statements	financial statements	financial statements
	2025	2024	2025	2024
Provision for employee benefits at beginning of year	227,782	196,636	32,525	23,171
Included in profit or loss:				
Current service cost	30,175	21,380	7,636	2,293
Interest cost	5,740	3,710	752	400
Transfer-in from subsidiaries	-	-	26	-
Included in other comprehensive income:				
Remeasurement loss (gain) arising from				
Financial assumptions changes	-	2,710	-	(1,296)
Experience adjustments	-	15,960	-	10,567
Demographic assumptions changes	-	4,574	-	612
Benefits paid during the year	(27,099)	(17,188)	-	(3,222)
Provision for employee benefits at end of year	<u>236,598</u>	<u>227,782</u>	<u>40,939</u>	<u>32,525</u>

The Group expects to pay Baht 54.9 million of long-term employee benefits during the next year (the Company only: Baht 18.4 million) (2024: Baht 51.8 million, the Company only: Baht 16.5 million).

As at 31 December 2025 and 2024, the weighted average duration of the liabilities for long-term employee benefit is 10.4 years (the Company only: 9.4 years).

Significant actuarial assumptions are summarised below.

(Unit: percent per annum)

	Consolidated/Separate financial statements	
	2025	2024
Discount rate	2.08 – 3.59	2.08 - 3.59
Future salary increase rate (depending on age and job position of employee)	3.50 - 5.50	3.50 - 5.50
Turnover rate	0.00 - 22.92	0.00 - 22.92

The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligation as at 31 December 2025 and 2024 are summarised below:

(Unit: Thousand Baht)

	As at 31 December 2025			
	Consolidated		Separate	
	financial statements		financial statements	
	Increase 0.5%	Decrease 0.5%	Increase 0.5%	Decrease 0.5%
Discount rate	(7,815)	8,347	(861)	919
Salary increase rate	9,243	(8,728)	1,026	(969)
Turnover rate	Increase 20.0%	Decrease 20.0%	Increase 20.0%	Decrease 20.0%
	(13,918)	16,422	(1,561)	1,855

(Unit: Thousand Baht)

	As at 31 December 2024			
	Consolidated		Separate	
	financial statements		financial statements	
	Increase 0.5%	Decrease 0.5%	Increase 0.5%	Decrease 0.5%
Discount rate	(7,743)	8,266	(880)	937
Salary increase rate	8,119	(7,687)	921	(874)
Turnover rate	Increase 20.0%	Decrease 20.0%	Increase 20.0%	Decrease 20.0%
	(11,722)	13,754	(1,306)	1,550

23. Statutory reserve

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to set aside a statutory reserve at least 5 percent of its net profit after deducting accumulated deficit brought forward (if any), until the reserve reaches 10 percent of the registered capital. The statutory reserve is not available for dividend distribution.

24. Revenues from contracts with customers

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Type of revenues:				
Sales of goods	879,498	422,547	-	-
Service income from advertising and promotion	2,357,701	2,709,836	5,775	5,800
Revenues from production and services	92,113	138,171	-	320
Revenues from concert event and organiser	1,106,807	753,940	-	-
Revenues from sublease of television station	77,344	123,621	-	-
Revenues from artist management	1,564,711	1,046,987	-	-
Revenue from production of radio programmes	269,251	322,875	-	-
Revenues from studio rental service	28,854	41,269	-	-
Revenues from management	1,603	467	297,063	288,411
Revenues from copyrights	890,044	1,089,299	15,192	21,273
Total revenues from contracts with customers	<u>7,267,926</u>	<u>6,649,012</u>	<u>318,030</u>	<u>315,804</u>
Timing of revenue recognition:				
Revenue recognised at a point in time	7,139,713	6,439,004	20,967	27,393
Revenue recognised over time	128,213	210,008	297,063	288,411
Total revenues from contracts with customers	<u>7,267,926</u>	<u>6,649,012</u>	<u>318,030</u>	<u>315,804</u>

25. Expenses by nature

Significant expenses classified by nature are as follows:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Salaries and wages and other employee benefits	1,290,919	1,230,314	196,239	191,089
Depreciation	170,062	181,908	13,305	13,835
Amortisation	1,269,797	1,280,212	7,126	6,330
Compensation, copyright and other services fees	1,262,030	878,683	-	-
Advertising and promotional expenses	289,049	314,122	2,417	3,339
Commission expenses	91,987	109,832	-	1,422
Management fee	10,147	11,290	11,459	14,631
Changes in inventories	(52,837)	(113,049)	-	-
Allowance for expected credit losses (reversed)	(5,036)	45,566	-	-
Loss from diminution in value of inventories	22,087	-	-	-
Impairment loss on investment	554	-	554	4,639

26. Income tax

Income tax expenses for the years ended 31 December 2025 and 2024 are made up as follows:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Current income tax:				
Current income tax charge	(48,596)	(102,943)	(12,154)	-
Deferred tax:				
Relating to origination and reversal of temporary differences	17,987	(711)	(5,993)	(11,384)
Income tax expenses reported in profit or loss	<u>(30,609)</u>	<u>(103,654)</u>	<u>(18,147)</u>	<u>(11,384)</u>

The amount of income tax relating to each component of other comprehensive income for the years ended 31 December 2025 and 2024 are as follows:

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Deferred tax relating to remeasurement loss on defined benefit plans	-	4,649	-	1,977
Total	-	4,649	-	1,977

The reconciliation between accounting profit and income tax expenses is shown below.

	(Unit: Thousand Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Accounting profit before tax	479,557	529,883	655,577	541,091
Applicable tax rate	20%	20%	20%	20%
Accounting profit before tax multiplied by income tax rate	95,911	105,977	131,115	108,218
Effects from temporary differences and tax losses	(1,272)	(17,630)	-	(2,920)
Effects of unrecognised temporary differences	(87,350)	1,695	2,795	-
Effects from inter-transactions within the Group	20,922	7,696	-	-
Share of loss from investments in joint ventures and associates	736	1,550	-	-
Effects of:				
Dividends received that are excluded from taxable profit	-	-	(115,815)	(94,032)
Non-deductible expenses	2,250	4,399	52	96
Others	(588)	(33)	-	22
Total	1,662	4,366	(115,763)	(93,914)
Income tax expenses reported in profit or loss	30,609	103,654	18,147	11,384

The components of deferred tax assets and liabilities are as follows:

(Unit: Thousand Baht)

	Statements of financial position			
	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Deferred tax assets				
Allowance for expected credit losses	18,476	20,253	-	-
Allowance for diminution in value of inventories	1,988	313	-	-
Cost of spectrum license	14,317	18,636	-	-
Provision for long-term employee benefits	47,240	45,556	8,188	6,505
Unused tax losses	60,684	42,587	-	5,020
Leases	1,362	1,512	89	55
Others	-	-	-	2,690
Total	<u>144,067</u>	<u>128,857</u>	<u>8,277</u>	<u>14,270</u>
Deferred tax liabilities				
Fair value adjustments of property plant and equipment and intangible assets acquired from subsidiaries acquisition	51,435	54,212	-	-
Total	<u>51,435</u>	<u>54,212</u>	<u>-</u>	<u>-</u>

As at 31 December 2025, the Group has unused tax losses totaling Baht 1,098 million (2024: Baht 1,533 million) (the Company only: Nil (2024: Nil)), on which deferred tax assets have not been recognised as the Group believes future taxable profits may not be sufficient to allow utilisation of the unused tax losses.

The Group have the unused tax losses amounting to Baht 1,401 million (2024: Baht 1,746 million) (the Company only: Baht Nil million (2024: Baht 25 million)) will gradually expire by the year 2030 (2024: by the year 2029).

27. Earnings per share

Basic earnings per share is calculated by dividing profit for the year attributable to equity holders of the Company (excluding other comprehensive income) by the weighted average number of ordinary shares in issue during the year.

Basic earnings per share are calculated below.

	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Profit attributable to equity holders of the Company (Thousand Baht)	450,472	421,017	637,430	529,707
Weighted average number of ordinary shares (Thousand shares)	2,381,250	2,381,250	2,381,250	2,381,250
Basic earnings per share (Baht/share)	0.19	0.18	0.27	0.22

28. Segment information

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance.

The Group are principally engaged in the media segment comprising digital TV, radio, production of content, production of advertising media, rent advertising space, sublease television station, artist management and studio rental service. Its operations are carried on only in Thailand. Segment performance is measured based on operating profit or loss, on a basis consistent with that used to measure operating profit or loss in the financial statements. As a result, all of the revenues, operating profits and assets as reflected in these financial statements pertain exclusively to the aforementioned reportable operating segment and geographical area.

For the year 2025 and 2024, the Group has no major customer with revenue of 10 percent or more of the Group's total revenues.

29. Provident fund

The Group and their employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. The Group and employees contribute to the fund monthly at rates of 3 and 5% of basic salary. The fund, which is managed by SCB Asset Management Company Limited, will be paid to employees upon termination in accordance with the fund rules. The contributions for the year 2025 amounting to approximately Baht 27 million (2024: Baht 25 million) and Baht 4 million for the Company only (2024: Baht 4 million) were recognised as expenses.

30. Dividends

Dividends	Approved by	Total dividends (Thousand Baht)	Dividend per share (Baht)
Final dividends for 2023	Annual General Meeting of the Company's shareholders on 26 April 2024	309,561	0.13
Interim dividends for 2024	the Board of Directors' Meeting on 23 August 2024	190,500	0.08
Total dividends for 2024		<u>500,061</u>	<u>0.21</u>
Final dividends for 2024	Annual General Meeting of the Company's shareholders on 28 April 2025	214,312	0.09
Interim dividends for 2025	the Board of Directors' Meeting on 8 August 2025	119,062	0.05
Total dividends for 2025		<u>333,374</u>	<u>0.14</u>

31. Commitments and contingent liabilities

31.1 Capital commitments

As at 31 December 2024, the Group had capital commitment of approximately Baht 1 million relating to building, building improvement and interior design (2025: Nil).

31.2 Uncalled portion of investments

As at 31 December 2024, a subsidiary has commitments in respect of the uncalled portion of memorandum of investments in joint venture amounting to Baht 6 million (2025: Nil).

31.3 Long-term service commitments

The group has commitments related to significant long-term service contracts, with details provided in the important contracts, and also has commitments related to other long-term service contracts, which are summarised in the table below.

- a) A subsidiary entered into an agreement to utilize satellite television transmission services for a period of 4 - 5 years. The subsidiary is required to comply with conditions specified in the agreement and has agreed to pay service fees and other related expenses as outlined in the agreements. As of 31 December 2025, the subsidiary has outstanding obligations of USD 3 million to pay the aforementioned fees (2024: Nil).

- b) A subsidiary entered into a lease agreement with the Royal Thai Army Radio and Television Station (“RTART”) to use digital terrestrial television service in order to broadcast digital television signal via RTART multiplexes. The service will be valid from 1 April 2014 to 31 March 2029. The subsidiary was required to pay the service fee as stipulated in the agreements. As at 31 December 2025, the subsidiary had commitments to pay such service fee amounting to Baht 26 million (2024: Baht 34 million) and is thereby required to comply with conditions stipulated in the agreement. The National Broadcasting and Telecommunications Commission (“NBTC”) supports the lease for using digital terrestrial television fees for by the actual rate but not exceed the rates stipulated by NBTC. In 2025, the subsidiary received the support fee with whole amount from NBTC with and recorded it by deducting with cost of services amounting to Baht 114 million (2024: Baht 114 million) in the consolidated statement of comprehensive income.
- c) The Group has commitments regarding other long-term service agreements. The terms of these agreements are generally between 1 and 3 years. Future minimum payments required under these contracts were as follows:

(Unit: Million Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	2025	2024	2025	2024
Payable				
In up to 1 year	87	45	14	5
In over 1 and up to 3 years	97	53	13	3

31.4 Guarantees

- a) As at 31 December 2025, the Company has provided guarantees for the lease agreements for digital terrestrial television services granted to a subsidiary, which amounted to Baht 21 million (2024: Baht 21 million).
- b) As at 31 December 2025, a commercial bank issued letter of guarantees amounting to Baht 22 million on behalf of three subsidiaries to guarantee the payments for the license fees for digital terrestrial television and radio services (2024: Baht 22 million).
- c) As at 31 December 2025, there was an outstanding bank guarantee of Baht 2 million (2024: Baht 2 million) (the Company only; Nil, 2024: Nil) issued by banks in respect of certain performance bonds as required in the normal course of business which comprised the guarantee of performance under the agreement and guarantee of electricity use and others.

31.5 Litigation

During the year 2024, the Company and a subsidiary are involved in a lawsuit filed by a contractual party with the Central Intellectual Property and International Trade Court. The lawsuit pertains to a license agreement for the use of copyrights and television dramas. Subsequently, on 30 July 2025, the Central Intellectual Property and International Trade Court ruled to dismiss the case. The case is currently under appeal.

However, the legal advisors and management of the Group believe that the group will not incur any losses from this lawsuit.

32. Financial instruments

32.1 Financial risk management

The Group's financial instruments principally comprise cash and cash equivalents, trade receivables, loans, trade payables and lease liabilities. The financial risks associated with these financial instruments and how they are managed is described below.

Credit risk

The Group is exposed to credit risk primarily with respect to trade receivables and loans. The maximum exposure to credit risk is limited to the carrying amounts as stated in the statement of financial position.

Trade receivables

The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. Outstanding trade receivables are regularly monitored.

An impairment analysis is performed at each reporting date to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar credit risks. The Group classifies customer segments by customer type and rating. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Foreign currency risk

The Group's exposure to foreign currency risk is limited since the majority of business transactions are denominated in Thai Baht.

Interest rate risk

The Group's exposure to interest rate risk relate primarily to their cash at banks, loans, borrowings, and lease liabilities. Most of the Group's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

As at 31 December 2025 and 2024, significant financial assets and liabilities classified by type of interest rate are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

(Unit: Million Baht)

Consolidated financial statements						
As at 31 December 2025						
	Fixed interest rates		Floating interest rate	Non-interest bearing	Total	Interest rate (% per annum)
	Within 1 year	1 - 5 years				
Financial assets						
Cash and cash equivalents	-	-	1,071	-	1,071	Note 7
Investments in open-end funds - debt securities	-	-	-	881	881	-
Trade and other receivables	-	-	-	1,441	1,441	-
Other financial assets	355	-	-	-	355	1.4 - 1.5
Long-term loan to joint venture	-	-	20	-	20	Note 6
	<u>355</u>	<u>-</u>	<u>1,091</u>	<u>2,322</u>	<u>3,768</u>	
Financial liabilities						
Trade and other payables	-	-	-	1,613	1,613	-
Lease liabilities	81	103	-	-	184	3.9 - 5.0
	<u>81</u>	<u>103</u>	<u>-</u>	<u>1,613</u>	<u>1,797</u>	

(Unit: Million Baht)

Consolidated financial statements						
As at 31 December 2024						
	Fixed interest rates		Floating interest rate	Non- interest bearing	Total	Interest rate (% per annum)
	Within	1 - 5				
	1 year	years				
Financial assets						
Cash and cash equivalents	871	-	822	-	1,693	Note 7
Trade and other receivables	-	-	-	1,274	1,274	-
Other financial assets	155	-	-	-	155	2.1 - 2.2
	<u>1,026</u>	<u>-</u>	<u>822</u>	<u>1,274</u>	<u>3,122</u>	
Financial liabilities						
Trade and other payables	-	-	-	1,322	1,322	-
Lease liabilities	46	51	-	-	97	3.7 - 5.0
	<u>46</u>	<u>51</u>	<u>-</u>	<u>1,322</u>	<u>1,419</u>	

(Unit: Million Baht)

Separate financial statements						
As at 31 December 2025						
	Fixed interest rates		Floating interest rate	Non- interest bearing	Total	Interest rate (% per annum)
	Within	1 - 5				
	1 year	years				
Financial assets						
Cash and cash equivalents	-	-	252	-	252	Note 7
Investments in open-end funds - debt securities	-	-	-	881	881	-
Trade and other receivables	-	-	-	354	354	-
Long-term loans to subsidiaries	-	-	1,221	-	1,221	Note 6
Other financial assets	355	-	-	-	355	1.4 - 1.5
	<u>355</u>	<u>-</u>	<u>1,473</u>	<u>1,235</u>	<u>3,063</u>	
Financial liabilities						
Trade and other payables	-	-	-	33	33	-
Lease liabilities	6	10	-	-	16	5.0
	<u>6</u>	<u>10</u>	<u>-</u>	<u>33</u>	<u>49</u>	

(Unit: Million Baht)

Separate financial statements						
As at 31 December 2024						
Fixed interest rates			Non-		Total	Interest rate (% per annum)
Within	1 - 5	Floating	interest			
1 year	years	interest rate	bearing			
Financial assets						
Cash and cash equivalents	871	-	83	-	954	Note 7
Trade and other receivables	-	-	-	499	499	-
Long-term loans to subsidiaries	-	-	1,149	-	1,149	Note 6
Other financial assets	155	-	-	-	155	2.1 - 2.2
	<u>1,026</u>	<u>-</u>	<u>1,232</u>	<u>499</u>	<u>2,757</u>	
Financial liabilities						
Trade and other payables	-	-	-	29	29	-
Lease liabilities	2	-	-	-	2	5.0
	<u>2</u>	<u>-</u>	<u>-</u>	<u>29</u>	<u>31</u>	

Liquidity risk

The Group has assessed the concentration of risk with respect to refinancing its debt and concluded it to be low. In addition, the Group has the ability to access a sufficiently diverse range of funding sources.

The table below summarises the maturity profile of the Group's non-derivative financial liabilities as at 31 December 2025 and 2024 based on contractual undiscounted cash flows:

(Unit: Million Baht)

Consolidated financial statements				
As at 31 December 2025				
	On	Less than	1 to 5	Total
	demand	1 year	years	
Non-derivatives				
Trade and other payables	-	1,613	-	1,613
Lease liabilities	-	88	107	195
Total non-derivatives	<u>-</u>	<u>1,701</u>	<u>107</u>	<u>1,808</u>

(Unit: Million Baht)

	Separate financial statements			
	As at 31 December 2025			
	On demand	Less than 1 year	1 to 5 years	Total
Non-derivatives				
Trade and other payables	-	33	-	33
Lease liabilities	-	7	10	17
Total non-derivatives	-	40	10	50

(Unit: Million Baht)

	Consolidated financial statements			
	As at 31 December 2024			
	On demand	Less than 1 year	1 to 5 years	Total
Non-derivatives				
Trade and other payables	-	1,322	-	1,322
Lease liabilities	-	49	54	103
Total non-derivatives	-	1,371	54	1,425

(Unit: Million Baht)

	Separate financial statements			
	As at 31 December 2024			
	On demand	Less than 1 year	1 to 5 years	Total
Non-derivatives				
Trade and other payables	-	29	-	29
Lease liabilities	-	2	-	2
Total non-derivatives	-	31	-	31

32.2 Fair values of financial instruments

Since the majority of the Group's financial instruments are short-term in nature or carrying interest at rates close to the market interest rates, their fair value is not expected to be materially different from the amounts presented in the statements of financial position.

32.3 Fair values hierarchy

As at 31 December 2025, the Group had the financial assets that were measured at fair value and disclosed using different levels of inputs as follows:

(Unit: Thousand Baht)

	Consolidated and Separate financial statements			
	As at 31 December 2025			
	Level 1	Level 2	Level 3	Total
Assets measured at fair value				
Financial assets measured at fair value through profit or loss				
Investments in open-end funds - debt securities	-	880,709	-	880,709

During the current year, there were no transfers within the fair value hierarchy.

33. Capital management

The primary objective of the Group's capital management is to ensure that it has appropriate capital structure in order to support its business and maximise shareholder value. As at 31 December 2025, the Group have debt to equity ratio 0.39:1 (2024: 0.31:1), the Company only has debt to equity ratio of 0.01:1 (2024: 0.01:1).

34. Events after the reporting period

- a) On 5 January 2026, GMM TV Company Limited, a subsidiary of the Company, invested in New BB Event Company Limited (which has subsequently been renamed Gemmistry Soul Company Limited), a company engaged in the Mascot performance management business. The investment was made through the acquisition of 510 ordinary shares with a par value of Baht 1,000 per share, representing 51 percent ownership of the registered capital. The paid capital amount is 25 percent of the total investment. The management of the Group has assessed that the Group has the power to exercise control over the aforementioned company. Consequently, Gemmistry Soul Company Limited is considered a subsidiary of the Group, in accordance with the resolution of the Company's Board of Directors.
- b) On 6 January 2026, ONE SANOOK Company Limited, a subsidiary of the Company, made an investment through the subscription of newly issued ordinary shares of NANGMAEWPA & ONE Company Limited, a company engaged in the production of media content and the broadcasting of programs via online platforms, as well as the provision of advertising services and comprehensive event management. The investment comprised 4,585 ordinary shares, representing 55 percent ownership of the registered capital, with an initial investment amount of Baht 29 million. The management of the Group has assessed that the Group has the power to exercise control over the said company. Consequently, NANGMAEWPA & ONE Company Limited is considered a subsidiary of the Group, in accordance with the resolution of the Company's Board of Directors.

- c) In February 2026, the Company announced the establishment of a joint venture named Big One Entertainment Company Limited, with the objective of developing commercial content capable of reaching a broad audience. The Group will hold a 50 percent equity interest in the joint venture, in accordance with the resolution of the Company's Board of Directors. The joint venture is currently in the process of being legally registered.
- d) On 23 February 2026, the Board of Directors' meeting of the Company passed the resolution for the payment of a cash dividend of Baht 0.13 per share to the shareholders, totaling Baht 309.56 million that will be paid and recorded after it is approved by the Annual General Meeting of the Company's shareholders which will be held on 27 April 2026.

35. Approval of financial statements

These financial statements were authorised for issue by the Company's Board of Directors on 23 February 2026.



**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Name - Surname	• Mr. Kanchit Bunajinda
Age	• 58 years
Nationality	• Thai
Appointment Date of Directorship	• 8 May 2024
Period of Directorship	• 1 Year 11 months (until the date of AGM) • 4 years 11 months (Including the proposed agenda for this time)
Type of Director to be Appointed	• Independent Director



Education

- MBA Finance Sasin Graduate Institute of Business Administration of Chulalongkorn University
- B.S of Civil Engineering, Chulalongkorn University

Training Program

Thai Institute of Directors (IOD):

- Program	Director Certification Program (DCP)	Class	30/2003
- Program	Director Diploma Examination (Exam)	Class	11/2003
- Program	Director Accreditation Program (DAP)	Class	35/2005
- Program	Audit Committee Program (ACP)	Class	14/2006
- Program	Monitoring the Internal Audit Function (MIA)	Class	5/2009
- Program	Monitoring the System of Internal Control and Risk Management (MIR)	Class	6/2009
- Program	Monitoring of the Quality of Financial Reporting (MFR)	Class	8/2009
- Program	Director Leadership Certification Program (DLCP)	Class	1/2021
- Program	Role of the Chairman Program (RCP)	Class	53/2023
- Program	Strategic Board Master Class (SBM)	Class	13/2023

Position in the Company

- 8 May 2024 – Present Independent Director

Directorship and Executive Position in Other Company

- ***Listed Company: 3 Companies***

Period	Position	Company
2020 – Present	Independent Director / Chairman of the Risk Policy Committee/The Nomination and Remuneration Committee Member	Bluebik Group Plc.



**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
2019 – Present	Independent Director /Chairman of Risk Policy Committee	Central Retail Corporation Plc.
2016 – Present	Independent Director/ Audit Committee Member / Chairman of Enterprise Risk Policy Committee/ Nomination & Remuneration Committee Member	KCE Electronics Plc.

• **Non-Listed Company:** 9 Companies

Period	Position	Company
2025 - Present	Director	Tantatat ClinicCo., Ltd.
2025 - Present	Director	Kallayanamitchoetchu Co., Ltd.
2024 – Present	Director (Authorized Director)	Vetville Pet Co., Ltd.
2023 - Present	Director	Bluebik Vulcan Co.,Ltd.
2022 – Present	Director (Authorized Director)	Koon Tree Holding Co., Ltd.
31 Oct. 2022 - Present	Director / Executive Committee Member	Card X Co., Ltd.
2019 - Present	Director (Authorized Director)	Kallayanamit Chucherd Co., Ltd.
2016 - Present	Director	Thai Listed Companies Association
2015 - Present	Director (Center for Building Competitive Enterprises)	Thai Listed Companies Association

Work Experience (at least for the past 5 years)

Period	Position	Company
Listed Companies: -None-		
Non- Listed Company: 2 Companies		
2020 – 2021	Independent Director / Chairman of Risk Policy Committee / Nomination and Remuneration Committee Member	Bluebik Plc.
2009 – 2018	Director	Robinson Plc.

- **Other company that may cause any conflict of interest to the Company:** - None –



**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

- **Relationship in the company/major shareholder/subsidiary/associated company or other conflicted business entity in present or during the past 2 years:**

Type of Relationship	Status / Explanation
1. Being a director who takes part in the management of the company, employee, staff member, or advisor receiving a regular salary.	- No -
2. Being a professional service provider. (i.e., auditor or legal advisor)	- No -
3. Having business relationships (i.e., buy-sell materials/products/services or financial support)	- None -

Area of expertise	<ul style="list-style-type: none"> - Have knowledge and experience in the Group's business with expertise (able to provide useful suggestions for business operations) - Accounting and Finance - Vision and Strategic Planning - Business and Organizational Management - Investment and New Business Development - Risk Management - Good Corporate Governance (CG) - Rules and Regulations of the Stock Exchange of Thailand (SET) or other regulatory authorities
Percentage of Share Holding as of 20 March 2026 (According to Section 59 of the Securities Act)	Direct : - None - Indirect : - None -
Executive Related Relationship	- None -
Legal Disputes	- None -
Criteria and Recruitment Procedure	The Board has considered and agreed with the Nomination and Remuneration Committee to propose the reappointment of Mr. Kanchit Bunajinda as an independent director for another term and has qualifications as an independent director as stipulated in the relevant laws by being able to give opinions independently. This is in accordance with the criteria and recruitment process of the Company. (as being disclosed in the 2025 Annual Report (56-1 One Report) > under the topic "8.1 Summary of the Board's performance in 2025 > 8.1.1 Recruitment, development and evaluation of the Board's performance > (1) Recruitment and appointment of the Company's directors
Meeting Attendance in 2025	<ul style="list-style-type: none"> • The Shareholder Meeting in 2025: Attended 1 / 1 times • The Board of Directors' Meeting: Attended 5 / 5 times



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
1 Sep. 2025 – Present	Director (Authorized Director)	GMM Studios International Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	ONE 31 Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	GMM Channel Holding Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	Change2561 Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	One Sanook Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	GMM TV Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	A-Time Media Co., Ltd.
1 Sep. 2025 – Present	Director (Authorized Director)	GMM Media Plc.
1 Sep. 2025 – Present	Director (Authorized Director)	Tifa Studios Co., Ltd.
6 Jan. 2023 – Present	Director (Authorized Director)	Grammy Publishing House Co., Ltd.
6 Jan. 2023 – Present	Director (Authorized Director)	Digital Arms Co., Ltd
6 Jan. 2023 – Present	Director (Authorized Director)	More Music Co., Ltd.
6 Jan. 2023 – Present	Director (Authorized Director)	Magic Film Co., Ltd.
19 May 2020 – Present	Director (Authorized Director)	GMM Digital Domain Co., Ltd.
20 May 2020 – Present	Director (Authorized Director)	Z Trading Co., Ltd.
18 May 2020 – Present	Director (Authorized Director)	Fan TV Co., Ltd.
19 May 2020 – Present	Director (Authorized Director)	EXACT Co., Ltd.
19 May 2020 – Present	Director (Authorized Director)	Extraorganizer Co., Ltd.
20 Sep. 2018 – Present	Director (Authorized Director)	GMM Channel Co., Ltd.
16 Dec.2011 – Present	Director	Global Music and Media (China) Co., Ltd.

Work Experience (at least for the past 5 years)

Period	Position	Company
Listed Companies: 1 Company		
1 Sep. 2025 – 22 Feb.2026	Executive Director	The One Enterprise Plc.
1 Sep 2023 - 13 Nov. 2023	(Acting) Chief Strategic Officer - Music 2	GMM Grammy Plc.
2005 - 22 Feb. 2011	Member of the Risk Management Committee	GMM Grammy Plc.



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
2001 - 13 May 2011	Executive Director / Senior Vice President (GMM music)	GMM Grammy Plc.
1994 - 2009	Director	GMM Grammy Plc.
Non-Listed Company: 24 Companies		
6 Jan. 2023 – 1 Oct. 2024	Director (Authorized Director)	MGA Co., Ltd.
6 Jan. 2023 – 24 Jun. 2024	Director (Authorized Director)	GDC Co., Ltd.
30 Nov. 2020 – 17 Jun. 2024	Director (Authorized Director)	A-Time Traveller Co., Ltd. (Complete the liquidation process.)
12 Sep.2019 – 15 Oct. 2021	Director	Content and Artist Network Co., Ltd.
13 Sep.2018 – 30 Nov. 2020	Director (Authorized Director)	GMM Studios International Co., Ltd.
24 Sep. 2018 – 30 Nov. 2020	Director	Change2561 Co., Ltd.
24 Sep. 2018 – 30 Nov. 2020	Director	A-Time Media Co., Ltd.
24 Sep. 2018 – 30 Nov. 2020	Director (Authorized Director)	GMM TV Co., Ltd.
20 Sep. 2018 – 30 Nov. 2020	Director (Authorized Director)	GMM Media Plc.
14 Sep. 2018 – 30 Nov. 2020	Director (Authorized Director)	GMM Channel Holding Co., Ltd.
1 Sep. 2018 – 30 Nov. 2020	Executive Director	GMM Channel Holding Co., Ltd.
1 Sep. 2018 – 30 Nov. 2020	Group Chief Executive Officer	GMM Channel Holding Co., Ltd.
2010 – 19 May 2020	Director (Authorized Director)	GR Vocal Studio Co., Ltd.
1993 – 20 Apr. 2018	Director (Authorized Director)	GMM Music Publishing International Co., Ltd.
2000 – 18 Apr. 2018	Director	GMM Holding Co., Ltd.
1999 – 18 Apr.2018	Director	G Broadcast Co., Ltd.
1998 – 18 Apr.2018	Director (Authorized Director)	Digital Gen Co., Ltd.
1998 – 18 Apr. 2018	Director (Authorized Director)	MGA Co., Ltd.
1998 – 18 Apr.2018	Director	Grammy Publishing House Co., Ltd.
1997 – 18 Apr. 2018	Director	GMM Studio Co., Ltd.
1995 – 18 Apr. 2018	Director	More Music Co., Ltd.
1994 – 18 Apr. 2018	Director	Extraorganizer Co., Ltd.
2015 – 11 Apr. 2018	Director	GDH 559 Co., Ltd.



**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
2006 – 10 Apr. 2018	Director	GMM Goods Co., Ltd.
2003 – 30 Mar. 2018	Director	Digital Arms Co., Ltd.
1996 – 30 Mar. 2018	Director	GMM Digital Domain Co., Ltd.

• **Other company that may cause any conflict of interest to the Company:** - None –

Area of expertise	<ul style="list-style-type: none"> - Knowledge and experience in the Group's business - Vision setting and strategic planning - Business and organizational management - Marketing - Investment and new business development - Good corporate governance - Rules and regulations of the Stock Exchange of Thailand (SET) or other regulatory authorities
Percentage of Share Holding as of 20 March 2026 (According to Section 59 of the Securities Act)	Direct : 0.02% Indirect : The spouse holds 0.0005% of the shares in the Company
Executive Related Relationship	- None -
Legal Disputes	- None -
Criteria and Recruitment Procedure	The Board has considered and agreed with the Nomination and Remuneration Committee to propose the reappointment of Mr. Kittisak Chuang-a-roon as a director for another term. This is in accordance with the criteria and recruitment process of the Company. (as being disclosed in the 2025 Annual Report (56-1 One Report) > under the topic "8.1 Summary of the Board's performance in 2025 > 8.1.1 Recruitment, development and evaluation of the Board's performance > (1) Recruitment and appointment of the Company's directors
Meeting Attendance in 2025	<ul style="list-style-type: none"> • The Shareholder Meeting in 2025: - (Remark: New Director replacing Ms. Sireetorn Srisungworn, effective 1 September 2025) • The Board of Directors' Meeting: Attended 3/3 time • The Executive Committee Meeting: Attended 3/3 time



**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Name – Surname	• Mr. Takonkiet Viravan
Age	• 60 years
Nationality	• Thai
Appointment Date of Directorship	• 3 May 2021
Period of Directorship	• 4 Year11 months (until the date of AGM)
	• 7 years 11 months (Including the proposed agenda for this time)
Type of Director to be Appointed	• Director (Executive Director)



Education

- Honorary Ph D. Bachelor of Arts, Siam University
- Honorary Ph. D. in Mass Communication Technology, Rajamangala University of Technology Thanyaburi
- Honorary Ph. D in Performing Arts, Bangkok University
- Master's degree in Broadcasting, Boston University
- Bachelor's degree in communication & Theatre, Boston College

Training Program

Course	Class of	Year	Organized by
Director Accreditation Program (DAP)	184	2021	Thai Institute of Directors (IOD)

Position in the Company

Period	Position
3 May 2021 - Present	Director as an Authorized Signatory
1 Mar. 2021 - present	Group Chief Executive Officer
31 May 2017 - present	Chairman of the Executive Committee

Directorship and Executive Position in Other Company

- **Listed Company:** -None-
- **Non-Listed Company:** 28 companies



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
22 Aug.2025 - Present	Director (Authorized Director)	Nata Studios Co., Ltd.
15 Aug.2025 – Present	Director (Authorized Director)	Gemmistry Studio Co., Ltd.
31 Jul.2025 – Present	Director (Authorized Director)	ONE D Streaming Co.,Ltd.
28 Jun.2025 – Present	Director (Authorized Director)	Steam Studio Co., Ltd.
3 Dec. 2024 – Present	Director (Authorized Director)	GMM x one co., Ltd.
21 Feb.2024 – Present	Director (Authorized Director)	Gingerx Co., Ltd.
16 Nov. 2023 – Present	Director (Authorized Director)	Tifa Studios Co.,Ltd.
5 Jan. 2023 - Present	Director as an Authorized Signatory	Good Things Happen Co., Ltd.
22 Dec.2022 - Present	Director (Authorized Director)	Parbdee Tawesuk Co.,Ltd.
9 Nov. 2022 – Present	Director as an Authorized Signatory	One Sanook Co., Ltd.
24 Feb. 2021 - Present	Chairman of the Board	GMM Media Plc.
30 Nov. 2020 - Present	Director as an Authorized Signatory	GMM Channel Holding Co., Ltd.
30 Nov. 2020 - Present	Director as an Authorized Signatory	GMM TV Co., Ltd.
30 Nov. 2020 - Present	Director as an Authorized Signatory	GMM Studios International Co., Ltd.
24 Nov. 2020 - Present	Director as an Authorized Signatory	GMM Media Plc.
30 Nov. 2020 - Present	Director as an Authorized Signatory	Change2561 Co., Ltd.
30 Nov. 2020 - Present	Director as an Authorized Signatory	A-Time Media Co., Ltd.
Sep. 2015 -Present	Director as an Authorized Signatory	Exact Scenario Co., Ltd.
Feb. 2015 -Present	Director as an Authorized Signatory	Wan Tam Dee Co., Ltd.
19 Jun. 2014 - present	Director as an Authorized Signatory	ONE 31 Co., Ltd.
20 Jul. 2012 – Present	Director as an Authorized Signatory	Rachadalai Co., Ltd.
May. 2010 - Present	Director as an Authorized Signatory	Acts Studio Co., Ltd.



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
2009 - present	Director as an Authorized Signatory	Methi 1 Co., Ltd.
May. 2007 - Present	Director as an Authorized Signatory	Tero Scenario Co., Ltd.
9 Apr. 2004 - Present	Director as an Authorized Signatory	Scenario Co., Ltd.
8 Dec. 1989 - Present	Director as an Authorized Signatory	Amves Co., Ltd.
Mar. 1978 – Present	Director as an Authorized Signatory	Samves Co., Ltd.

Working Experience (at least for the past 5 years)

Period	Position	Company
Listed Company: 1 Company		
Oct. 2014 - Mar. 2017	Group Executive Committee	GMM Grammy Plc.
Jun. 2014- Sep. 2014	Chief Executive Officer - GMM Digital TV	GMM Grammy Plc.
Non-Listed Company:		
Sep. 2015 - 23 Dec.2025	Director (Authorized Director)	Memiti Co., Ltd.
16 Jan. – 27 Dec.2024	Director (Authorized Director)	Pen 1 F&B Co., Ltd.
21 Jul. 2015 - 2 May. 2021	Director as an Authorized Signatory	The One Enterprise Co., Ltd.
May 1990 - Mar. 2021	Director	Baansiam Holdings Co., Ltd.
2015 – 28 Feb. 2021	Chief Executive Officer	The One Enterprise Co., Ltd.
Mar. 2012 - Mar. 2017	Director	Z Trading Co., Ltd.
Oct. 2011 - Mar. 2017	Director / Managing Director	Teen Talk Co., Ltd.
Aug. 1996 - Mar. 2017	Director	Magic Film Co., Ltd.
Sep. 2010 - Sep. 2015	Director	A Gen Event Agency Co., Ltd.
May 2010 - Sep. 2014	Managing Director	Acts Studio Co., Ltd.
Oct. 1995 - May 2014	Director / Managing Director	Exact Co., Ltd.

- **Other company that may cause any conflict of interest to the Company:** - None –



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Area of expertise	<ul style="list-style-type: none"> - Have knowledge and experience in the business of the group of companies - Set Vision and Strategic Planning - Business Administration and Organization Management - Marketing - Investment & new business development - information technology and digital business - Risk management - Good corporate governance
Percentage of Share Holding as of 20 March 2026 (According to Section 59 of the Securities and Exchange Act.)	Direct : 4.44% Indirect : 1) Held by spouse 0.21% 2) Entity person that Mr. Takonkiet holds more than 30% of shares hold 8.47% of the Company's shares.
Executive Related Relationship	- None -
Legal Disputes	- None -
Criteria and Recruitment Procedure	The Board of Directors has considered and agreed with the proposal of the Nomination and Remuneration Committee in proposing that Mr. Takonkiet Viravan be re-elected as a director for another term. He is qualified as directors as specified in the laws related to the requirements relating to directors and suitable for the business of the Company able to express opinions independently This is in accordance with the criteria and process of recruiting directors of the Company. (As being disclosed in the 2025 Annual Report (56-1 One Report) > under the heading "8.1 Summary of the Board of Directors' Performance in 2025 > 8.1.1 Recruitment, Development and Evaluation of the Board of Directors' Performance > (1) Nomination and Appointment of Company Directors)
Meeting Attendance in 2025	<ul style="list-style-type: none"> • The Shareholder Meeting in 2025: Attended 1 / 1 times • The Board of Directors' Meeting: Attended 5 / 5 times • The Executive Committee: Attended 11 / 11 times



**Profile of the directors who retired by rotation for theyea2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Name – Surname	• Ms. Ingfah Damrongchaitham
Age	• 34 years
Nationality	• Thai
Appointment Date of Directorship	• 23 February 2024
Period of Directorship	• 2 years 2 months (until the date of AGM) • 5 years 2 months (Including the proposed agenda for this time)
Type of Director to be Appointed	• Director (Non-Executive Director)



Education

- Bachelor's degree, Design and Management, Parson The New School for Design, NYC

Training Program

Thai Institute of Directors (IOD):

- Program _____ Directors Accreditation Program (DAP) Class 188 / 2021

Position in the Company

- 23 Feb. 2024 – Present Director (Authorized Director)

Directorship and Executive Position in Other Company

- **Listed Company** : - None -
- **Non-Listed Company**: 3 companies

Period	Position	Company
2020 – Present	Director (Authorized Director)	Fah Damrongchaitham Co., Ltd.
2019 – Present	Director (Authorized Director)	GMM Media Plc.
2019 - Present	Director (Authorized Director)	Geurtfah Co., Ltd.

Work Experience (at least for the past 5 years)

Period	Position	Company
Listed Companies:		
1 Jan 2021 – 1 Sep. 2023	Marketing Director	GMM Grammy Plc.
Non-Listed Company		
2 Oct. 2019 – 8 May 2020	Director (Authorized Director)	GMM Studios International Co.,Ltd.



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for theyea2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Period	Position	Company
2 Oct. 2019 – 8 May 2020	Director (Authorized Director)	Chang2561 Co., Ltd.
1 Oct. 2019 – 7 May 2020	Director (Authorized Director)	A-Time Media Co., Ltd.
1 Oct. 2019 – 7 May 2020	Director	GMM Channel Co., Ltd.
1 Oct. 2019 – 23 Apr. 2020	Director	GMM One TV Co.,Ltd.
21 Sep. 2019 – 29 Nov. 2020	Director (Authorized Director)	GMM Channel holding Co., Ltd.
12 Sep. 2019 – May 2020	Director (Authorized Director)	GMM O Shopping Co., Ltd. (Former name: O Shopping Co., Ltd. / GMM CJ O Shopping Co., Ltd.)
13 Mar. 2017 – 31 Dec. 2020	Marketing Director	GMM Channel Co., Ltd.
2016 – Present	Director (Authorized Director)	Wan Suk Co., Ltd.
2016 – Present	Director	Damrongchaitham Foundation

• **Other company that may cause any conflict of interest to the Company:** - None -

Area of expertise	<ul style="list-style-type: none"> - Have knowledge and experience in the Group's business - Business Administration and Organization Management - Marketing - Good corporate governance
Percentage of Share Holding as of 20 March 2026 (According to Section 59 of the Securities Act)	Direct : 0.0001% Indirect : - None -
Executive Related Relationship	<ul style="list-style-type: none"> - Daughter of Mr. Paiboon Damrongchaitham (Chairman of the Board of Director) - Mr. Rafah Damrongchaitham (Director) are siblings of the same parents.
Legal Disputes	- None -
Criteria and Recruitment Procedure	The Board has considered and agreed with the Nomination and Remuneration Committee to propose the reappointment of Ms.Ingfah Damrongchaitham as a director for another term. This is in accordance with the criteria and recruitment process of the Company. (As being disclosed in the 2025 Annual Report (56-1 One Report) > under the topic "8.1 Summary of the Board's performance in 2025 > 8.1.1 Recruitment, development and evaluation of the Board's performance > (1) Recruitment and appointment of the Company's directors



The ONE Enterprise Public Company Limited

**Profile of the directors who retired by rotation for theyea2026
and be proposed to act as Company's director for another term.**

The One Enterprise Public Company Limited

Meeting Attendance in 2025	<ul style="list-style-type: none">• The Shareholder Meeting in 2025: Attended 1 / 1 times• The Board of Directors' Meeting: Attended 5 / 5 times
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Qualifications of the Independent Director The One Enterprise Public Company Limited

The qualification of the Company's independent director is in compliance with (equal to) the minimum requirement of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand, which is in accordance with the Notification of the Capital Market Supervisory Board. The details are as follows:

1. Holding no more than 1% of the Company, the parent company, subsidiaries, associate companies, the Company's major shareholders or controlling parties' total voting shares including the shareholding of persons related to the independent director.
2. Not currently be or never been the Company, the parent company, subsidiaries, associate companies, subsidiaries at the same level, the Company's major shareholders or controlling parties's executive director, worker, employee, salaried consultant, or controlling parties. Exception: It has been at least two years after the person has held the position before assuming the position of the Audit Committee Director. Such prohibited characteristics exclude the case that the independent director has been a civil servant or a consultant of a state agency which is the Company's major shareholder or controlling parties.
3. Not by blood or legally registered as father, mother, spouse, family member and child including spouse of child with other directors, executives, major shareholders, controlling parties, or persons who will be nominated as directors, executives, or controlling parties of the Company or subsidiaries.
4. Not currently having or never had any relations with the Company, the parent company, subsidiaries, associate companies, the Company's major shareholders or controlling parties in the way that such relation may impede the person from having independent views. Also, the person should not currently be or never be a significant shareholder or controlling person for persons having business relations with the Company, the parent company, subsidiaries, associate companies, subsidiaries at the same level, the Company's major shareholders or controlling parties. Exception: It has been at least two years after the person has held the position.

Such the business relationship extends from normal trade transactions in operating property rent or lease, transactions concerning assets or services or providing or accepting financial assistance through means of borrowings or lending, a guarantee, use of assets as collaterals against debts, to other equivalent actions which result in the Company or a contractual party having debt obligations for repayment to the other party in the amount of 3% of the Company's net tangible assets or higher, or 20 million baht or more, whichever is lower. Meanwhile, the calculation of the debt obligations shall follow the calculation method for value of related-parties transactions according to notifications of the Capital Market Supervisory Board on the principles for related-parties transactions. It is inclusive of debt obligations arising within one year prior to the date of business relation with the same party.

5. Not currently being or never been the Company, the parent company, subsidiaries, associate companies, the Company's major shareholders or controlling parties' auditor. Also, the person should not currently be or never be a significant shareholder, controlling person, or partners of the Company, the parent company, subsidiaries, associate companies, the Company's major shareholders or controlling parties' current auditor's auditing firm. Exception: It has been at least two years after the person has held the position.
6. Not currently be providing or never provided professional services, legal consulting, nor financial consulting services to the Company, the parent company, subsidiaries, associate companies, the Company's major shareholders or controlling parties with a fee more than 2 million baht per year. Also, the person should not currently be or never be a significant shareholder, controlling person, or partners of current service providers. Exception: It has been at least two years after the person has held the position.
7. Not currently a director appointed to represent the Company's directors, major shareholders, or the shareholder related to the major shareholders.
8. Not currently be operating under similar business nature and significant competition to the Company or subsidiaries; or not a significant partner of the partnership, executive director, worker, employee, or salaried consultant; or holding more than 1% of voting shares of any other companies operating under similar business nature and significant competition to the Company and subsidiaries.
9. Not under any conditions that may impede the person from having independent views toward the Company's operations



The ONE Enterprise Public Company Limited

**Details of the Independent Directors Proposed as Proxy Holders
for the 2026 Annual General Meeting of Shareholders
through electronic meeting (E-AGM)**

Name	Position	Age	Address	Interest in agenda item	Special Interest in agenda item *
1. Miss Suvabha Charoenying	<ul style="list-style-type: none"> - Chairman of the Audit And Corporate Governance Committee (Formerly named: The Audit Committee) - Independent Director - Chairman of the Nomination and Remuneration Committee 	62 years	No. 68/32 Prive by Snasiri Soi Ruamruedi Ploenchit Rd., Lumpini, Pathum Wan, Bangkok 10330	Agenda 5	None
2. Mrs. Duangjai Lorlertwit	<ul style="list-style-type: none"> - Independent Director - Chairman of the Sustainability Development and Corporate Governance Committee (Formerly named: Risk Management Corporate Governance and Sustainability) - Member of the Audit and Corporate Governance Committee (Formerly named: The Audit Committee) - Member of the Nomination and Remuneration Committee 	63 years	No. 23 Soi Pibulwattana Building, Rama 6 Road, Sam Sen Nai, Phaya Thai, Bangkok. 10400	Agenda 5	None

* **Special Interest** Special interest means having a special interest that is different from other directors in every agenda item proposed, include receive the benefits or compensation beyond the normal criteria.

** Additional condition as per Department of Business Development's Announcement dated February 4, 2013 regarding Proxy Granting, Proxy Holders' Voting Rights, and Delivery of an Invitation to Shareholders' Meeting of Public Company

G. The vote casting of a proxy holder is considered as a vote made on behalf of a proxy grantor. Therefore, a proxy holder, including those proxy holders who are independent directors that may have conflict of interest in any agenda, can still cast a vote on that agenda, on behalf of a proxy grantor who has no conflict of interest.

Note:

Agenda 5 : To approve the remunerations of the Board of Directors and subcommittees for the year 2026.



The Company's Articles of Association Concerning the Shareholders' Meeting

CHAPTER V

BOARD OF DIRECTORS

Article 19. The Company shall have a board of directors which consists of at least five (5) directors and not less than one-half (1/2) of the total number of directors shall reside in the Kingdom of Thailand. The board of directors shall elect one director to be the chairman of the board of directors and may elect one or several directors the vice-chairman and may elect other positions as it deems appropriate. The vice-chairman shall have duties according to the Article of Association in respect of the missions delegated to him/her in by the Chairman of the Board of Directors.

A director is not required to be the shareholder of the Company.

Article 20. The shareholders meeting shall elect directors in accordance with the following rules and procedures:

- (1) One shareholder shall have one (1) vote per one (1) share;
- (2) Each of shareholder may exercise all the votes he/she has under (1) to elect one or several persons as director or directors. In case where election directors of the Company, the shareholder cannot split his or her votes between more than one person or in the basis extent;
- (3) The persons obtaining the highest votes in descending order shall be elected as directors equal to the number of the directors required at such meeting. In case several persons obtain equal votes, and the number of candidates exceeds the number of the directors to be elected, the chairman of the meeting shall have a casting vote.

Article 21. At every annual general meeting, one-third (1/3) of directors at that time shall retire. If the number of directors is not a multiple of three, then the number of directors nearest to one-third (1/3) shall be retired.

The directors to retire in the first and second years after the registration of the Company shall be selected by drawing lots. In subsequent years, the directors having held longest shall retire.

The directors retiring from office may be re-elected.

Article 25. In the case where the whole board of directors vacate office, the vacated board of directors shall remain in office to conduct the business of the company as necessary, until the new board of directors takes office, unless otherwise ordered by the court removing the board of directors from office.

In case the board of directors vacate the office, such directors must hold a meeting of shareholders to elect a new board of directors within one (1) month as from the date of vacancy, by serving a written notice calling a meeting of shareholders not less than fourteen (14) days prior to the date of the meeting and the notice calling the meeting has been published in a newspaper or published through electronic media not less than three (3) consecutive days prior to the date of the meeting.

Article 26. A meeting of shareholders removes any director from office before the expiration of his/her term by a passing a resolution with the votes not less than three-quarters (3/4) of the total number of shareholders attending the meeting and eligible to vote and holding in aggregate number of shares not less than one-half of the total number of shares held by the shareholders attending the meeting and eligible to vote at the meeting.

Article 27. The board of directors must perform its duties and carry on the business of the Company in accordance with the laws, the Company's objectives and Articles of Association, including any the resolutions of the shareholder's meetings. The board of directors may appoint one or more persons to perform any task on its behalf.

The board of directors may appoint one or more persons to perform any tasks on its behalf.

Article 31. No Director shall, either for his/her own benefit or the benefit of others, operate any business which has the same nature as and is in competition with the business of the Company or become a partner in an ordinary partnership or become a partner with unlimited liability in any limited partnership or become a director of any limited company or public limited companies which has the same nature and is in competition with the



The Company's Articles of Association Concerning the Shareholders' Meeting

business of the Company, unless he or she has notified to the shareholders meeting prior to the resolution for his or her appointment.

Article 33. The directors shall be entitled to receive remuneration from the Company in the form of award, meeting allowance, gratuity, bonus or benefits of other nature as considered and approved by the shareholders meeting by a vote of not less than two-third (2 / 3) of the total votes of shareholders attending the meeting. The remuneration may be fixed in a certain amount, or be specified from time to time, or be in effect until a change by a resolution of the shareholders meeting. The directors shall also be entitled to receive per diem allowances and other fringe benefits in accordance with the Company's regulations.

The provision in the first paragraph shall not prejudice the rights of the staff or employees of the Company, who have been appointed as directors, to receive the remuneration or benefits as a staff or an employee of the Company.

Article 34. The directors who authorize to sign on behalf of the Company are:

Any Three (3) directors jointly sign with the Company seal affixed.

The board of directors shall be authorized to determine the names of the directors authorized to sign on behalf of the Company.

CHAPTER VI

MEETING OF SHAREHOLDERS

Article 35. The shareholders' meeting may be conducted via electronic media as provided in the law on electronic meeting. The board of directors shall arrange for an Annual General Meeting of Shareholders to be held within four (4) months of the last day of the accounting year of the Company.

The shareholders' meeting other than the meeting mentioned in the first paragraph shall be called an extraordinary general meeting. The board of directors may call such an extraordinary general meeting at any time it deems appropriate or one or more shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit their request for the board of directors to call an extraordinary general meeting at any time, but the subject and the reasons for calling such a meeting must be clearly stated in the request in which case the board of directors shall call a shareholders' meeting to be held within forty-five (45) days of the date of receipt of such a request from shareholders.

If the board of directors does not arrange for the meeting of shareholders within the period as mentioned in the second paragraph, the shareholders who subscribe their names or other shareholders holding shares amounting to the required amount may call the meeting themselves within forty-five (45) days as from the date on which the period as mentioned in second paragraph ends. In this case, the meeting is deemed a shareholders meeting called by the board of directors and the Company shall be responsible for the necessary expenses incurred from convening the meeting and shall reasonably facilitate the meeting. In the event that the shareholders call the meeting by themselves as in the second paragraph. The shareholders who calling a meeting may send a meeting notice to shareholders by electronic method. If that shareholder has informed the intention or given consent to the company or the board of directors.

In the case where the number of shareholders present at the meeting convened by the shareholders under the third paragraph is not sufficient to constitute a quorum as required in Article 37, the shareholders under the third paragraph shall be jointly responsible to the Company for the expenses incurred from the convening of such Meeting.

Article 36. In calling a shareholders' meeting, whether in person meeting and/or a meeting via that electronic media, the board of directors shall prepare a notice thereof specifying the place, date and time, agendas of the meeting and the matters to be proposed to the meeting together with proper details by indicating whether they are proposed for acknowledgement, approval or consideration, as the case maybe, including opinions of the board of directors thereon. The notice of such meeting shall be sent to the shareholders and the registrar not less than

The Company's Articles of Association Concerning the Shareholders' Meeting

seven (7) days prior to the date of the meeting and be published in a newspaper or published through electronic media for not less than three (3) consecutive days not less than three (3) days prior to the date of the meeting.

The shareholders' meeting may be held in the province in which the head office of the Company is located or in any other place in Kingdom of Thailand as specified by the board of directors. and/or arrange a meeting via electronic media as provided in the law on electronic meeting. And it shall be deemed that head office of the company is the meeting venue.

Article 37. At a shareholders' meeting, regardless of whether the shareholders' meeting is conducted in the physical same place or by electronic meeting, at least twenty-five (25) shareholders and proxies (if any), or not less than one-half (1/2) of the total number of shareholders, holding an aggregate number of shares not less than one-third (1/3) of the total shares sold, must attend the meeting to constitute a quorum.

At any shareholders' meeting, in case where one (1) hour has passed since the time for which the meeting is scheduled and the number of shareholders attending the meeting has not constituted a quorum under the first paragraph, if the meeting is called by a request of shareholders, such meeting shall be cancelled. If the meeting is not called by the request of shareholders, another meeting shall be called, and the notice of the meeting shall be sent to the shareholders not less than seven (7) days prior to the date of the meeting. At this subsequent meeting, no quorum is required to be constituted.

Article 38. At a meeting of shareholders, the shareholder may appoint other person to attend who has reached the age of majority, any person, and vote at any meeting on his behalf. The instrument appointing a proxy shall be made in write the dated and signed by the shareholder who is the principle and, in a form, as prescribed by the registrar pursuant to the laws governing public limited company. The proxy-holder shall submit the proxy to the chairman of the board of directors or the person designated by the chairman of the board of directors at the place of the meeting before the proxy-holder attends the meeting. The proxy shall contain, at least, the following particulars:

- (1) the number of shares held by the shareholder;
- (2) the name of the proxy;
- (3) the time of the meeting where the proxy is authorized to attend the meeting and vote.

The proxy the first paragraph may be performed by electronic method instead. The methods and criteria for appointing a proxy by electronic method shall be in accordance with the law, notifications or criteria prescribed by the Registrar.

Article 39. The chairman of the board of directors shall preside over a shareholders' meeting. In case the chairman is absent or unable to perform the duty, the vice-chairman shall act as the presiding chairman. If there is no vice-chairman, or the vice-chairman is absent or unable to perform the duty, the shareholders present at the meeting shall elect one amongst themselves to preside over the meeting.

Article 40. In vote casting at the shareholders' meeting, each shareholder shall have voting rights equal to the number of shares held, one (1) vote for each share of which he is holder. Voting shall be conducted openly, except that voting shall be by secret ballot where so requested by not less than five subscribers and so resolved by the meeting, in which case the procedure for voting by secret ballot shall be as determined by the person presiding over the meeting.

Article 41. A resolution of a meeting of shareholders requires votes as follows:

- (1) in a normal case, a majority of votes of the shareholders present and voting at the meeting is required, provided that in the case of an equality of votes, the person presiding over the meeting shall have an additional vote as a casting vote;
- (2) in any of the following cases, votes of not less than three-fourths (3/4) of the total number of votes of shareholders present at the meeting and entitled to vote are required:



The Company's Articles of Association Concerning the Shareholders' Meeting

- (a) selling or transferring the undertaking of the company, in whole or in substantial part, to any other person;
- (b) purchasing or taking a transfer of the undertaking of any other company or a private company to be owned by the company; or
- (c) concluding, modifying or terminating any contract concerning the granting of a lease of the company's undertaking in whole or in substantial part, the entrusting of any other person to manage the business of the company, or an amalgamation of the undertaking with any other person with a view to sharing profits and loss;
- (d) amendment to the Memorandum of Association or Articles of Association;
- (e) increase or decrease of the registered capital of the Company;
- (f) merger of business with other company;
- (g) execution of any other matters required by laws to obtain a vote of not less than three-fourth (3/4) of the total votes of the shareholders attending the meeting and entitled to vote.

Article 42. Businesses to be duly transacted at an annual general meeting are as follows:

- (1) To acknowledge the report of the board of directors on the Company's business operations during the previous year;
- (2) To consider and approve the statement of financial position and the profit and loss account as at the end of the accounting year of the Company;
- (3) To approve the appropriation of profits and dividend payment;
- (4) To elect directors in place of those retired by rotation, and to fix remuneration for directors;
- (5) To appoint auditors and to fix audit fee; and
- (6) To consider other businesses

CHAPTER VII

SUPERVISORY AND MANAGEMENT IN SUBSIDIARY OPERATING MAIN BUSINESS

The provisions in this chapter are intended to set measures and mechanisms, both direct and indirect, so that the Company can supervise and manage business operation of a subsidiary operating main business. This includes monitoring the subsidiaries' compliance, as if it is their own function, also in accordance with the Company's policies, the laws governing public limited companies, the laws governing securities and exchange, and relevant laws, announcement, regulations, and other related criteria of the Capital Market Supervisory Board, SEC, and SET. The "**subsidiary operating main business**" means the subsidiary that operates the business of producing programs for broadcasting on television, radio and online channels, which is the main business.

Article 43. Any transaction or action of a subsidiary operating main business of the following cases must be approved by the board of directors' meeting. and/or the Company's shareholders' meeting (as the case may be)

- (1) The Matters that must get approval from a meeting of the board of directors of the Company:
 - (a) Appointment or nomination of persons as director or executive in a subsidiary operating main business for at least in accordance with the proportion of the Company's shareholding in the subsidiary, except that this Articles of Association or the corporate governance policy of the Company's subsidiaries or the board of directors stipulates otherwise, with the director or executive nominated by the Company having judgments in voting in a meeting of the board of directors of the subsidiary on matters related to general management and normal business operations of the subsidiary as deemed appropriate by the director and executive of the subsidiary for maximum

The Company's Articles of Association Concerning the Shareholders' Meeting

benefits of the Company and/or the subsidiary (as the case may be), except for the matters requiring approval from the board of directors' meeting and/or the shareholders' meeting of the Company.

The nominated director or executive in the above paragraph must be a person listed in the information system of directors and executives of securities issuing companies (White List), including qualifications, roles, duties and responsibilities, not possessing characteristics lacking credibility under SEC's notification prescribing the characteristics lacking credibility of company directors and executives.

- (b) Approval of the payments of annual dividends and interim dividends (if any) of a subsidiary operating main business, except the case that the subsidiary pays dividends for the whole year not less than the amount specified in the annual consolidated budget of each company.
- (c) Amendment of the articles of association of a subsidiary operating main business, except for the amendment of articles of association on significant matters under Article 43 (2) (b) that must be approved by a meeting of the shareholders of the Company.
- (d) Approval of the annual budget of a subsidiary operating main business, except the case that is specified in the Delegation of Authority which has been approved by the board of directors' meeting.
- (e) Capital increase by issuing capital increase shares of the subsidiary operating main business and share allotment including registered capital reduction of the subsidiary operating main business that will change shareholding proportion of the existing shareholders or that will result in the direct and/or indirect proportion of the vote of the Company in a meeting of the shareholders of the subsidiary, in any level of the subsidiaries, decreasing more than ten (10) percent of the total registered capital of the subsidiary, or the vote of meeting of the shareholders of the subsidiary (as the case may be), except the case that the business plan or the annual budget of the subsidiary operating main business which has been approved by the board of directors of the Company.

The items from (f) to (n) are deemed to have materiality that will have significant impact on financial position and operating results of the subsidiary operating main business. Therefore, before the subsidiary operating main business will have the board of directors' meeting, there is a need to have prior approval in the matters from the board of directors of the Company. This must be the case when consider the nature of transaction, such as the transaction size and the person who enter into a transaction as prescribed in the notifications of the Capital Market Supervisory Board and the Board of Governors of the Stock Exchange of Thailand regarding acquisition or disposal of assets and/or regarding connected transactions (as the case may be), mutatis mutandis, the results under the cases that have to be approved by the Board of Directors. The transactions are as follows:

- (f) The subsidiary operating main business agrees to enter into a transaction with a connected person of the Company or the subsidiary operating main business or a transaction related to the acquisition or disposal of assets of the subsidiary operating main business.
- (g) Transfer or waiver of a benefit including waiver of claims against the person causing damage to the subsidiary operating main business.
- (h) Sale or transfer of the whole business or important part of the business of subsidiary operating main business to others.
- (i) Purchase or accept the transfer of business from another company to belong to the subsidiary operating main business;
- (j) Entering into, revising, or terminating an agreement related to the lease of the whole business or important part of the business of the subsidiary operating main business, delegating others to manage business of the subsidiary operating main business or merging business of the subsidiary operating main business with other persons, with the purpose of sharing profit and loss;

The Company's Articles of Association Concerning the Shareholders' Meeting

- (k) Rent or lease of the whole business or assets of the subsidiary operating main business or significant part thereof;
 - (l) Borrowing money, lending money, granting credit, guarantee, entering into a binding legal activity causing an increased financial burden to the subsidiary operating main business, or providing financial assistance in any other manner to other persons and that is not a normal business of the subsidiary operating main business, except for loans between the Company and the subsidiaries operating main business or between subsidiaries within the Company's group.
 - (m) Dissolution of the subsidiary operating main business.
 - (n) Any other transaction that is not a normal business transaction of the subsidiary operating main business and is a transaction with significant impact on the subsidiary operating main business.
- (2) The matters that must get approval from a meeting of the shareholders of the Company with the votes of not less than three-fourths (3/4) of the total number of votes of the shareholders present and entitled to vote:
- (a) A subsidiary operating main business agreeing to enter into a transaction with a connected person of the Company or the subsidiary operating main business, or a transaction related to an acquisition or disposal of assets of the subsidiary operating main business. This case must be approved by a meeting of the shareholders of the Company.
 - (b) Amendment of the articles of association of the subsidiary operating main business on matters that may have significant impact on the financial position and operating results of the subsidiary, including but not limited to amending the articles of association of the subsidiary operating main business that may affect the vote of the Company in a meeting of the board of directors of the subsidiary operating main business and/or a meeting of the shareholders of the subsidiary operating main business or the dividend payment of the subsidiary operating main business etc.
 - (c) Dissolution of a subsidiary.

The items from (d) to (n) are deemed to have materiality that will have significant impact on financial position and operating results of the subsidiary operating main business. Therefore, before the subsidiary operating main business will have the meeting of the shareholders, there is a need to have prior approval in the matters from the board of directors of the Company. This must be the case when consider the nature of transaction, such as the transaction size and the person who enter into a transaction as prescribed in the notifications of the Capital Market Supervisory Board and the Board of Governors of the Stock Exchange of Thailand regarding acquisition or disposal of assets and/or regarding connected transactions (as the case may be), mutatis mutandis, the results under the cases that have to be approved by the meeting of the shareholders of the Company. The transactions are as follows:

- (d) A subsidiary operating main business agreeing to enter into a transaction with a connected person of the Company or the subsidiary operating main business or a transaction related to an acquisition or disposal of assets of the subsidiary operating main business.
- (e) Capital increase by issuing capital increase shares of the subsidiary operating main business and share allotment including registered capital reduction of the subsidiary operating main business that will change shareholding proportion of the existing shareholders or that will result in the direct and/or indirect proportion of the vote of the Company in a meeting of the shareholders of the subsidiary, in any level of the subsidiaries, decreasing more than the proportion stipulated in the law applicable to the subsidiary, resulting in the Company having no control over subsidiaries operating main business.
- (f) Transfer or waiver of a benefit including waiver of claims against the person causing damage to the subsidiary operating main business.
- (g) Sale or transfer of the whole business or important part of the business of subsidiary operating main business to others

The Company's Articles of Association Concerning the Shareholders' Meeting

- (h) Purchase or accept the transfer of business from another company to belong to the subsidiary operating main business;
- (i) Entering into, revising, or terminating an agreement related to the lease of the whole business or important part of the business of the subsidiary operating main business, delegating others to manage business of the subsidiary operating main business or merging business of the subsidiary operating main business with other persons, with the purpose of sharing profit and loss;
- (j) Rent or lease of the whole business or assets of the subsidiary operating main business or significant part thereof;
- (k) Borrowing money, lending money, granting credit, guarantee, entering into a binding legal activity causing an increased financial burden to the subsidiary operating main business, or providing financial assistance in any other manner to other persons and that is not a normal business of the subsidiary operating main business, except for loans between the Company and the subsidiaries operating main business or between subsidiaries within the Company's group.
- (l) Dissolution of the subsidiary operating main business.
- (m) Any other transaction that is not a normal business transaction of the subsidiary operating main business and is a transaction with significant impact on the subsidiary operating main business.

In the case where the provisions in this chapter require that any transaction or action, which have significant impact on financial position and operating results of the subsidiary operating main business, need to have approval from the board of directors of the Company or the meeting of the shareholders of the Company (as the case may be), therefore, the director of the Company has the duty to set the board of directors' meeting of the Company or the meeting of the shareholders' meeting of the Company (as the case may be) to consider and approve such matter before the subsidiary operating main business convenes a meeting of its board of directors and/or its shareholders to consider and approve before entering into a transaction or taking action on such matter; in this regard, the Company shall disclose the information and comply criteria, conditions, procedures and methods relating to the matter to be approved are as stipulated in the public limited companies law, civil and commercial code, securities and exchange law, other relevant laws, and notifications, regulations and rules of the Capital Market Supervisory Board, Securities and Exchange Commission and the Stock Exchange of Thailand, mutatis mutandis (Insofar as it is not conflicting or inconsistent with each other), completely and accurately.

CHAPTER VIII

INCREASE AND REDUCTION OF CAPITAL

Article 45. The Company may increase its registered capital by issuing new shares. The issuance of new shares under paragraph one may be made when:

- (1) all shares have been sold and fully paid-up or, in the case where shares have not fully been sold, the remaining shares must be ones issued in accommodation of convertible debentures or share warrants;
- (2) the issuance has been approved by a resolution of a meeting of shareholders with the votes of not less than three-fourths (3/4) of the total number of votes of the shareholders present and entitled to vote; and
- (3) registration has been made with the registrar, in pursuance of such resolution, for an alteration of the registered capital within fourteen (14) days as from the date on which such resolution was passed by the meeting;

Article 46. The Company may offer for sale, in whole or in part, the additionally issued share and may offer for sale to existing shareholders in proportion to the number of shares held by each shareholder or may offer for sale to the public or to other persons in whole or in part, in accordance with the resolution of the meeting of shareholders.



The Company's Articles of Association Concerning the Shareholders' Meeting

Article 47. The Company may reduce its registered capital by reducing the value of each share or reducing the number of shares, upon approval by a resolution of a meeting of shareholders with the votes of not less than three-fourths (3/4) of the total number of votes of the shareholders present at the meeting and entitled to vote.

The Company shall not reduce the capital to be below one-fourth (1/4) of the total capital. Unless the case where the company has incurred accumulated loss and, after making compensation for the accumulated loss respectively by law, such accumulated loss remains, the Company may reduce its capital to the amount below one-fourth (1/4) of the total capital.

The reduction of the capital to the amount below one-fourth (1/4) of the total capital under the second paragraph shall be made only upon approval by a resolution of a meeting of shareholders with the votes of not less than three-fourths (3/4) of the total number of votes of the shareholders present at the meeting and entitled to vote, provided that the company must cause such resolution to be registered within fourteen (14) days as from the date on which such resolution was passed by the meeting.

Article 48. Upon the Company intends to reduce its capital, the Company must, in writing, notify its known creditors of the resolution for such capital reduction within fourteen (14) days as from the date on which such resolution was passed by the meeting of shareholders and specify, in the notification, that objections may be sent within two (2) months as from the date of receipt of the notification of such resolution, and the Company shall also publish such resolution in a newspaper or published through electronic media, not less than three (3) consecutive days, within the said fourteen (14) day time limit.

CHAPTER IX

DIVIDEND AND RESERVE

Article 49. Dividends shall not be paid out of any type of funds other than out of profit. In case the Company still has accumulated loss, no dividends shall be paid.

Dividends shall be distributed according to the number of shares on an equal basis. Payment of dividends shall be approved by the shareholders meeting.

In the case where a company has not sold its shares up to the registered number or has registered an increase of its capital, the company may pay the whole or part of its dividends by issuing new ordinary shares to shareholders with the approval of a meeting of shareholders.

Article 50. The board of directors may pay interim dividends to shareholders from time to time, upon viewing that the Company has adequate profit to do so. The payment of interim dividends shall be reported to the shareholders at the next shareholders meeting.

Payment of dividends shall be made within one (1) month from the date the resolution therefor has been passed by the shareholders meeting or by the board of directors, as the case maybe. A written notice of dividend payment shall be sent to the shareholders and also be published in a newspaper or published through electronic media, for not less than three (3) consecutive days.

Article 51. The Company must appropriate part of its annual net profits to a reserve fund in an amount of not less than five (5) percent of the annual net profits with the deduction therefrom the amount representing the accumulated loss carried forwards (if any) until this reserve fund reaches the amount of not less than ten (10) percent of the registered capital. In addition to such reserve fund, the board of directors may propose that the shareholders' meeting pass a resolution to allocate other reserve funds as it is deemed to be advantage in the operation of the Company.

The Company may, upon approval by a meeting of shareholders, transfer any other reserve funds, the reserve fund by law and the surplus reserve fund respectively in compensation for its accumulated loss.



The Company's Articles of Association Concerning the Shareholders' Meeting

CHAPTER X

ACCOUNTING, FINANCES AND AUDITS

- Article 52. The accounting period of the Company shall commence on 1st January and end on 31st December of every year.
- Article 54. The board of directors shall arrange for the preparation of the balance sheet or statement of financial position, and the profit and loss account as at the end of the accounting period and propose them to the annual general meeting of shareholders for consideration and approval. The board of directors shall arrange for the auditor to complete the auditing before proposing them to the shareholders meeting.
- Article 55. The board of directors shall send the following documents to the shareholders together with the notice of the annual general meeting:
- (1) A copy of the audited balance sheet or statement of financial position, and the profit and loss account, together with the auditor's report; and
 - (2) An annual report of the board of directors, together with supporting documents.
- Article 56. The board of directors must make available and keep a register of directors, the minutes of meetings of the board of directors and the minutes of meetings of shareholders at the principal business office of the company but the company may entrust any person to keep such documents and register on its behalf at the locality where the its principal business office is located or in a nearby province, provided that prior notification thereof shall be given to the registrar pursuant to the laws governing public limited company.
- Article 57. The auditors shall be elected every year at an annual general meeting of shareholders. A retiring auditor is eligible for re-election. The remuneration of the auditors shall be determined as appropriated in any general meeting.
- Article 59. The auditor has the right to prepare written explanations for submission to a meeting of shareholders and is obligated to be present at every meeting of shareholders at which a balance-sheet, a profit and loss account and any problem concerning accounts of the company is scheduled to be considered, for giving shareholders explanations on the auditing, and the company shall also furnish the auditor with the company's reports and documents which are to be received by shareholders at such meeting of shareholders.



บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)

แบบฟอร์มส่งคำถามล่วงหน้าสำหรับประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์
Form for Submitting Question in Advance for the 2026 AGM via Electronic Media (E-AGM)

วันที่.....เดือน.....พ.ศ.....
Date Month Year

(1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....
I/We, Identification Card/Passport number
สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
Nationality Residing at No. Road Sub district
อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)
Being a shareholder of The One Enterprise Public Company Limited (“the Company”)

เลขทะเบียนผู้ถือหุ้น.....
Shareholders’ Registration No

โดยถือหุ้นสามัญรวมทั้งสิ้น หุ้น
Holding the ordinary share in the amount of shares

(3) ข้อมูลการมีส่วนได้เสีย (ถ้ามี) _____
Interest information (if any) _____

(4) คำถาม / Question

- 1) _____
- 2) _____
- 3) _____

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder
(.....)

ท่านสามารถส่งคำถามล่วงหน้าก่อนวันประชุม โดยส่งถึงเลขานุการบริษัท ทางอีเมล: cs@once.one

บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน) เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เฟลส ถนนสุขุมวิท 21 (อโศก) แขวงคลองเตยเหนือ เขตวัฒนา กรุงเทพฯ 10110 .

You can submit questions in advance of the meeting date, please sending Form for Submitting Question in Advance for the 2026 AGM via Electronic Media (E-AGM) to the company secretary via email: cs@once.one or send the original documents in the envelope enclosed with the Notice (No stamp needed) to the Company Secretary, 15th Floor,

The One Enterprise Public Company Limited, No.50, GMM Grammy Place, Sukhumvit 21 Road (Asoke), Khlongtoeinuea, Wattana, Bangkok 10110.



QR Code Downloading Procedures for Documents of the shareholders' meeting and the annual registration statement /the 2025 Annual Report (Form 56-1 One Report)

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the annual registration statement /the 2025 Annual Report (Form 56-1 One Report) in the form of E- books accessible through QR Code, thus allows the shareholders to access the information with ease. The aforementioned documents could be downloaded from the QR Code by following the steps below.

For iOS Operating System (iOS 11 and above)

1. Turn on the mobile phone camera.
2. Turn the mobile phone camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android Operating System

1. Open applications such as QR CODE READER, Facebook or Line.

How to scan the QR Code with Line application

- Open Line application and click on "Add friend"
 - Choose "QR Code"
 - Scan the QR Code
2. Scan the QR Code to access documents regarding the meeting.



บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)

โปรดติด
อากรแสตมป์
20 บาท
Duty Stamp
Affixed
(Baht 20)

แบบหนังสือมอบฉันทะ แบบ ก Proxy Form A

เขียนที่ _____
Written at _____
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

1. ข้าพเจ้า _____
I/We _____
ที่อยู่ _____
Address _____

สัญชาติ _____
Nationality _____

เลขทะเบียนผู้ถือหุ้น
Shareholders'
Registration No.

2. เป็นผู้ถือหุ้นของ บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน) ("บริษัทฯ")
Being a shareholder of The One Enterprise Public Company Limited ("the Company")

โดยถือหุ้นสามัญจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
holding the ordinary share in the amount of _____ shares, and eligible for _____ votes

3. ขอมอบฉันทะให้ (มอบฉันทะได้เพียง 1 คน) (สามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ โดยมีรายละเอียดตามสิ่งที่ส่งมาด้วย 4)
Hereby appoint (May grant proxy to the Company's Independent Director of which details as shown in Enclosure 4)

นางสาวสุภา เจริญยิ่ง / นางดวงใจ หล่อเลิศวิทย์

Miss Suvabha Charoenying / Mrs. Duangjai Lorlerwit

กรรมการอิสระ (โปรดเลือกเพียง 1 ท่าน) _____ อายุ _____ ปี
Independent Director (please choose only one person) Age Years

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น
ประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my/our proxy to attend and vote on my/our behalf at the 2025 Annual General Meeting of Shareholders on **Monday, April 27, 2026 at 2.00 p.m. via electronic media** or at any adjournment thereof to any other date, time and venue.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ
Any act performed by the proxy at such meeting shall be deemed as my/our own act in all respects.

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

หมายเหตุ / Remarks:

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อ
แยกการลงคะแนนเสียงได้

The shareholder assigning the Proxy must authorize only one proxy to attend and vote at the Meeting and shall not split the number of shares to several
proxies to vote separately.



บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)

แบบหนังสือมอบฉันทะ แบบ ข
(แบบที่กำหนดรายการต่าง ๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)
Proxy Form B
(Explicit Form)

โปรดติด
อากรแสตมป์
20 บาท
Duty Stamp
Affixed
(Baht 20)

1. ข้าพเจ้า _____
I/We _____
ที่อยู่ _____
Address _____

สัญชาติ _____
Nationality _____

เขียนที่ _____
Written at _____
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

เลขทะเบียนผู้ถือหุ้น
Shareholders'
Registration No.

2. เป็นผู้ถือหุ้นของ บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน) ("บริษัทฯ")
Being a shareholder of The One Enterprise Public Company Limited ("the Company")

โดยถือหุ้นสามัญจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
holding the Ordinary share in amount of _____ shares, and eligible for _____ votes

3. ขอมอบฉันทะให้ (มอบฉันทะได้เพียง 1 คน) (สามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ โดยมีรายละเอียดตามสิ่งที่ส่งมาด้วย 4)
Hereby appoint (May grant proxy to the Company's Independent Director of which details as in Enclosure 4)

นางสาวสุภา เจริญยิ่ง / นางดวงใจ หล่อเลิศวิทย์
Miss Suvabha Charoenying / Mrs. Duangjai Lorlertwit

กรรมการอิสระ (โปรดเลือกเพียง 1 ท่าน) _____ อายุ _____ ปี
Independent Director (please choose only one) Age Years
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าใน การประชุมสามัญผู้ถือหุ้น
ประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ ที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my/our proxy to attend and vote on my/our behalf at the 2025 Annual General Meeting of Shareholders on Monday, April 27, 2026 at 2.00 p.m. via electronic media or at any adjournment thereof to any other date, time and venue.



บริษัท โอเอ-5 อินเตอร์เนชั่นแนล จำกัด (มหาชน)

4. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I/we appoint my/our proxy to cast vote according to my/our intention in the following manner:

วาระที่ 1 รับทราบการแถลงผลการดำเนินงานในรอบปี 2568 และรับทราบรายงานประจำปี 2568

Agenda 1 To acknowledge the declaration of the 2025 operational results and the Company's annual report year 2025.

วาระนี้ไม่ต้องออกเสียงลงคะแนนเนื่องจากเป็นการแจ้งให้ผู้ถือหุ้นรับทราบ

This agenda does not require any vote as this is to inform the shareholders for acknowledgement.

วาระที่ 2 พิจารณานุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนเบ็ดเสร็จ สำหรับรอบปีบัญชี สิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 2 To approve the Statements of Financial Position and the Comprehensive Income Statements for the fiscal year ending 31 December 2025.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

วาระที่ 3 พิจารณานุมัติจัดสรรกำไรสุทธิ และจ่ายเงินปันผลประจำปี 2568

Agenda 3 To approve the allocation of net profit and the annual dividend payment for the year 2025.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

วาระที่ 4 พิจารณานุมัติแต่งตั้งกรรมการ แทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ ประจำปี 2569

Agenda 4 To approve the appointment of directors in place of those who are due to retire by rotation for the year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เลือกกรรมการ**ทั้ง 4 ท่าน** ตามที่เสนอ

Vote for **all 4 directors** who are propose by the Company.

(1) นายครรชิต

บุณะจินดา

Mr. Kanchit

Bunajinda

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____



บริษัท หนึ่ง อีเอ็มเคเอสไอพรอส จำกัด (มหาชน)

(2) นายกิตติศักดิ์ ช่างอรุณ
Mr. Kittisak Chuang-a-roon

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Agreed _____ Disagreed _____ Abstained _____

(3) นายถกลเกียรติ วีรวรรณ
Mr. Takonkiet Viravan

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Agreed _____ Disagreed _____ Abstained _____

(4) นางสาวอิงฟ้า ดำรงชัยธรรม
Ms. Ingfah Damrongchaitham

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Agreed _____ Disagreed _____ Abstained _____

วาระที่ 5 พิจารณานุมัติการกำหนดค่าตอบแทนคณะกรรมการบริษัทและคณะกรรมการชุดย่อยสำหรับปี 2569

Agenda 5 To approve the remunerations of the Board of Directors and subcommittees for the year 2026.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Agreed _____ Disagreed _____ Abstained _____

วาระที่ 6 พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีสำหรับปี 2569

Agenda 6 To approve the appointment of the auditors and the determination of the audit fee for the year 2026.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Agreed _____ Disagreed _____ Abstained _____

วาระที่ 7 เรื่องอื่นๆ (ถ้ามี)

Agenda 7 Other matters. (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Agreed _____ Disagreed _____ Abstained _____



บริษัท เดอะ 5บี อินเวสเมนต์ จำกัด (มหาชน)

5. การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้น ไม่ถูกต้อง และไม่ใช้เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Casting of the vote by my/our Proxy for any agenda which is not in accordance with this Proxy Form shall be deemed an incorrect vote and is not my/our vote as the shareholder.
6. ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
If I/we have not indicated my/our vote in any agenda, or the indicated vote is unclear, or if the Meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, my/our proxy shall have the right to consider and cast votes on my/our behalf in all respects as deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any lawful act performed by my/our proxy in this Meeting, except in the case that my/our Proxy does not cast the votes as specified in the Proxy Form, shall be deemed as my/our own act in all respects.

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

หมายเหตุ:

- ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
- วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
- ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Remarks:

- The shareholder assigning the Proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
- For agenda relating to election of directors, the election may be for the entire group of directors or each individual director.
- In case the Meeting considers any matters other than those specified above, the shareholder may mark additional statement in the regular continued list attached to the Proxy Form B.



บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ข
Regular Continued Proxy Form B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)
Authorization on Behalf of the Shareholder of The One Enterprise Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ (e-AGM)
หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders on Monday April 27, 2026 at 2.00 p.m. via electronic media (e-AGM)
or at any adjournment thereof to any other date, time and venue.

วาระที่ _____ เรื่อง : _____

Agenda

Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

วาระที่ _____ เรื่อง : _____

Agenda

Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

วาระที่ _____ เรื่อง : _____

Agenda

Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

ข้าพเจ้าขอรับรองว่ารายการในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข ถูกต้องบริบูรณ์และเป็นความจริงทุกประการ
I/We certified that the information contained in this Regular Continued Proxy Form B is complete and true.

ลงชื่อ _____
Signature (_____)

ผู้มอบฉันทะ
Proxy Grantor

ลงชื่อ _____
Signature (_____)

ผู้รับมอบฉันทะ
Proxy Holder

ลงชื่อ _____
Signature (_____)

ผู้มอบฉันทะ
Proxy Grantor

ลงชื่อ _____
Signature (_____)

ผู้รับมอบฉันทะ
Proxy Holder



บริษัท หนึ่ง-วัน เอนเตอร์ไพรส์ จำกัด (มหาชน)

โปรดติด
อากรแสตมป์
20 บาท
Duty Stamp
Affixed
(Baht 20)แบบหนังสือมอบฉันทะ แบบ ค
Proxy Form C

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียนในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

(For foreign shareholders who have custodians in Thailand only)

เขียนที่ _____
Written at _____
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

1. ข้าพเจ้า _____
I/We _____
ที่อยู่ _____
Address _____

สัญชาติ _____
Nationality _____

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____
As the Custodian of _____

ซึ่งเป็นผู้ถือหุ้นของ บริษัท หนึ่ง-วัน เอนเตอร์ไพรส์ จำกัด (มหาชน) (“บริษัทฯ”)
Being a shareholder of The One Enterprise Public Company Limited (“the Company”)

โดยถือหุ้นสามัญจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
holding the Ordinary share in amount of _____ shares, and eligible for _____

เลขทะเบียนผู้ถือหุ้น
Shareholders’
Registration No.

2. ขอมอบฉันทะให้ (มอบฉันทะได้เพียง 1 คน) (สามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ โดยมีรายละเอียดตามสิ่งที่ส่งมาด้วย 4)
Hereby appoint (May grant proxy to the Company’s Independent Director of which details as in Enclosure 4)

นางสาวสุภา เจริญยิ่ง / นางดวงใจ หล่อเลิศวิทย์

Miss Suvabha Charoenying / Mrs. Duangjai Lorlertwit

- กรรมการอิสระ (โปรดเลือกเพียง 1 ท่าน) _____ อายุ _____ ปี
Independent Director (please choose only one) Age Years
- อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code
- นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years
- อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code
- นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years
- อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าใน การประชุมสามัญผู้ถือหุ้น
ประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ.
2563 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my/our proxy to attend and vote on my/our behalf at the 2025 Annual General Meeting of Shareholders on Monday, April 27, 2026 at 2.00 p.m. via electronic media according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020) or at any adjournment thereof to any other date, time and venue.



บริษัท หนึ่ง อีเอ็มเคเอสไอพรอส จำกัด (มหาชน)

3. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้
I/we appoint my/our proxy to cast vote according to my/our intention in the following manner:

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้
Appoint my/our proxy for all shares held and eligible to cast votes.
- มอบฉันทะบางส่วน คือ หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
Appoint my/our proxy for partial shares of: Ordinary share _____ shares, eligible for _____ votes

4. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I/we appoint my/our proxy to cast vote according to my/our intention in the following manner:

วาระที่ 1 **รับทราบการแถลงผลการดำเนินงานในรอบปี 2568 และรับทราบรายงานประจำปี 2568**

Agenda 1 **To acknowledge the declaration of the 2025 operational results and the Company's annual report year 2025**

วาระนี้ไม่ต้องออกเสียงลงคะแนนเนื่องจากเป็นการแจ้งให้ผู้ถือหุ้นรับทราบ

This agenda does not require any vote as this is to inform the shareholders for acknowledgement.

วาระที่ 2 **พิจารณาอนุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนเบ็ดเสร็จ สำหรับรอบปีบัญชี สิ้นสุด ณ วันที่ 31 ธันวาคม 2568**

Agenda 2 **To approve the Statements of Financial Position and the Comprehensive Income Statements for the fiscal year ending 31 December 2025.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 3 **พิจารณาอนุมัติจัดสรรกำไรสุทธิ และจ่ายเงินปันผลประจำปี 2568**

Agenda 3 **To approve the allocation of net profit and the annual dividend payment for the year 2025.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 4 **พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ ประจำปี 2569**

Agenda 4 **To approve the appointment of directors in place of those who are due to retire by rotation for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

- เลือกกรรมการ **ทั้ง 4 ท่าน** ตามที่เสนอ

Vote for **all 4 directors** who are propose by the Company.



บริษัท หนึ่ง อีเอ็นบีเอส จำกัด (มหาชน)

- (1) นายครรชิต บุนะจินดา
Mr. Kanchit Bunajinda
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____
- (2) นายกิตติศักดิ์ ช่วงอรุณ
Mr. Kittisak Chuang-a-roon
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____
- (3) นายถกลเกียรติ วีรวรรณ
Mr. Takonkiet Viravan
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____
- (4) นางสาวอิงฟ้า ดำรงชัยธรรม
Ms. Ingfah Damrongchaitham
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 5 พิจารณานุมัติการกำหนดค่าตอบแทนคณะกรรมการบริษัทและคณะกรรมการชุดย่อยสำหรับปี 2569**Agenda 5 To approve the remunerations of the Board of Directors and subcommittees for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 6 พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีสำหรับปี 2569**Agenda 6 To approve the appointment of the auditors and the determination of the audit fee for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 7 เรื่องอื่น ๆ (ถ้ามี)**Agenda 7 Other matters. (if any)**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____



บริษัท โอเอ-วัน อินเวสเมนต์ จำกัด (มหาชน)

5. การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้น ไม่ถูกต้อง และไม่ใช้เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Casting of the vote by my/our Proxy for any agenda which is not in accordance with this Proxy Form shall be deemed an incorrect vote and is not my/our vote as the shareholder.

6. ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
If I/we have not indicated my/our vote in any agenda, or the indicated vote is unclear, or if the Meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, my/our proxy shall have the right to consider and cast votes on my/our behalf in all respects as deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any lawful act performed by my/our proxy in this Meeting, except in the case that my/our Proxy does not cast the votes as specified in the Proxy Form, shall be deemed as my/our own act in all respects.

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder
ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

หมายเหตุ:

- 1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
(1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
(2) หนังสือยืนยันยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจ คัสโตเดียน (Custodian)
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
4. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
5. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ

Remarks:

- 1. This Proxy Form C. is used only in case of shareholder whose name appears in the registration book as a foreign investor and has appointed a Custodian in Thailand as a custodian.
2. Evidence which must be attached with the Proxy are:
(1) Power of attorney from shareholder assigning the custodian to execute the proxy on his/her behalf.
(2) A document confirming that the custodian has the permission to conduct the custodian business.
3. The shareholder assigning the Proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
4. For agenda relating to election of directors, the election may be for the entire group of directors or each individual director.
5. In case the Meeting considers any matters other than those specified above, the shareholder may mark additional statement in the regular continued list attached to the Proxy Form C.



บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค
Regular Continued Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท เดอะ วัน เอ็นเตอร์ไพรส์ จำกัด (มหาชน)
Authorization on Behalf of the Shareholder of The One Enterprise Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ (e-AGM)
หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders on Monday, April 27, 2026 at 2.00 p.m. via electronic media (e-AGM)
or at any adjournment thereof to any other date, time and venue.

วาระที่ _____ เรื่อง : _____

Agenda

Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

วาระที่ _____ เรื่อง : _____

Agenda

Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

วาระที่ _____ เรื่อง : _____

Agenda

Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

ข้าพเจ้าขอรับรองว่ารายการในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค ถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certified that the information contained in this Regular Continued Proxy Form C is complete and true.

ลงชื่อ _____
Signature (_____)

ผู้มอบฉันทะ
Proxy Grantor

ลงชื่อ _____
Signature (_____)

ผู้รับมอบฉันทะ
Proxy Holder

ลงชื่อ _____
Signature (_____)

ผู้มอบฉันทะ
Proxy Grantor

ลงชื่อ _____
Signature (_____)

ผู้รับมอบฉันทะ
Proxy Holder



Document for attending 2026 Annual General Meeting of Shareholders by Electronic Method (E-AGM)

Ordinary Person

1. In case the shareholders attend the meeting by themselves.

Valid evidence that issue by government authorities, e.g., the identification card, government officer identification card, driver license or passport, including the evidence of name or last name's change (if any).

2. In case of granting proxy holder.

- 2.1 One of the proxy forms as attached to the notice to shareholders, completely filled in and signed by shareholder and proxy.
- 2.2 Certified true copy of valid evidence of the shareholder as specified in item 1.
- 2.3 Certified true copy of valid evidence of the proxy as specified in item 1.

Juristic Person

1. In case of shareholder's representative (director) attend the meeting by themselves.

- 1.1 The identification document of such authorized representative similar to those of ordinary person as specified in item 1.
- 1.2 Copy of shareholder's Affidavit not over three months, and certify by the authorized director showing that the authorized director has the authority to act on behalf of the shareholder.

2. In case of shareholder appoint proxy holder

- 2.1 One of the proxy forms as attached to the notice to shareholders, completely filled in and signed by the authorized director of shareholder and proxy.
- 2.2 Copy of shareholder's Affidavit not over three months, and certify by the authorized director showing that such authorized director signing the proxy form has the authority to act on behalf of the shareholder.
- 2.3 Certified true copy of valid evidence issued by government authorities of the authorized director signing the proxy form.
- 2.4 Certified true copy of valid evidence of the proxy issued by government authorities similar to those of individual shareholder specified in item 1.

3. In case of Foreign Shareholder appointing a Custodian in Thailand

- 3.1 All evidence similar to those of the Juristic Person as specified in items 1 or 2.
- 3.2 In case the foreign shareholder authorizes the custodian to sign the proxy form on its behalf, the following documents are required:
 - 1) Power of Attorney by foreign shareholder authorizing custodian to sign the proxy form on its behalf.
 - 2) Letter certifying that such custodian signing the proxy form has the permission to engage in the custodian business. In case the original documents are not in English, it shall be translated to the English language and certified true and correct translation by the shareholder (in case of ordinary person) or the authorized representative of shareholder (in case of juristic person).

** By the Company will not make a request for additional document or creating an undue burden to the shareholders (ex. undefined to use the shareholder's the ID card of proxy, specify in addition to the documents or the circular letter formal related) **



Guideline for Proxy Preparation

The Company has provided 3 proxy forms: Form A/ Form B / Form C prescribed by the Department of Business Development, Ministry of Commerce to be used in the following cases:

Form A: simple and general proxy form

Form B: specific proxy form

Form C: proxy form for foreign shareholder appointing the custodian in Thailand

The shareholder who is not able to attend the Meeting may appoint the proxy as follows:

1. Select only one of the three forms provided above as follows:
 - 1.1 General shareholder shall select only one of either Form A or Form B.
 - 1.2 Shareholder listed in the share register book as foreign shareholder appointing the custodian in Thailand can select only one of the three proxy forms.
2. Authorize a person or an Independent Director to attend and vote at the Meeting on your behalf by specifying the name with details of a person to be your proxy or marking in front of the name of an Independent Director to be your proxy.
3. Affix the 20 Baht stamp duty and specify the date on the proxy form.
4. The shareholder may send the completed proxy form together with the above documentation to the Head Office of the Company at:

1) Email: CS@onee.one and

2) (Original document) Postal delivery:

Attention to: **“Company Secretary (Floor 15)”**

Address: No. The One Enterprise Public Company Limited

50 GMM Grammy PLACE, Sukhumvit 21 Rd. (Asoke),

Khlongtoeinuea, Vadhana, Bangkok 10110, Thailand

No later than 5.00 p.m. (Thailand time) on April 23, 2026 so that officers of the Company are given enough time to check the documentation. Split of shares to several proxies to vote in the meeting is not allowed. Shareholder shall authorize the proxy holder to cast the votes equal to the total number of shares held by shareholder. Authorizing less than the total number of shares is not allowed except for the custodian appointed by foreign shareholder in accordance with proxy form C.

Meeting Registration

The registrations for attending the meeting will be opened at 13.00 hours on Monday, April 27, 2026 via Teleconference of Electronic Device (Only) by broadcasting live at the Company's headquarters.

Vote

Voting Process

1. The chairman of the meeting shall propose the shareholders to cast their votes for each agenda.
2. Only shareholders desiring to cast their votes as disapproval or abstention are required to mark in a box as disapproval or abstention, for counting with the system.
3. Shareholders, who cast votes as approval or do not indicate any mark on the box, will be assumed to have approved the agenda as proposed by the Chairman. They do not have to check any box.



Vote Counting Procedures

1. One share shall be counted as one vote and the majority of the votes shall be deemed a resolution, except as specified otherwise by law. In case of a tie of votes, the Chairman shall have cast a deciding vote.
2. In order to count the vote results for each agenda, the Company will count only the votes as disapproval and abstentions and deduct from the total votes of shareholders and proxies recorded in advance.
3. The voting results for each agenda will be announced for votes as approval, disapproval, and abstention based on the latest number of shares held by attendants in the meeting.



**Manual to Attend the Annual General Meeting of Shareholders for the year 2026
and voting through electronic means (E-AGM) by IR PLUS AGM Application**

Prior to register for attending the Annual General Meeting of Shareholders for year 2026 through Electronic means (E-AGM) via Mobile application or Web application IR PLUS AGM, please download the IR Plus AGM Application or visit the web application <https://webagm.irplus.in.th/> and obtain an Application manual from:

	
<p>Scan for download IR Plus AGM Application IOS version 15 up</p>	<p>Scan for download IR Plus AGM Application Android version 9</p>

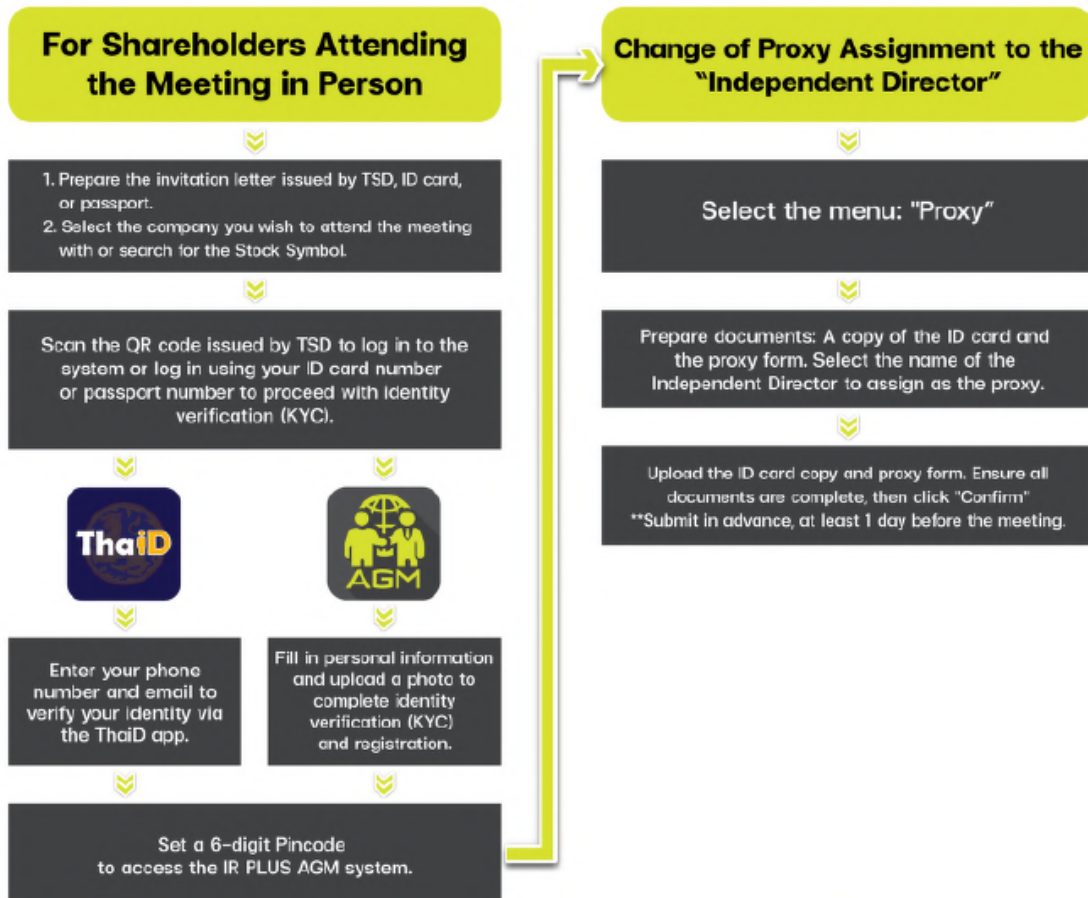
Scan for download IR Plus AGM application manual / web application manual / Video
Demonstration for registration and attending the 2026 E-AGM



The registration and self-identification processes are depicted below. When shareholders register or grant proxies via E-AGM and receive E-AGM attendance confirmation from the system, it should be noted that voting must be done via the mobile application or web application <https://webagm.irplus.in.th> only.:



Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System





Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System



On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.

<p style="font-size: 8px;">Download the Application IR PLUS AGM IOS system ver. 15 or higher</p>	<p style="font-size: 8px;">Download the Application IR PLUS AGM Android system ver. 9 or higher</p>	<p style="font-size: 8px;">User Manual IR PLUS AGM system TH and ENG</p>	<p style="font-size: 8px;">Meeting on Web App "webagm.irplus.in.th"</p>
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Documents used for registration and self-verification are as follows:

1. In case shareholder wishes to attend the meeting by himself/herself

- Notification of Meeting with barcode representing securities holder number (if any) to be used for scanning instead of having to fill in the identity card number. Otherwise, shareholder has to fill in the identity card number or passport number (passport number must be the same as recorded in the shareholders data base from Thailand Securities Depository Co., Ltd.)
- Photo of identity card or passport which has not expired

2. In case shareholder appoints the Independent director to attend and vote at the meeting on your behalf.

- Notification of Meeting with barcode representing securities holder number (if any) to be used for scanning instead of having to fill in the identity card number. Otherwise, shareholder has to fill in the identity card number or passport number (passport number must be the same as recorded in the shareholders data base from Thailand Securities Depository Co., Ltd.)
- A proxy form which has been completed and executed
- A copy of the identity card, or passport of the Principal which has not expired, certified true and correct by the Principal

3. In case shareholder appoints a person to attend and vote at the meeting on your behalf.

- Notification of Meeting with barcode representing securities holder number (if any) to be used for scanning instead of having to fill in the identity card number. Otherwise, shareholder has to fill in the identity card number or passport number (passport number must be the same as recorded in the shareholders data base from Thailand Securities Depository Co., Ltd.)
- A proxy form which has been completed and executed
- A copy of the identity card, or passport of the Principal which has not expired, certified true and correct by the Principal
- Identity card or passport of the proxy which has not expired
- Additional document for shareholder who is a juristic person
 - A copy of the certification document of the Principal backdated not more than six months, certified true and correct by an authorized person(s) of that juristic person and affixed with company's seal (if any)

Attending the Meeting and Voting through the Mobile or Web Application IR Plus AGM

1. The right to attend and cast votes at the meeting through the mobile or web application is exclusive for each shareholder and proxy. One username may not be able to login to the application simultaneously on several devices. Therefore, the shareholders or proxies must use the username and pin code to attend the meeting themselves,
2. In the case that one person is appointed as a proxy by several shareholders, the proxy may attend the meeting for one shareholder per one device only.
3. At the commencement of the meeting, shareholders or proxies may cast their votes through the mobile or web application on every agenda item in advance, or cast their votes during the consideration of that particular agenda item. The system will count the votes until the end of each agenda item.



4. In voting count, the number of votes against or votes abstain (if any) would be deducted from the total number of votes of shareholders attending the meeting, or of shareholders who have voting right, as the case may be, thus, the rest would be the number of votes agree.
5. In the case that a shareholder or proxy logs out from the Application before voting for any agenda item, the shareholder or proxy will not be counted as part of the quorum for that agenda item and the votes of such shareholder or proxy will not be counted in that agenda. However, if a shareholder or proxy logs out from any agenda item, the right to log in into the meeting and vote for the remaining agenda items shall not be prejudiced.

Raising Questions and Expressing Opinions during the Meeting

1. The meeting will be broadcasted through the mobile or web application only. In order to ensure that the meeting shall be conducted smoothly, in the case that a shareholder or proxy has any question or would like to express his or her opinion on any agenda item, the shareholder or proxy can choose the question make icon on the screen to submit questions or to express an opinion in the system. The system will arrange the questions and opinions by the order of time requested. Questions asked and opinions expressed must be related to the agenda items being considered.
2. During the meeting, if any shareholder or proxy acts in any way that interferes with the meeting or causes annoyance to other attendees, the Company reserves the right to take any action in order to suppress the action that interferes with the meeting or causing annoyance to other attendees.

Other Requirements

1. Video and audio contents of the meeting are the sole intellectual property of the Company and the Company does not permit any shareholders or proxies to record, modify or publish video and audio at the meeting. The Company reserves the right to take legal action against those who do so.
2. In the event that shareholders or proxies use any system related to the meeting through IR PLUS AGM in any way which does not comply with this requirement, or other manuals that the Company has provided to the shareholders for use in supporting the meeting and it causes damage to the Company in any way, such shareholders or proxies shall indemnify and hold the Company harmless in full from and against the damages and costs resulting from claim and litigation by any third party, including claim and litigation by the Company against such shareholders and/or proxies who causes such damage.
3. The Company reserves the right to undertake any act in the case that any shareholder does not comply with this Processes and Guidelines, and may suspend the shareholder's right to attend the meeting through the Application if, during the meeting, the shareholders or proxies fail to comply with this Processes and Guidelines.



บริษัท โอเนอ-วัน เอ็มเคเอสไอพรอส จำกัด (มหาชน)

If a shareholder has any problem about the registration process,
please contact the IR Plus call center

At 02-022-6200 ext. 2 or 626

or Line ID : @irplusagm or scan QR



During April 3 – 27 ,2026 From 9.00 a.m.– 5.00 p.m. or until closing the Meeting.



Creating entertainment for every **one**
สร้างสรรค์ความสุขในทุกวัน

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